...نباید هیچ حرکتی در جهت قبول شاه منا زمانیکه نتوانسته ایم یک نیروی محافظ موثروا ساسی برای سفارت تهیه کنیم ، انجام دهیم ثانیا وقتی اجازه ورودشاه صادر شود باید گارد امنیتی آمریکائی اضافی برای سفارت در نظر بگیریم تا پرسنل طراز اول ( ) را از هرنوع خطر تا برطرف شدن دوره مخاطره آمیز حفظ نمائیم...

"نقل از افشاگری شماره ۲ همین کتاب"

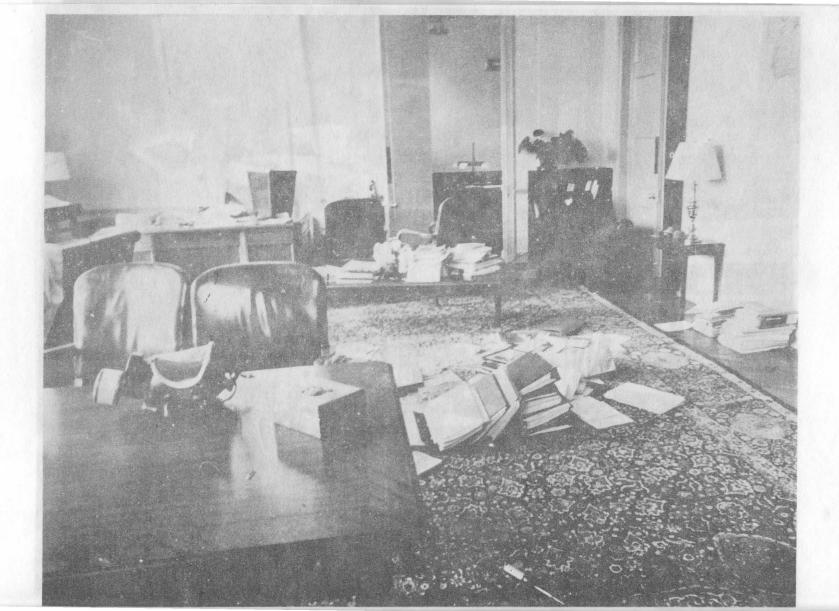


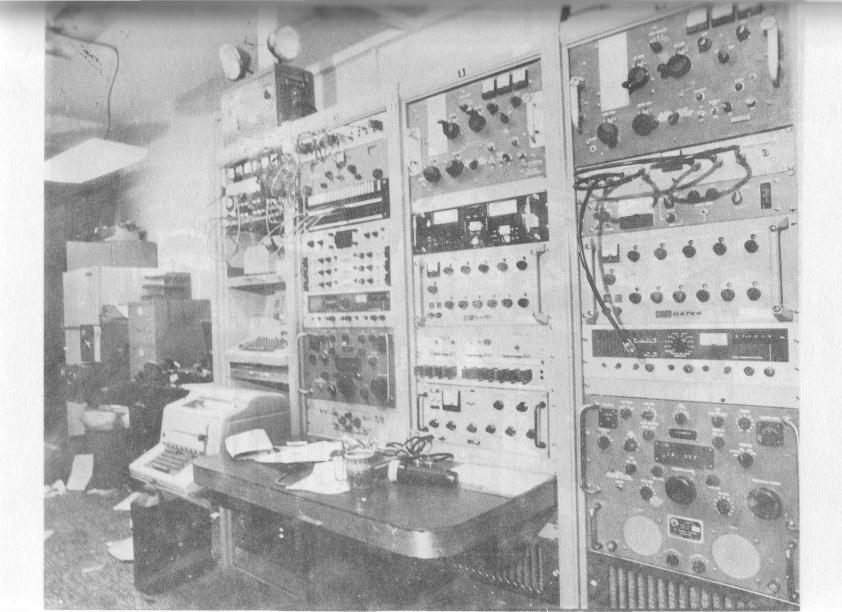
چاپ و انتشار از "دانشجویان مسلمان پیرو خط اسام"

- بهـــا<sup>،</sup> ۳۰ ريال -









1979



#### DEPARTMENT OF STATE

Washington, D.C. 20520

SECRET - EYES ONLY

The Honorable L. Bruce Laingen

Charge d'Affaires, a.i.

American Embassy

Tehran

#### Dear Bruce:

I was finally able to see your cable dealing with the same subject as the enclosed piece. I liked your thoughts very much and believe -- with a few details of difference -- we are in accord. My paper was prepared at Newsom's request with strict instructions not to cut anyone else in except those shown as clearing and Peter. So please protect me absolutely.

Sincerely,

Henry Precht Director

Office of Iranian Affairs

Enclosure.

SECRET - EYES ONLY

#### SECRET/SENSITIVE

#### Planning for the Shah to Come to the United States

This paper outlines some concepts we should address in considering the Shah's desire to come to the United States. We believe there are three broad questions:

- -- What new circumstances could justify a change in the USG position?
- -- What conditions should we seek from the Shah or state prior to his arrival here?
- -- What arrangements should we make for Embassy personnel to provide protection?

#### 1. New Circumstances

The PGOI has laid out a plan for the adoption of a new constitution and election of a new government. If the plan is followed -- and that seems unlikely -- elections for an assembly of experts will be held on August 3. The assembly will conclude its work in one month; the draft constitution, which the experts will have reviewed, will be submitted to a popular referendum probably in September; and elections for a president and Majlis could take place as early as October. Because the Iranian government has placed a high priority on establishing a stronger and legitimate single authority for the country, we believe the PGOI and Khomeini will make every effort to meet this schedule. Even with the inevitable delays, there is a good chance that the process will be completed by the end of 1979.

Once it is completed, we should inform the new government that we wish to clear our decks of old issues on the agenda. One of those old issues will be the status of the Shah. We could inform the government that we have resisted intense pressures to allow him to come to the U.S. because we did not wish to complicate the PGOI's problems or our efforts to construct a new relationship. Now with the new government firmly established and accepted, it seems appropriate to admit the Shah to the U.S. The new government may not like it, but it is best to get the issue out of the way. This discussion with the new GOI should take place after it is in place some 2-3 weeks and some few days before the Shah would come here. In the meantime,

#### SECRET/SENSITIVE

we should begin to prepare the Iranians by telling them of the intense pressures for the Shah to come here -- pressures which we are resisting despite our traditional open-door policy.

If the constitutional process does not proceed and Iranian instability seriously increases, and if there is no prospect for Iran to settle down, there may be an argument for going ahead and admitting the Shah anyway to get that inevitable step behind us, but it will be necessary first to review how dangerous the situation is.

In either of these scenarios we should aim for a positive change in our position on the Shah by January 1980. If this plan is adopted it probably would not be advisable to disseminate it beyond a close circle in the Executive Branch; perhaps a few key individuals outside might be informed so as to reduce pressures for a change. We would also have to discuss the issue with Members of Congress to indicate that we were addressing the issue and hope to resolve it successfully. This would reduce pressures which could lead, for example, to a Congressional resolution calling on the Administration to admit the Shah. However, this would increase the likelihood of leaks and our having to deal with the PGOI before we are ready.

#### 2. Conditions

It would help substantially in explaining our position to the Iranians if the Shah were to renounce his family's claim to the throne. We believe the likelihood of his doing so is extremely remote, but the idea could be explored privately by trusted intermediaries so that if the Shah refused he would have no possibility of blaming the USG for a course he rejected.

Should the Shah refuse to renounce his claim, we should leave no doubt in the Iranian mind as to our attitude. We should make it quite clear publicly that we consider any claim to the throne by his family rendered invalid by the Iranian constitutional process, and we should make it clear privately to the Shah and his friends that we would not tolerate any counter-revolutionary acts here which might violate U.S. law, or our customary policies regarding political activities of persons admitted for temporary visits.

SECRET/SENSITIVE

#### 3

#### 3. Security

We have the impression that the threat to U.S. Embassy personnel is less now than it was in the spring; presumably the threat will diminish somewhat further by the end of this year. Nevertheless, the danger of hostages being taken in Iran will persist.

We should make no move towards admitting the Shah until we have obtained and tested a new and substantially more effective roard force for the Embassy. Secondly, when the decision is made to admit the Shah, we should quietly assign additional American security guards to the Embassy to provide protection for key personnel until the danger period is considered over.

Before proceeding further we should have more detailed work on the legal, security and Congressional relations issues.

#### SECRET/SENSITIVE

Drafted: NEA/IRN:HPrecht:amp 8/1/79 - ext:20313

Clearances: NEA - Mr. Saunders

L/NEA - Mr. Small 34.~



#### DEPARTMENT OF STATE

Warnington D.C. 20520

#### MEMORANDUM

June 3, 1979

TO:

MEA/RA - Robert Day
MEN/FA - Rusty Graham
MEN/TEN - Mark Johnson
MILLIER - Joseph Engary
BED/CAGNE- Mickey Smith

BED/CAGNF- Don Ryan

BED/OEPE - Charles Cendreau

FROM:

EB/OCA - Lynne Lambert

SUBJECT: FY 80 CAP for Iran

The attached FY 80 Commercial Action Program for Iran is submitted for your clearance. Since I shall be in Saudi Arabia on a TDY assignment from June 7 - July 9, please telephone your clearance and/or additions to Mark Johnson (tel. 632-0915). Mark will handcarry the CAP to Iran during his visit to the Post in July.

In presenting the CAP, Mark will emphasize (1) that the program we have prepared envisions an improved political climate and that conditions may not permit all the activities we have suggested; (2) that the intention of the CAP is to provide some guidelines and priorities to assist the incoming team; and (3) that the Post is free to make substantial changes since we in Weshington have had little information on which to devise a program.

Thank you for your input and cooperation.

# COMMERCIAL ACTION PROGRAM FOR IRAN Section I - Overview

Iran has been one of the more important markets worldwide for U.S. goods and services. In 1978 Iran's non-military imports from the United States totaled \$3.6 billion. The political upheavals of 1978 and 1979 will result in a major decline of total Iranian imports and, consequently, of U.S. exports to Iran during 1979.

The political turmoil in Iran has caused widespread labor strikes, considerable damage to plant and property, and a paralysis in the country's vital services. Petroleum exports, the chief source of foreign exchange, declined in October 1978, halted completely in late December, and did not resume until March 1979. During this period Iran lost nearly \$7 billion in revenues.

The outlook for calendar 1979 is not encouraging; a serious stagflation has created critical unemployment and rising prices. The country's planners must reestablish confidence, reorder priorities and begin to lay the framework for future economic growth. In the current political climate, these will be difficult objectives to achieve.

Looking beyond this immediate period, there is hope. Iran's oil will assure the country of sizable income. At present petroleum prices, Iran should look forward to earnings of \$18 - \$20 billion for the next fiscal year. In addition,

foreign exchange reserves of nearly \$10 billion provide a cushion. The key to any sustained growth will not be money, but effective management.

The most important U.S. commercial objective in Iran is to help American firms rebuild a strong market position and tap the opportunities which are expected to emerge in FY 80. The purpose of this document, which assumes a return to more normal political and economic conditions, is to establish a management plan and priorities toward this end. Special emphasis is given to servicing American business visitors and alert reporting on major projects. Campaigns in agribusiness and housing are projected. These sectors have been identified by the Government as high priority areas. The campaigns are not organized around Department of Commerce sponsored events, but instead emphasize development of information and contacts. As conditions change, revisions of the goals, priorities

and actions may become necessary. The document establishes
a framework for a dialogue on the commercial program
between the Post and the Departments of State and Commerce
at four month intervals. This periodic reporting requirement will provide a useful format for assessing the role

which U.S. Government personnel will have in expanding U.S. exports to Iran and for planning future market

promotion events.

#### Section III - Campaign Development

Campaign Number 1

Priority Rank 3

Campaign Title: Agribusiness

Campaign Manager: Commercial Attache and designated FSN

Objective and Rationale: Development of the agricultural sector, which received low priority by the previous regime is a major priority of the new government. Attention will be focused on improving the system which now exists, rather than on instituting The light applications projects. U.S. projectiveness in this field is well established, and the United States has traditionally held a strong market share in Iran's agribusiness market. Goals of this campaign are: (1) identifying the type of agricultural reform the government plans to undertake and the means of implementation, including the types and nature of government supports: and subsidies; (2) reporting on major government expenditures related to agriculture, including plans for irrigation; (3) reporting on the status of local agribusiness manufacturing facilities; (4) establishing, with the cooperation of the Agricultural Attache, contacts with Ministry of Agriculture officials, local manufacturers and agents; (5) developing trade opportunities for U.S. suppliers and consultants; and (6) identifying suitable trade promotion events for Department of Commerce sponsorship in FY 82 and FY 83.

Campaign Actions:		Cumulative Milestones		
		JAN	MAY	SEP
1.	Make calls on government officials, private manufacturers and agents to develop information required for subsequent actions listed under	31	31	30
	this campaign.	10	20	<b>3</b> 5
2.	Prepare an annotated list of government contacts for agri-			<b>•</b>
	business projects.		Х	
3.	Report spot trade opportunities by telegram.	X	x	x
4.	Prepare three periodic reports on agricultural plans and opportunities for U.S. exporters.	x	х	X
5.	Prepare a report on local agricultural machinery production.		x	

Iran

Iran

### Section III - Campaign Development

### Campaign Number 1 - Agribusiness

Can	paign Actions	Cumulat	ive Mil	estones
		JAN	MAY	SEP
		31	31	30
6.	Prepare or update 20 WTDRs on agents for agribusiness. Reports should be prepared to insure FTI input.	7	14	20
7.	Update market research or prepare a market note on agribusiness.			x
8.	Identify suitable events (if any) for Commerce sponor-ship in FY 82 and 83.	X		x

#### Section III - Campaign Development

Campaign Number 2

Priority Rank 4

Campaign Title: Housing Systems and Related Equipment

Campaign Manager: Commercial Attache and designated FSN

Objective and Rationale: There is a strong demand for low income housing, which the new government has already said it will attempt to satisfy. This will probably be locally constructed or pre-fabricated housing, with emphasis on making use of local suppliers. There should be some opportunity for consulting or licensing agreements in this area as well as in providing prefabricated or modular housing units, but cost will be a significant factor. Sales opportunities should also exist for suppliers of air conditioning equipment and other equipment and supplies related to the housing industry. The goals of this campaign are: (1) obtaining and analyzing the sections of the new government plan relating to housing; (2) establishing contacts in the Plan Organization and in ministries supervising housing projects, as well as with private sector engineering and construction firms; (3) identifying trade opportunities for U.S. equipment and supplies exporters and locating agents for these exporters; and (4) identifying suitable trade promotion events for the Department of Commerce to sponsor in FY 82 and FY 83.

Campaign Actions:	Cumulative N	Cumulative Milestones		
	JAN N	MAY SEP 31 30		
<ol> <li>Make calls on government housing officials, private sector engineering and con- tracting firms and agents to develop information required for subsequent actions listed under this campaign.</li> </ol>	15	30 45		
<ol> <li>Frepare an annotated list of government contacts in the housing sector.</li> </ol>		x		
<ol> <li>Report spot trade and project opportunities by telegram.</li> </ol>	x	x x		

## Section III - Campaign Development

Campaign Number 2 - Housing Systems and Related Equipment

Can	npaign Actions	Cumulat	ive Mil	estones
		JAN	MAY	SEP
		31	31	30
4.	Prepare three periodic			
	reports on government			
	housing plans. Reports			
	showld symmarize specific			
	projects by location, type			
	and quantity of units, project			
	supervisor and financing,			
	and should include information			
	on product and equipment			
	requirements and on local		•	
	production of same.	x	X	X
5.	Develop an annotated			
	list of potential partners			
	for U.S. engineering and			
	contracting firms for use			
	by the Post and the			
	Department of Commerce.		x	
6.	Prepare or update 20 WTDRs			
	on agents for equipment and			
	Supplies related to the			
	housing industry. Reports			
	should be prepared to insure			
	FTI input.	7	14	20
7.	Identify suitable trade promo-			
	tion events (if any) for Commerce			
	sponsorship in FY 82 and FY 83.	X	•	X
8.	Update research or prepare			
	a market note on the housing			
	sector.			x

Section IV - Other Special Post Efforts

Activity No. 1

Business Services

Priority 1

Primary responsibility: Commercial Attache

#### Description/Justification

Maintaining the traditionally strong U.S. market position will require considerable and imaginative assistance by the Embassy staff to individual American businessmen. In addition to the normal services, priority will be given to the following: (1) performing advance work and follow up services for visiting American businessmen as requested; (2) making appointments and providing translating services whenever appropriate and possible; (3) attempting to settle trade disputes resulting from outstanding claims and other unsettled issues; (4) responding to Washington requests on behalf of American firms; and (5) preparing handout materials for visitors and correspondence. The Post's initiatives and some specific examples of services rendered should be identified in progress reports three times during the year as outlined under Section VII.

Activity No. 2

Major Projects Priority 2

Primary responsibility: Commercial Attache

Continual alert reporting on major projects is one of the most important goals of the commercial program. Two major projects sectors --agribusiness and housing-- are the subjects of campaigns, and other important areas should be identified by the Embassy and reported to Washington on a continuing basis. Goals and actions indicated under this effort include: (1) reporting major projects leads on an alert basis and following up such leads at appropriate intervals; (2) expanding contacts in major projects areas, including in the Plan Organization and ministry planning departments, and making annotated lists of contacts under heading such as Power, Housing, and so forth; (3) identifying projects whenever possible prior to the prefeasibility phase; (4) developing status reports by sector, including long and short range plans; (5) reporting changes in laws and procedures; and (6) selecting projects as candidates for 661 (Foreign Assistance Act) pre-project studies; (7) updating the major projects list prepared in 1978. Progress towards these goals should be reported in progress reports three times a year as outlined under Section VII.

Activity No. 3 Investment Protection/Facilitation ' Priority 5

Primary responsibility: Commercial Attache

The changed political conditions have given rise to a number of unsettled issues relating to American investments in Iran. The Embassy will inform Washington of any substantive changes in laws or procedures relating to foreign investment. It will also give prompt attention to and attempt to settle issues relating to American investment brought to its attention by Washington or by the principals concerned.

Activity No. 4

Foreign Traders Index

Priority 6

Primary responsibility:

Iranian agent/distributor firms have undergone considerable changes recently, and American firms will require updated information on these changes as well as information on new potential agents. Updating WTDRs on established agents and preparing WTDRs or PIRs on new agents will require a special initiative.

Activity No. 5

Activity No. 6

Trade Opportunities Reporting Priority 7

Primary responsibility:

Establishing contacts in the private manufacturing sector and indentifying trade opportunities for American products is an important goal. At least six plant visits in addition to those conducted under the two campaigns should be carried out each period.

Primary responsibility: Commercial Attache

Trade Promotion Event Planning Priority 8

With the possible exception of the Tehran International Trade Fair, there are no Department of Commerce sponsored trade promotion events scheduled during FY 80, and there are none planned presently for FY 81. However, planning for events to be held in FY 82 and 83 will be undertaken during the The Post will identify, on a spot basis, themes and vehicles for future trade promotion events.for consideration by Commerce in the process of developing an events program. Early identification will permit a more active program for FY The Post will also prepare, upon receipt of instructions from Washington, a Best Prospects Report ( no longer a CERP requirement), a preliminary CCP for FY 82 and a CAP for FY 81.

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SECTION V

PERSONNEL RESOURCES ALLOCATION (in workdays)

#### CONCEPT

(Some Categories nay be omitted) Projections	FSO/R	FSN/P	CLER.	· TOTAI
<ol> <li>Trade Promotion Event Supp.</li> <li>Mkt. Research         <ul> <li>Contract</li> <li>Post-conducted</li> </ul> </li> </ol>		70	<b>x</b>	
<ol> <li>Major Projects/Products</li> <li>Foreign Buyer Program         To be completed during consultation with the Post.     </li> </ol>	( <u>6</u> 5	150	<b>3</b> 5	
<ol> <li>Trade Opportunities Prog.</li> <li>W.T.D.R. Program</li> </ol>	10	30	80	
<ol> <li>Agent/Distributor Serv.</li> <li>FT Index</li> <li>Investment Protection/</li> </ol>	5 15	70 200 30	50 300 5	
Facilitation  10. Travel Promotion continuation  11. Scheduled CERP Reporting	30	3-		
<ul> <li>12. Commercial Newsletter con*</li> <li>13. Business Services</li> <li>14. Other Reporting/Negotiation/ Representation</li> </ul>	Sept Co	160	6	
15. Management 16. Other E/C Activities 17. Non-E/C Activities				
TOTAL REQUIRED/AVAILABLE 1/		<i>(</i> )		
B. BY CAMPAIGNS 1. Ognitudination	20	130	35	
2. Housing 3. 4.	20	130	30	
TOTAL  C. BY OTHER SPECIAL POST EFFORTS		<del> </del>		

1/ Average annual number of workdays per employee in equals 215

1. NA Narly all are listed 2. under A above

3.

TOTAL

Roman VI. Financial Resources So	chedule (State	Funds Only)	
Description/Column Heading H	FY 78 (ACT)	FY 79 (EST)	FY 80 (REQ)
1. Commercial Representation	Dols	Dols	Dols '
T. Commercial Replesentation	DOLD	DOIS	DOIS
2. Commercial Travel	Dols	Dols	Dols
3. Contract Services	Dols	Dols	Dols
Of Which	( )	( )	( )
WTDR Support	( )	( )	( )
Printing Newsletter	( )	( )	( )
Other (Specify)	( )	( )	( )
4: Reference Library Materials	Dols	Dols	Dols
5. Other (Specify)	Dols	Dols	Dols
Grand Totals	x,000	Y,000	7,000

Principal E/C officer and principal administration officer have approved.

#### Section VII - Reporting

The Post is requested to submit a brief report every four months on the progress of the CAP. This report should focus on significant successes and failures of actions taken under each campaign or special effort, and an evaluation of time actually taken as against time estimated in Section V. The Post may wish to use periodic reports to propose changes in campaigns or special efforts as circumstances may dicate. Progress reports should arrive in Washington on approximately February 10, July 10 and October 10.

Drafted: LLam 5/9/79 X22363

Clearance:

State/EB/OCA: PFFrost State/EB/OCA: ALZuccar State/EB/OCA: WERad

NEA/RA:

RDay NEA/RA: RGraham

NEA/IRN:

MJohnson

NEA/IRN:

JHarary

Commerce:

BED/CAGNE:

MSmith

BED/CAGNE:

DRyan

BED/OEPE:

CGendreau

NNNNYV ESRCIABRAGOS

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S E C P & G STATE 194762

NODIS CHEROKEE, DIFERALLY EYES ONLY FOR CHARGE DAINGEN -

B.O.11652: BDS-3, 7/26/59 (TARMOFF, PETER) FROM THE SYDREPARM

TAGS: Pipa

STAJECT: STAB'S DESIRE TO RESIDE IN THE U.S.

- 1. WE ARR AGAIN CONSIDERING HOW TO RESPOND TO THE SHAF'S CONTINUING OWERY TO US THROUGH VARIOUS CHANNELS RECARDING ESTABLISHING BESIDENCE FOR HIMSTLE, THE SHABBANOU, AND HIS FAMILY IN THE U.S. (HE CAN REMAIN IN MEXICO AT LEAST THROUGH OCTOBES.) I WOULD! LIKE TO HAVE YOUR PERSONAL AND PRIVATE EVALUATION OF THE DEFECT OF SUCH A MOVE ON THE SEFFECT OF AMERICANS IN IPAN (ESPECIALLY THE OFFICIAL AMERICANS IN THE COMPOUNT) AS WELL AS ON OUR RELATIONS WITH THE GOVERNMENT OF ISAN.
- 2. WOULD YOUR ANSVER TO THE QUESTION POSED IN PARA 1 BE DIFFERENT IF (A) THE SFAM RENOUNCED HIS CLAIM AND THAT OF EIS FERS TO THE THRONE, OR (B) THAT HE AGERED TO FORSESSEAP POLITICAL ACTIVITY OF ANY SORT AND THAT THIS BE CONTINUED PUBLICLY.
- 3. WE CHEARLY UNDERSTAYD THAT THE KEY TO MINIMIZING THE IMPACT OF THE SHAH'S APPISSION WOULD BE IN BAZARDAN AND THE GOVERNMENT'S WILLINGNESS AND ABILITY IN SUCH A SITUATION TO CONTROL AND COMMAND THE SECURITY FORCES GUARDING OUR PROPER AND TO MINIMIZE ANY HOSTILE PUBLIC REACTION AGAINST OUR PROPER OR OUR RELATIONS.

  SINCE THIS QUESTION IS BEING VERY CLOSELY HELD IN ASHINGTON, I MOULD APPRICATE YOUR NOT SPARING THIS MYSSAGE MITH ANYONE FLSE ON YOUR STATE. PLEASE SEND YOUR REPLY NODIS/CHERCESE, FOR THE SECRETARY. WHE BEST REGARDS.

VANC?

Residents Bareau notraviane, Chief of Ammigration, irabad ciport With the compliments of the With the compliments of the American Embassy American Embassy سمسار سرسی بگیری رین مایت حرم اداره اقامت اسای بنوانط مب سرمس مسرولای ريالت فترم نيس فرزيار فرودًا ، فهرآ بار Col. Khoshkhoo, Deputy Chief, Eaghafi, Deputy Chief, Foreign Foreign Residents Bureau unto Bureau With the compliments of the With the compliments of the American Embassy American Embassy

Ul Sis way - Colorlary

We be til - 10/0/15/ 70 - 10/0/15/ Col. Mahboobi, Deputy Chief ر کاری ارسان ملی امواد با سرده ۱۱ Fireign Residento Gareau With the compliments of the American Embassy سرهد محدی اران الماره المات الماع سفالط ا

OKULKI DATICE

ISLAMIC REVOLUTIONARYGUARD COPRS

( PASDARAN-E-ENCILAB)

COMMITTEE

IMAN KHOMEINI 3 Security Guards.

CENTRAL REVOLUTIONARY (12 Personnel.

REVOLUTIONARY GUARDS \$ 30,000 Bersonnel. CORPS

DAIL AUTULIE ECONOMIC WING (Budget Allotmen 200 Million Ria

CO: JIANDER Ayatullah Lahoti.

CHIEF OF STAFF Ayatullah Rafsanjani

Gholam Ali Afrouz.

INTRAL COMMAND SALTANATABAD. TI TRAN

7000 Personnel)

POLITICAL WING

PROVINCIAL COMMAND

(20000 Fersonnel)

BORDER CHECK POSTS VERAINING UNITS AND KEY AREAS (3000 Fersonnel)

FG?

OTHER COMMAND

& ALIABAD (3000 Personnel

GTRAINING CENTRE

**TIVID** 

SSION

To act as eyes and ears of the Islamic kevolution and work as special tas force of Imam Chomeeni to crush any counter revolutionary activities with the Government or any Political Upsurge against Islamic Government.

To work as Parallel Force to Armid Forces so as to haintain parity and prevent any coup attempt by them.

Revolutionary Guard Corps to take over the task of Imam Committee Volunte Force once it is dissolved.

. Revolutionary Guards to work as counter insurgency force inside the count and also assist other law enforcing agencies to carryout their duties smoo ly and to remain always on call to move any direction at short notice.

### SECRET \_ 2 \_

Revolutionary Guard Corps to work as hard core sentinel of the Islamic Revolution indoctrinated with patriotic zeal and Islamic sacrificing spirit.

#### Other Informations

- Islamic Revolutionary Guard Corps (Pasdaran-E- Engilab) will have 30000 strong force which will be completed in phases. At present this organisation is having ten to fifteen thousand forces all over Iran. As per plan every city of 5000 population is supposed to have a unit of 200 strong revolutionary guards.
- All the 21 Provincial Capital Cities will have 1000 strong guards each under the local revolution committees. This may vary from Province to Province depending on the Political situation of the Provinces.
- 20 Units of 200 Strong Guards each have been already raised in Tehran having do at coltanatabad, to maintain security in Theran City with special emphasis at night.
- Revolutionary Guards will not be under the administrative or technical control of any Linistry of the Government, but it will be under the direct control of Imam Khomeini through the Central Islamic Revolution. Committee. d.
- Presently there is no age limit for Pasdaran. They can be of e. any age between 16 years to 60 years.
- Islamic Revolutionary Guard Corps so far has been raised 42 Units in Iran.
- NO PLO Trained Instructor has been employed in training camp Aliabad. Instructors are all from the Army.

November 4, 1979

Hemorandum for the File

Subject: Iranian Investment Copoportation

Mr. Iradj Kemmejad, Managing Director, Pars Investment Corp., -called today about a visa.

Mr. K. estimates that the Iranian industrial sector, outside of oil, is functioning at about 20 percent of capacity. He expects increasing bankfuptcies of companies over the next few months.

Pars Investment is a subsidiary of the old consortium, formed to invest locally as a favor to the government. He has about 300 million rials which he would like to transfer abroad, capital which has not been invested. Central Bank permission is pending. An embarrassment since some of the companies in which Pars holds interests are hard up for cash, near bankfuptcy. No dividends have been repstriated for about a year.

consult

Mr. K. will xxxxxxt American oil company stockholders. Expects that the consortium will meet in New York shortly to discuss company affairs.

Er. K. has been herassed by committees; called in and held three days; interrogated blindfolded by unknowledgable types. Later by an educated man who decided that he had not done wrong by sending routine commercial reports to London.

E/C:ROB

79 STATE VASHDO 1700 18 GDS, 7/11/85 (GREENE, TYLES) A69: CVIS, IR SINJECT: KIV AFFLICANT: ADDIRAL MEMAL (C - DITING TEXT) MASIBOLLARI, COMMANDER OF IRANIAN DAVY DERIND LART TWO INFES YEARS OF SHAPPS DESIRE, THE BERT FRED UNDER FORSE OF THE AUGUST OF THE PROPERTY OF THE PROPERTY.

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## US MILITARY MISSIONS AND ACTIVITES

is to promote co petence of Iranian military forces, in Iran. Its in Iran's ability to resist aggression and to further US in Iran.

rganized as "ARMISH" (Miled States Military Mission with a Army) in 1943. In 1947, the basic agreement between the timing US military advisor assistance to the Army, Navy, and ce was signed. In 1950, the Mutual Defense Assistance to the army, Navy, and avy, and Air Force was signed by the USG and GOI. This agreement was separate and distinct from the ARMISH agreement, properly (MAP). In 1942, the first grant aid was delivered to the force of the first grant aid was delivered to the coreign Military Sales (IMS) and Credit program was started. In 1972.

AG is combanded by a Major General, and his principal advisory a is to provide daily advice to the Chief of the Supreme Compander's other high ranking framion military companders, as well as a landtime of with the supreme formation of the supreme

of the ARMISHETTAG proviles advice to the Surreme Commonter's the Imperial Indian Armed Forces, (the military staff of the '199n). Each of the major Ironian staff directriates, such is 1, Crerations, Intelligence, togistics, Plans and Progress, and magement has one or more advisors assigned, usually in the colonel. ARMISH-MAAG is fully committed to meeting the fultiple of the Imperial Iranian Armed Forces (IIA) modernization progress. inception of the FMS Program in 1972, Iran has critical juvices valued in excess of ten-billion dellays. Consut sigctions are formed on the poquisition of this equipment and ag of 11A personnel in the use of the equipment. To sid the G in accomplishing the job, the GOI has purchased the services vided Technical Assistance Field Toums (TAFT's). All costs with this progres the time by the Government of Iron (601). gains have fluctuated tased on COI needs and surportive capathe USG. The TAFT's openete under the guidance and direction vice Sections and for the rost part are geographically disoughout Tran, collocated with the IIA forces they alighter, In

to be a consequence to the t - developed are willid; the proof of the captes under wheen lard a evident throughout the and forces. For example, the Imperial , Air Force (HAI) growth D. technical competence has allowed us to creasingly move away from technical assistance toward management tunce where we can concentrate on the development and training of t middle managers and future leadership. The Imperial Iranian Ground Forces (IIGF) are beginning to show definite progress in such areas maintenance and supply procedures. The Imperial Iranian Navy (IIN) smallest service and last to get started, is working well on fleet pansion and the achievement of operational readiness. Overall, we seeing IIA personnel beginning to perform tasks on a routine basis would have been extremely difficult; if not impossible a short time Despite this progress, ARMISH-MAAG continues to stress and seek in p management attention on such key areas as utilization of TAFT reson and counterpart relationships. An advisory section is collocated a headquarters of the Imperial Ground Forces, Air Force and Navy. A Brigadier General heads the Army and Air Force Sections, and the Ch of the Navy Section is a Rear Admiral. Field teams are located in Kermanshah, Shiraz, Tabriz, Abadan, Ahwaz, Mashed-E-Soleman, Kerman Gazvin, Mashad, Rezaiyeh, Forejerd and Isfahan with the principal 5 quarters and schools.

Effective 1 July 1977 ARMISH-MAAG Staff Sections were redesignated the following Directorate organization. (Organization chart at Sec.

Directorate of Personnel Support Management (ARPSM) previously API

Serves as the principal advisor to Chief, ARMISH-MAAG on matters to U.S. Support Mission Policies in Iran and performs special actitaining to the Command Support Mission. Acts as Coordination/Act Agency for all U.S. Personnel Policy Matters as relates to the Put and keeps Chief, ARMISH-MAAG appraised of Health, Morale and Wellingrams. Prepares annual Joint Manpower Program for the ARMISH-MAG functions as central point of contact for Technical Assistance in (TAFT) to include Program Development. Serves as principal coordination for new or revised support policy matters as required. Serve ARMISH-MAAG principal staff element for Coordination/Control of Serve Assistance Funded Support Activities--United States Support Activity United States Army Communications Command-Iran and Medical Activity Provides Acting Inspector General for Command.

Directorate of Studies, Plans, and Operations (ARSPO) previously Directorate of Plans, Policies and Programs.

Conducts systems analysis and prepares related studies regarding pro IIA Acquisitions of U.S. Defense Systems. Develops a comprehensive ARMISH-MAAG position regarding proposed weapon acquisitions based of Iranian needs and absorptive capacity, the U.S. capability to delike 28. DUTIES ASSIGNED (Continued)

88. COMMENTS. Particularly comment upon the officer's overall leadership ability, personal traits not listed on the reverse side, and estimated or actual performance in combat. Include comments pertaining to unique skills and distinctions that may be important to career development and future assignment. A mark in boxes with an atterisk (\*) indicates adversing and supporting comments are required.

CAPTAIN HOLLINGWORTH HAS BEEN THE NAVAL ATTACHE AT THE AMERICAN : ZTRIMMOD EMBASSY IN IRAN DURING THE PERIOD LEADING UP TO THE REVOLUTION. DURING THE SEVERAL MONTHS WHEN THIS REVOLUTION WAS DEVELOPING, HE ACCURATELY REPORTED THE SIGNIFICANT CHANGES TRANSPIRING IN THE IRANIAN NAVY. HIS AMIABILITY AND KNACK IN QUICKLY DEVELOPING CLOSE FRIENDSHIPS RESULTED IN RELIABLE AND IN THE MATTER OF ONLY A FEW WEEKS HE TIMELY INTELLIGENCE REPORTING. ESTABLISHED CLOSE CONTACTS WITH MANY OTHER FOREIGN ATTACHES AND ESTABLISHE A MOST BENEFICIAL CROSSTALK. HE OBSERVED AND CRITICALLY REPORTED UPON THE TENSIONS AND FISSURES WHICH WERE BUILDING UP IN THE IRANIAN NAVY. STRESSFUL SITUATIONS WERE ENCOUNTERED BY CAPTAIN HOLLINGWORTH DURING THE SEVERAL WEEKS PRIOR TO THE IRANIAN REVOLUTION. HIS RESPONSE TO NEARLY ALL THESE SITUATIONS WHICH INCLUDED ATTEMPTED ASSASINATION WERE EXEMPLIFIED WI CALMNESS, DECISIVENESS AND RATIONAL THINKING. WHEN THE LOCAL SITUATION DETERIORATED TO THE POINT THAT AMERICANS HAD TO BE EVACUATED. CAPTAIN HOLL WORTH PLAYED A KEY ROLE IN THE PLANNING→ COORDINATION AND EXECUTION PHASES OF THIS MAJOR EVACUATION EFFORT. HIS EXPERTISE, INITIATIVE AND RESPONSIVE NESS INSURED THE SAFE AND TIMELY MOVEMENT OF MANY THOUSANDS OF AMERICANS OTHER FOREIGNERS OUT OF THE COUNTRY. HIS UNTIRING AND UNSELFISH EFFORTS AIDED IMMEASURABLY IN A HIGHLY SUCCESSFUL EVACUATION. SEVERAL TIMES CAPTA HOLLINGWORTH ACTED AS DEFENSE ATTACHE DURING THE ABSENCE OF THE DATT. THIS CAPACITY HE READILY ACCEPTED THE RESPONSIBILITY AND EFFECTIVELY MANAGE THE DEFENSE ATTACHE OFFICE. CAPTAIN HOLLINGWORTH IS AN EXCELLENT OFFICER WHO IS REGARDED AS A TRUE PROFESSIONAL AND HIGHLY COMPETENT ATTACHE BY HIS COUNTERPARTS. HIS PERSONAL BEHAVIOR WAS NORMALLY EXEMPLIFIED BY HIGH STANDARDS OF BEARING, CONDUCT AND COURTESY WHICH ENHANCED THE IMAGE OF THIS NAVAL OFFICER. HIS DIRECT AND EXPERT SUPPORT TO THE MILITARY MISSIM IN TEHRAN ADDED GREATLY TO THE OVERALL EFFECTIVENESS OF THE DEFENSE ATTACM OFFICE.

-09-**★U.S. GOVERNMENT PRINTING OFFICE: 1973 -- 488 - 66** BUPERS USE ONLY BUPERS USE ONLY P1611-1 REPORT ON THE FITNESS OF OFFICERS 1. NAME (LAST, FIRST, MIDDLE) 2. GRADE 3. DESIG. 4. SSN HOLLINGWORTH, ROY MILTON CAPT 7370 460-40-9504 5. ACDUTRA 7. SHIP / STATION B DATE REPORTED TEMAC USDAO IRAN 78 JUN 39 OCCASION FOR PERIOD OF REPORT 9. PER-DETACHMENT OF OFFICER 10 DETACHMENT OF 12, FROM: 13. TO: REPORTING SENIOR TYPE OF REPOR 15. CON-X 14. REG-ULAR 16. SPE-CIAL FRE-QUENT 20 INFRE-QUENT CURRENT CDR COMMAND (CONTINUED ON REVERSE SIDE OF RECORD COPY 21 EMPLOYMENT OF 22 DAYS OF COM 23. REPORTING SENIOR (LAST NAME, FI, MI) 24. TITLE 25. GRADE 26. DESIG. 27. SSN SCHAEFER T E DATT 112-24-1183 COL USAF 28. DUTIES ASSIGNED (CONTINUED ON REVERSE SIDE SPECIFIC ASPECTS OF PERFORMANCE (TYPE IN OCR CODE LETTER FROM WORK SHEET) 30.SUBORDINATE MAN 29. GOAL SETTING 31. WORKING A 32. EQUIP & MATER-Α AGEMENT & DEVELOPMENT A GAN SUPPORT A & ACHIEVEMENT IAL MANAGE. 34 RESPONSE IN 35 FOUAL 36. SPEAKING 37. WRITING A В OPPORTUNITY A ABILITY ABILITY SITUATIONS WARFARE SPECIALTY SKILLS (FROM WORK SHEET 38. SEA-MANSHIP 40. WATCH STANDING 39. AIR-N Ν 44. SUBSPECIALTY REQUIRED BY BILLET UTILIZATION WORK SHEET CODE 45. YES 47.FRE-QUENT 'N JNO. QUENT MANCE TYPICALLY EFFECTIVE BOTTOM TO NOT OFFICER MISSION CONTRIBUTION OBS UNSAT 109 51. EVALUATION X 52 SUMMARY TREND OF PERFORMANCE X 53. FIRST 56. DECLINING 55. IMPROVING 54. CON-SISTENT DESIRABILITY (T N OCR CODE FROM W SHEET) 57. COM-MAND 58. OPERA-TIONAL 59. STAFF 60. JOINT/ 61. FOREIGN В E A Α OSD OR PROMOTION RECOMMENDATION BANKING FOR FARLY PRO X 63. REG 66. RANKING 762. EARLY 65. NUMBER HAR RECOMMENDED PERSONAL TRAITS PEIN OCR CODE FROM WORK SHEET 68. IMAGIN-72. MILITARY BEARING A 67 JUDG-69. ANALYTIC 70. PERSONAL ATION ABILITY BEHAVIOR C WEAKNESSES DISCUSS! STATEMENT X 77. NONE 79. NO\* 80. NOT 81. ATTACHED DESIRED N 82. SIGNATURE OF OFFICER EVALUATED: (IAW BUPERS INST. 1611-12-SERIES). "I ACKNOWLEDGE THAT I HAVE SEEN THIS REPORT AND HAVE BEEN APPRISED OF MY PER-FORMANCE. D

NAVPERS 1611/1 (REV. 9-72) S/N 0106-078-3113

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83. DATE FORWARDED

86 DATE FORWARDED

WORK SHEET (0-73

85. SIGNATURE OF REPORTING SENIOR

87, SIGNATURE OF REGULAR REPORTING SENIOR ON CONCURRENT AND CONCURRENT/SPECIAL REPORT

21. EMPLOYMENT OF COMMAND (Continued)

28. DUTIES ASSIGNED (Continued)

88. COMMENTS. Particularly comment upon the officer's overall leadership ability, personal traits not listed on the reverse side, and estimated or actual performance in combat. Include comments pertaining to unique skills and distinctions that may be important to career development and future assignment. A mark in boxes with an asterisk (\*) indicates adversity and supporting comments are required.

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21 EMPLOYMENT OF COMMAND (Continued)

28. DUTIES ASSIGNED (Continued)

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U.S. DEFENSE ATTACHE OFFICE APO NEW YORK D9205

	REPORT ON THE FITNESS OF OFFICERS
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	29. GOAL SETTING  30. SUBORDINATE MAN- AGEMENT & DEVELOPMENT A  31. WORKING RELATIONS 132. EQUIP & MATER- 133. NAVY OR- 14. MANAGE. A  32. A  33. NAVY OR- 15. MATER- 16. MATER- 17. MATER- 17. MATER- 18. MATER-
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	NOTED DESIRED N
	82. SIGNATURE OF OFFICER EVALUATED: (IAW BUPERS INST. 1611-12-SERIES). "I ACKNOWLEDGE THAT I HAVE SEEN THIS REPORT, HAVE BEEN APPRISED OF MY PER- FORMANCE AND RIGHT TO MAKE A STATEMENT."
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•	86. DATE FORWARDED
	NAVPERS 1611/1 (REV. 5-77) S/N 0106-LF-016-1100  REPORTING SENIOR'S COPY
	TO U. S. GOVERNMENT PRINTING OFFICE: 1977 — 240-818/015
	NAVPERS 1611/1 (REV. 9-72) S/N 0106-078-3113 WORK SHEET (0-7:

DETACH WORK SHEET BEFORE COMPLETING FORM

Comments are required. Enter comments in Section 88 on RECORD and OFFICER copies.

 DO NOT ATTACH CONTINUATION PAGES TO OCR COPY.

\*\*TOPIC COPY.\*\*

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ATTN: COL SCHAGFER. YOUR COPY OF FITREP ON CAPT. HOLLINGWORT H.

NAVPERS 1611/1 (REV. 9-72) S/N 0106-078-3113

WORK SHEET (0-7

16 Jun 79 02 11z

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NNNNVV FSB028BRN458 PP RUQMHR DE RUEKJCS #4204 1662140 Y SSSSS 152135Z JUN 79

FM SECDEF WASHINGTON DC//ASD:ISA//

TO CARMISH MAAG TEHRAN IR -

S E C R F T 1143 FROM: DSAA-TS (1399/79)

SUBJECT: DESCRE GUIDANCE FOR IRAN (U)

1. (S) COAL SUBJECT GUIDANCE DATED 12 MAR 1979 IS AS FOLLOWS: QUOTE: DISCLOSURE OF CLASSIFIED MILITARY INFORMATION TO IRAN (U) (U) OBJECTIVE

TO PROMULGATE NATIONAL DISCLOSURE POLICY COMMITTEE (NDPC) GUIDELINES GOVERNING THE DISCLOSURE OF CLASSIFIED MILITARY INFORMATION TO THE GOVERNMENT OF IRAN (GOI).

(C) BACKGROUND

(C) A. THE POLITICAL AND MILITARY TURMOIL WHICH IS EVIDENT IN IRAN AT THIS TIME AND WHICH IS EXPECTED TO CONTINUE FOR THE NEAR TERM, PLACES IN QUESTION THE ABILITY OF THE GOI TO ADEQUATELY PROTECT UNITED STATES CLASSIFIED MILITARY INFORMATION.

(C) B. IT CAN BE ASSUMED THAT UNITED STATES CLASSIFIED MILITARY

PAGE 2 RUEKJCS 4204 S E C R E T INFORMATION PREVIOUSLY RELEASED TO THE GOI HAS BEEN SUBJECTED TO COMPROMISE. THE UNITED STATES GOVERNMENT CANNOT AFFIRM THE EXTENT OF SUCH COMPROMISE AT THIS TIME.

(C) C. NOTWITESTANDING, MEASURES MUST BE ADOPTED TO ENSURE TEAT DISCLOSURES CULMINATING FROM PRIOR UNITED STATES GOVERNMENT COMMITMENTS ARE HELD TO AN ABSOLUTE MINIMUM AND NO NEW INITIATIVES ARE UNDERTAKEN REGARDING IRAN WEICH MAY INVOLVE THE DISCLOSURE OF MILITARY INFORMATION WHICH, IF COMPROMISED, WOULD BE DETRIMENTAL TO THE SECURITY INTERESTS OF THE UNITED STATES.

(U) GUIDELINES FOR DISCLOSURE

(C) A. NEW INITIATIVES SHALL NOT BE UNDERTAKEN WHICH COULD REASONABLY BE EXPECTED TO RESULT IN THE DISCLOSURE OF CLASSIFIED MILITARY INFORMATION OR MATERIEL TO THE GOI WITHOUT SPECIFIC NDPC APPROVAL.

(S) B. EFFECTIVE IMMEDIATELY, THE GOI'S ELIGIBILITY LEVELS AS REFLECTED IN ANNEX A, NDP-1, FOR CATEGORY 1 (ORGANIZATION,

TRAINING AND EMPLOYMENT OF MILITARY FORCES), CATEGORY 2 (MILITARY MATERIEL AND MUNITIONS), CATEGORY 4 (PRODUCTION INFORMATION), CATEGORY 5 (COMBINED MILITARY OPERATIONS, PLANNING AND READINESS)

AND CATEGORY 6 (MILITARY INTELLIGENCE) ARE SUSPENDED. THIS SUSPENDEN



PAGE 3 RUEKJCS 4204 S E C R E T SION WILL REMAIN IN EFFECT UNTIL SUCH TIME AS: (1) THE NDPC CAN DETERMINE THAT THE GOI CAN ADEQUATELY PROTECT U.S. CLASSIFIED MILITARY INFORMATION AND, (2) THE GOI FORMALLY REAFFIRMS THE PROVISIONS OF THE UNITED STATE/IRANIAN GENERAL SECURITY OF INFORMATION AGREEMENT, DATED JUNE 6, 1974. EXCEPT AS NOTED IN C., BELOW, WHILE THE SUSPENSION IS IN EFFECT, ALL REQUIREMENTS FOR THE DISCLOSURE OF U.S. CLASSIFIED MILITARY INFORMATION AT ANY LEVEL WILL BE HANDLED AS AN EXCEPTION TO POLICY IN ACCORDANCE WITH PROCEDURES ESTABLISHED BY NDP-1. THIS SUSPENSION IS APPLICABLE TO BOTH NEW INITIATIVES AND TO THE DELIVERY OF CLASSIFIED MATERIEL AND DOCUMENTATION UNDER PRIOR COMMITMENTS.

- (C) C. THIS SUSPENSION DOES NOT APPLY TO THE ORAL/VISUAL DISCLOSURE OF CMI PREVIOUSLY AUTHORIZED BY DESIGNATED DISCLOSURE AUTHORITIES TO PERMIT IRANIAN PERSONNEL TO COMPLETE ONGOING, PROGRAMMED AND SCHEDULED TRAINING WHICH IS NECESSARY FOR THE OPERATION AND MAINTENANCE OF MATERIAL PROVIDED TO THE GOI UNDER PREVIOUSLY APPROVED FMS OR GRANT AID PROGRAMS, UNLESS DESIGNATED DISCLOSURE AUTHORITIES DETERMINE SUCH DISCLOSURE WOULD NOT BE IN THE BEST INTEREST OF THE UNITED STATES.
  - (C) D. THESE GUIDELINES ALSO APPLY TO CLASSIFIED INFORMATION

PAGE 4 RUEKJCS 4204 S E C R E T
DEVELOPED IN THE UNITED STATES WHICH MAY CONCEIVABLY REACH IRAN
THROUGH THE CENTRAL TREATY ORGANIZATION (CENTO). END QUOTE.
2. (U) A COPY OF THE DOCUMENT IS ALSO BEING MAILED TO YOU.
3. (C) THE DISCLOSURE GUIDANCE IS NOT RELEASABLE TO THE GOI.
DECL 13 JUN 95.
BT
#4204

UNCLASSIFIED

PE RUCMER #1414 302 ## ENR ULTUU ZZS R 2913322 CCT 79

FM AMEMBASSY TEERAN TO USICA WASHDC

UNCLAS TEERAN 11414

E.O. 12065: N/A

SUEJ: HEGIRA CELEBRATION IN U.S.

A. AYATOLLAH KHOMEINI TODAY ORDERED THE REVOLUTIONARY POUNCIL AND THE PGOI TO COME UP WITH REVOLUTIONARY PLANS

TO MARK THE GREAT AND AUSFICIOUS OCCASION" mno BEGINNING OF THE 15 CENTURY ON NOVEMBER 21 (HEGIRA).

POST URGENTLY NEEDS INFORMATION ON U.S. PLANS TO CELEBRATE HEGIRA WITH VIEW TO TYING THEM INTO IRANIAM

IF U.S. PLANS TO CELEBRATE HEGIRA INCLUDE INVITING FIRANIAN PARTICIPANTS, POST NEEDS DETAILS ASAP. GRAWES BT #1414 >

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USICA

UNCLASSIFIED

TEERA! 11414

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CLEAR: NONE

CLASS: UNCLASSIFIED

CERGE: USICA 10/29/79

APPRV: USICA:PAO:JGRAVE

IRFTD: USICA:PAG:JGRAVE

DISTR: ICA-4 CHARGE POL CRU

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FROM

AMEMBASSY TEHRAN

SECRET

11652: TAGS: BJECT: ACTION: SECSTATE WASHDC

SECRET TEHRAN 00367

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AMB 2 PCZ 2 ECON2

PM USIS CONS OR2 DAO

MAAG2 CRUI POUCH SHIR TABR ISFA2

20/reh

E.O. 11652: GDS

TAGS: AMGT, PFOR, IR

SUBJ: GOALS AND OBJECTIVES IN IRAN

(A) REF: /77 STATE 291277; (B) 77 STATE 295486

1. WE NOTE WITH APPRECIATION DEPARTMENT'S RECOGNITION THAT AS STATEMENTS OF GOALS AND OBJECTIVES SHOULD NOT BE VIEWED/NIXKH FIXED OR IMMUTABLE. WE HAVE EXAMINED WITH CARE THOSE SET FORTH IN REFTEL B. IN LARGE MEASURE WE BELIEVE THEY ARE REALISTICALLY ACHIEVABLE AND ADDRESS OUR CENTRAL CONCERNS AND INTERESTS IN IRAN. WE HAVE, HOWEVER, MODIFIED AND EXTENDED THIS STATEMENT TO TAKE INTO ACCOUNT RECENT DEVELOPMENTS AND SLIGHTLY ALTERED PERCEPTIONS OF WHAT OUR CURRENT GOALS AND OBJECTIVES OUGHT TO BE. THERE FOLLOWS A FULL RESTATEMENT IN THE FORMAT USED IN REFTEL B.

CL ASSIFICATIO

2. BEGIN TEXT. I. A SUSTAINED POLITICAL/ECONOMIC RELATIONSHIP BUILT UPON TRUST CONFIDENCE, AND MUTUAL RESPECT.

DCM: JCMIKLOS/sw

1/10/77 1102

CONTENTS AND CLASSIFICATION APPROVED BY:

/10/77 1102 DCM:JCMiklos/sw

ANCES:

SECRET

CLASSIFICATION

OPTIONAL FORM 15204 (Formerly FS-41304) January 1905 Dept. of Suct

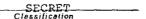
52 . 27

- -- MAINTAIN AND REINFORCE THE RELATIONSHIP OF TRUST AND CONFIDENCE ESTABLISHED WITH THE SHAH.
  - -- ASSESS THE RANGE OF EMBASSY CONTACTS IN THE IMPORTANT SEGMENTS OF IRANIAN SOCIETY AND INITIATE STEPS TO EXPAND RELATIONSHIPS TO THE EXTENT POSSIBLE WITH THOSE FORCES AND GROUPS WHICH ARE EVOLVING INTO IMPORTANT CENTERS OF INFLUENCE AS IRAN MODERNIZES. THIS SHOULD TAKE INTO ACCOUNT OPPORTUNITIES PRESENTED BY RECENT EASING OF SOME GOVERNMENT STRICTURES ON POLITICAL ACTIVITY RECOGNIZING THAT SOME RISKS MAY BE INVOLVED IN CERTAIN CASES REQUIRING THAT WE PROCEED SELECTIVELY AND PRUDENTLY.
  - -- ENCOURAGE PRIMIN AMOUZEGAR AND HIS CABINET TO REFLECT
    ON IRAN'S LONG-TERM ECONOMIC GOALS AND TO PLAN A SPECIFIC
    AND INTEGRATED PROGRAM OF INITIATIVES DESIGNED TO MAINTAIN
    ECONOMIC MOMENTUM AS OIL REVENUES INEVITABLY DIMINISH.
    IN THIS RESPECT ENCOURAGE AND SUPPORT IRANIAN INITIATIVES
    TO SEEK OUTSIDE EXPERT ASSISTANCE AND ADVICE FROM THE
    IBRD AND OTHER APPROPRIATE SOURCES.
  - -- ENGAGE FULL RANGE OF USIS CAPABILITIES IN KEEPING

    IRANIAN DECISIONMAKERS AND OPINION MOLDERS INFORMED OF US

    POLICIES AND ATTITUDES AFFECTING IRANIAN INTERESTS AND

    IRANIAN-US RELATIONS.
  - II. AN ENHANCED US-IRANIAN RELATIONSHIP IN NON-MILITARY FIELDS.



- -- ENCOURACE THE CONTINUATION OF A RELIABLE PETROLEUM SUPPLY FOR THE UNITED STATES AND ITS CLOSEST ALLIES AND THE ADOPTION OF A MODERATE PRICING POLICY. EXPLAIN U.S. ENERGY POLICIES AND PROGRAMS, AND THE NEED OF THE WORLD ECONOMY FOR OIL AT BEARABLE PRICES.
  - -- FACILITATE AN INCREASE IN THE UNITED STATES' SHARE
    OF THE MARKET IN IRAN AND BE PREPARED TO USE THE WEIGHT
    OF THE AMBASSADOR'S OFFICE IN SUPPORT AT A MINIMUM, OF
    NONDISCRIMINATORY ACCESS BY AMERICAN FIRMS TO PUSINESS
    OPPORTUNITIES IN IRAN.
  - -- ASSESS HOW WE CAN MAKE THE US-IRAN JOINT COMMISSION MORE EFFECTIVE, INCLUDING HOW TO INVOLVE THE US PRIVATE SECTOR MORE FULLY.
  - -- PURSUE WITH DR. ETEMAD AND HIS ATOMIC ENERGY
    ORGANIZATION ASSOCIATES FORMULATION OF FINAL TEXT OF
    US-IRANIAN NUCLEAR COOPERATION AGREEMENT WHICH MEETS
    PRESIDENT'S NONPROLIFERATION OBJECTIVES.
  - -- MAINTAIN US INTELLIGENCE-GATHERING PRIVILEGES IN IRAN, AND CONTINUE TO PROVIDE QUID PRO QUO LIAISON SUPPORT IN RESPONSE TO THESE PRIVILEGES. CAREFULLY WEIGH ANY PROPOSALS FOR ADDITIONAL PRIVILEGES TO ENSURE THEY LO NOT ENDANGER EXISTING ASSETS.
  - -- SEEK TO ENGAGE IRAN MORE FULLY IN REGIONAL NARCOTICS
    EFFORTS AIMED AT REDUCING NARCOTICS PRODUCTION IN
    AFGHANISTAN AND PAKISTAN AND REDUCING ILLICIT NARCOTICS



TRAFFIC INTO AND THROUGH IRAN.

- -- WORK WITH GOI MINISTRY OF EDUCATION TO E IMPROVE
  PROCEDURES IN THE EVALUATION AND PROCESSING OF IRANIANS
  SEEKING AN EDUCATION IN THE US.
- -- EXPAND OPPORTUNITIES FOR IRANIAN STUDENTS PLANNING TO STUDY IN THE US TO RECEIVE APPROPRIATE ORIENTATION, COUNSELING, AND ENGLISH INSTRUCTION PRIOR TO THEIR DEPARTURE.
- -- CONTINUE TO PRESS IRAN FOR FULL PAYMENT OF THE DELINQUENT SURPLUS PROPERTY DEBT.
- III. CAREFULLY COORDINATED MILITARY RELATIONSHIP INCLUDING THE MILITARY SUPPLY PROGRAM.
- -- MAINTAIN A CONTINUING DIALOGUE WITH THE SHAH AND HIS PRINCIPAL MILITARY ADVISORS ON HIS MILITARY NEEDS WITH THE AIM OF AVERTING NONESSENTIAL MILITARY SALES REQUESTS.
- -- CAREFULLY SUPERVISE EXISTING AND ANTICIPATED FOREIGN MILITARY SALE CASES.
- -- CLOSELY MONITOR ACTIVITIES OF THE REPRESENTATIVES OF US ARMS MANUFACTURERS TO ENSURE THAT THEY ARE OBSERVING THE NEW REGULATIONS ON SALES PROMOTION AND SEEK WAYS TO REDUCE THE NUMBER OF US DEFENSE-RELATED CONTRACTOR PERSONNEL IN IRAN TO THEIR ESSENTIAL NUMBERS.
- -- MONITOR OUR MILITARY SUPPLY RELATIONSHIP TO ENSURE THAT
  LEGITIMATE IRANIAN DEFENSE NEEDS ARE MET WITHIN THE
  FRAMEWORK OF CURRENT ARMS TRANSFER GUIDELINES.



REEXAMINE US-IRAN MILITARY COOPERATION RELATIONSHIP TO

ENSURE TAT THAT IT IS CONSISTENT WITH PUBLIC LAW 95-92.

-- ENCOURAGE GOI TO ACCEPT INCREASED RESPONSIBILITY FOR

DEVELOPMENT OF IMPROVED MILITARY MANAGEMENT, PLANNING,

AND INTERNAL STAFFING TECHNIQUES WITH THE ULTIMATE

DEPENDENCE

OBJECTIVE OF ELIMINATING

- -- MAINTAIN US OVERFLIGHT RIGHTS AND ACCESS TO IRANIAN
- IV. PENANCE OF IRAN'S BALANCED POSTURE IN REGIONAL AFFAIRS.
- -- ENCOURAGE THE CONTINUATION OF IRAN'S BALANCED APPROACH TO ARAB-ISRAELI AFFAIRS AND ITS SUPPORT FOR OUR MIDDLE EAST PEACE NEGOTIATIONS.
- -- ENCOURAGE THE MAINTENANCE OF A POSITIVE IRANIAN RELATIONSHIP WITH ISRAEL, INCLUDING AN GIL SUPPLY LINK.
- -- MAINTAIN IRAN'S OPPOSITION TO PAKISTAN REPROCESSING.
- -- SUPPORT IRAN'S COOPERATION WITH SAUDI ARABIA, OMAN,

  AND OTHER ARABIAN PENINSULA STATES ON PERSIAN GULF
  RELEVANT
  SECURITY, KEEPING INFORMED ON PRINCE SECURITY

  DEVELOPMENTS IN IRAQ MARK' AND IRAN'S OTHER REGIONAL
  NEIGHBORS.
- ENCOURAGE
  --/EXECUTARY A CONTINUATION OF RESPONSIBLE IRANIAN
  COOPERATION WITH AFGHANISTAN, PAKISTAN, AND INDIA IN
  BOTH POLITICAL AND ECONOMIC SPHERES.

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- -- ENCOURAGE IRANIAN SUPPORT OF OUR PRINCIPLE POLICIES
  IN AFRICA.
  - V. IMPROVEMENT IN IRAN'S HUMAN RIGHTS PERFORMANCE.
  - -- REVIEW WITH THE SHAH AND OTHER RESPONSIBLE OFFICIALS,
    ON APPROPRIATE OCCASION, US HUMAN RIGHTS POLICIES,
    FOCUSING ON IMPROVEMENT IN HUMAN RIGHTS (WHICH IS
    ATTAINABLE) AS OPPOSED TO PUSHING FOR CHANGES IN THE
    POLITICAL SYSTEM (WHICH MAY SMACK OF FOREIGN
    INTERFERENCE AND BE COUNTERPRODUCTIVE), NOTING THE
    IMPACT AN UNFAVORABLE IRANIAN PUBLIC IMAGE ON THIS
    ISSUE MIGHT HAVE ON IRAN'S INTERNATIONAL POSTURE IN THE
    US AND ELSEWHERE.

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