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IN THE NAME OF ALLAH,
THE MOST COMPASSIONATE AND MERCIFUL
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PREPARED BY
Maj Don Adumick, USA

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## RECENT UNREST INCLUDED ANTI-AMERI: AIN ACTIVITY

| 27 Tuly | Shiraz | All windows of tran American Socirly (AS) buidding broken by demonstrators |
| :---: | :---: | :---: |
| 1 August | Isfahan | Hipe bomb thrown in US : cornlate compound |
| 6 August | Shirav | Growd attempts to enter iA: compound and break. vindows |
| B August | Shiraz | Crowd, marching from Mosque fowards IAS building, is dispersed by police |
| Early August | Isfahan | Several Americans report that they have heen threatened |

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# COONFIDENTIA. 

IRAN: RENEWAL OF CIVIL DISTIJRBANCES (U)


#### Abstract

Summary (C, NOFORN) Since 21 July, Iran has experienced a wave of dissident activity similar to that which plagued the country for the first five months of the year. Religious elfments opposed to the Shah have sparked a seribs of confrontations with the government that have resulted in 12 to 20 killed, scores injured, and several hundred arrested. Other opponents of the Shith include those of a more liberal bent, students, and f ssibly terrorist grouns operating on the fringes. While these groups may . thave a definite plin regarding Iran's future, they are united in their opposstion to the Shat. (C, NOFORN) The recent round of disturbances seems to indicate ant itcreasing anti-US tone. In their competition to out do one another, the various dissident groups may escalate the level of anti-American rhetori:, and the latent xenophobia in the Iranian character may stirface. This could lead to some trouble for the large American community in Iran, particularly for those who might get caught up in events in the more contservative cities. (C, NOFORN) The recent deaths may set off a new cycle of religionts demonstrations such as those experienced earlier this year. The Istamic manth of Ramadan, now in progress, and the special mourning days in late August increase the chance for further demonstrations. The government will probably be able to handle the situation, but the Shah is still faced with a cilemma: How to continue liberalizing Iranian socjety ard maintain order at the same time without cracking down too harshly on the dissidents.


## Background

(C/NOFORN) The resurgence of civil disturbances in Iran during the past few weeks is similar in many ways to that experifnced from January to May. It has its roots in traditional opposition to the Shah by religious conservatives who oppose his secularization and modernization of Iranian society. The targets of demorstrators are the same -... bariks; movie house:, vehicles, and ordinary business establishments. Othe- opponents lending their support, if not actual participation, include those of a more liberal outlook, suct, as studen:s, followers of the now defunct National Front, and possib.y terrorist groups. While the disturbances are similar to previous dernonszrations, they have taken on some new twists.

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## Discussion

## Resurgence of Dissidence

(C/NOFURN) The recent troubles began on 21 July, a rellgious holiday of some significance to the Sinite Muslims of Iran. listead of holding the usual celebrations, followers of Ayatollah Khomein. called for political meetings. Commemorative services for Ayatollai Kafi, a respected religious leader in the holv city of Mashad, were 1 howed by a violent confróntation between government security forces ais demonstrators the next day. Other cities also reported some incidents, wich apparently were perpetrated by religious extremists.
(C/NOFORN) During the following week, mourning ceremonies for Kail and for those killed the previous week led to further disturbances. The rumor that Kafi was killed by government security officials further incited his following. Isfahan suffered the most violence, consisting largely of breaking windows. Casualties, as reported in the government-controlled press, indicated that some 300 were arrested, up to six persons killed, and 26 injured in the two weeks of violence. Events culminated in the bombing of the US Consulate in Isfahan. While there were no injuries and only minor damage was done, it was the first clearly anti-American act in several months.
(C/NOFORN) The period from 5 to 10 August was somewhat calmer atthough violerce occurred in the theological center of Qom and the cities of Shiraz and Isfahan. Almost any occasion has been expleited by the religious extremists, to include continuing commemoration of Kafi, Iran's Ccnsititution Day, and the start of the Muslim month of Ramadan. The arresi of a prominent religious leader in Islahan by SAVAK, the Iranian National Intelligence and Security Organization, also contributed to antigovernment demonstrations.
(C/NOFORiN) On 11 Augusi, the Iranian Government declared marcial law in the nation's second largest city, Isfahan. Police attempts to break up a religious derronstration led to rioting, and military forces were called in to restore order. A curfew is in effect, and the gathering of three or more persons is prohibited. The martial law is to remain in effect for one month and reportediy will be extended to other cities as necessary. Unconfirmed press reports indicate it may already have been imposed in three small cities near Isfahan. The swift imposition of martial law in the industrial and tourist center indicates the seriousness of the: situation and the government's intention to confront extremists with tise force required to restcire order. Casualties in lisiahian and other cities : nce II August have raised the totail killed and injured, but reliable figures: e not yet availab.e.

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EXILED RELIGIOLIS LEADER STILL INFLULNTIAL IN IRAN


AYATOLLAH RUHOLLAH KHOMEINI
AGE: 76

Has attached Shah and his reform measures. Opposed presence of Americans in Iran. Exiled to Iraq in 1964.

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## Political Liberalization a Factor

(C/NOFORN) As the alti-Shah demonstrations, d cisturbances were winding down in May and the goverıment annount .. urackdown on dis-sidence, most religious leaders seemed to favor a $c$, ning of the situation. There were signs that a didogue was taking place be veeri the Shah and the religious comrmunity. At the same time, the Iranio: leaner reemphasizeo his policy of political liseralization, and prepri....ons for next year's parliamentary elections dominated the news. The open political atmosphere prompted much debate and generally settled th. volatile situation.
(C/NOFORN) The relative calm evidently did ro sit too vell with the monarch's more extreme opponents. The anti-Shah llowers of the exiled Khomeini appeared to have been behind much of the violence, or at least to have exploited the genuine commemorations of the religious majority. Reportedly, the outlawed TUDF:H or Communist Party of Iran is tacitty supporting religious groups loyal to Khomeini. Old time nationalists of a leftist persuasion also lend their support to the antigovernment activity. While these groups may not have the same plan for Iran's future -- if indeed they have a plan -- they are united in their opposition to the Shah and the present form of governmert.
(C/NOFORN) The recent outbreaks suggest that an increasing anti-US tone is cleveloping in the governnent's opposition. Those natiorial frontists longopprosed to the Shah have claimed that he is a puppe: of the US and will do what Washington bids. They point to his liberalization policy and the improvement of human rights in Iran as examples that the Shah is followirg US irstructions. Lately, there have been signs that the Shah's opposition believes that the US is not pressuring him enough on improving the political situation in Iran.
(C/NOFORN) The anti-Arnerican theme is reportedly also being exploited by religious elements, particularly in Isfahan. Komeini has Icng preached against the American presence in Iran, claiming the US is the principal supporter of the Shah and exploits Iran's wealth, while Americans in the country enjoy special privi:eges. Iranians typically blame their troubles; o. outsiders, and Americans are a convenient target. In order to gain primacy over rival dissidents, some religious le.iders may take a more extreme stand on opposition to the government. This could be reflected in increasing anti-US statements, and the latent xenophobia in the Iranian populace may surface. This could pose trouble for the large American community of about 37,000 to 40,000 .
(C/NOFORN) The anti-Arnerican tone has not thus ar surfaced pubicily, and it may be limited to the more extreme oppo tion. However, tha number of anti-American acts in the past tew weeks . unusual, considering

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there were very few signs of anti-US feeling in th. live morths of civil disturbances earlier this year. Moreover, the large iumber of Americans within the country, particularly in the more consers urve cities of Isfahan and Shiraz, could lead to some being caught up in the events. Most places that Americans visit in Isfahan, such as restacranis and shops, are in a relatively small area. The concentration of Americans is therefore high, increasing the possibility of incidents.

## OutJook

(C/NOFORN) The old dilemma for the Shah remains -- how to continue the liberalization of Iranian society and maintain ors $r$ at: the same time without too harsh a crackdown on dissidents. His oposition is pressuring him to be even more liberal, and at the same tirie security forces are probably getting impatient with the restraints placed on them. The majority of the populace is no doubt upset with the constant disruption of normal living, and they may make demands for law and order. For the near term, the Shah is likely to continue with his same tactics, and may make another attempt to hold a dialogue with the religious opposition. Nonetheless, firm action by security forces will be used if it is necessary to quell the new round of violence. The martial law in Isfaharı is an example of the Shah's determination to maintain law and order.
(C/NOFORN) The possibility of further disturbances is high. In the past those killed in demonstrat ons have been commemorated in ceremonies 43 days later, which have led to further violence. Thus, a new cycle of religious disturbances may have been set off on 22 July. Meanwhile, th: lslamic month of Ramadan -- a time of fasting and prayer -- is now in progress, which may increase tensions. The period of 24 to 26 August, when Iranian Shiites mourn the death of Ali, their most venerated spiritual leader, will be a potentially dangerous time. The opening of school next month will probably add the student population to the unrest.
(C/NOFORN) The months ahead are to likely be turbulent ones for Iran. There is no threat to the stability of the Shah's rule, but continuing tests between the government and the opposition are in sight. (GDS 84)

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## MEMORANDUM OF CONVERSATION

| PARTICIPANTS: | Cdr. Alain DE BEAUPUY, Assistant Military <br> Attache, French Embassy <br> Ambassador Panayotis ECONOMOU, Greek Embassy <br> George B. LAMBRAKIS, American Embassy, Tehran |
| :---: | :---: |
| DATE \& PLACE: |  |
| SUBJECT: | Internal situation |
| DISTRUBUTTON: | AMB, DCM, POL, POLM, ECON, OR, ICA, DAO, BIO NEA/IRN,IRN/RNA, INR/OIL/B |

De Beaupuy has the distinction of being the only member of the Diplomatic Corps who predicted the severity of the religious challenge to the government and the shah which we have just witnessed. Cassandra-life, he has been talking to all and sundry about the wrath building up in religious circles and the historic precedents of Islam acting as a sounding board for people's complaints. Historically, the mullahs have many more allies than they did in 1963.

De Beaupuy said we should not allow the temporary moderation of Shariatmadari's views blind us to the trend. Shariatmadari is not in control of the extremists and has to yield to them. Being a "holy man" he is not a politician and acts differently than a politician. In response to my invitation for a prediction, De Beaupuy said, if the Shah does not undertake extensive activity in the next two weeks, he would predict the Shah's departure by the end of October.

The scenario sketched out would be a million moslems marching out of the bazaar in South Tehran as a tide neither the army or police would dare to stop. He then could see Gen. OVEISI, accompanied by Majles Speaker RIAZI and perhaps even the American Ambassador (1), marching in to invite the Shah to take a plane and leave the country.

The only way to avoid this, in De Beaupuy's opinion, is for the Shah to take a more direct role vis-a-vis his people. He cannot hide his responsibility for governing over the past two decades by bringing subordinates to trial. People will no longer believe his promises except those given directly as public commitments perhaps over television. people would

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# want him to get rid of his family and the whole Ministry of court. The opposition is clearly not going to settle for anything less than a constitutional monarchy reigning but leaving the governing to politicians. <br> The Greek Ambassador identified himself with De Beaupuy's views. He said Americans should realize that the Shah stands alone at present. No one will stand with him. Both De Beaupuy and the Ambassador admitted the Shah had been a very good Influence for Iran and should be saved if possible. "If you Americans have any influence left with him, try to get him to take the necessary action before it's too late." <br> In elaborating on his views, De Beaupuy said he had personally followed the mobs in Tehran and had others following. September 4 had seen 100-200,000 people turn out because moderate religious leaders joinea the extremists. September 7 and 8 were demonstrations carried out only by the extremists. The highest number reached September 7 was 50,000 . This can be seen as the high-water mark of extremist capabilities. Thus the crucial issue for the shah is to prevent the moderates joining the extremists in the near future. <br> Incidentally, De Beaupuy works for French Intelligence. 

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SHORTLY. IT IS ALSO BUYING STORIES IN OTHER PUBLICATION:, SUCH th ONE titat has JUST appeared in "khondrinikan" magaztaie, with cover picture of shaf as a young man DEING LMBRACED LY A LITTLE GIRL (DURING 1940'S!). 3. HJJ. NAGHI ANGARI, FORMER AMBASSADOR TO ITALX AND GUKHLROYX CHIEE OF CABINET TO PRINCESS SHAMS IS THE MONEY MAN.

EFFORTS
4. jHESE XKKCKA ARE SFPARATE FROM SAVAK-LED "AGENT PROVOCNIEUR" ACHIIONS WHTCH, ACCORDING TO ANOTHER SOURCE, have been behind receni destruction and clashes in kerman, RAVAR, KERMANSHALI, HAMEDAN, GORGAN, REZAIYEK, AMOL, PANEH, MARAGHEH, SANANDAJ, ETC. AS THIS SOURCE TOLD POLITYCAL COUNSELOR, PARVIS SABETI HIMSELF (WHEN HE WAS STILL OFFICTAL OP SAVAK) CALLED TQ BRAG OF THE FIRST TWO INCIDENTS AND TO SAY HE WAS ON HIS WAY TO KURDESTAN; SHORTJ.Y THEREAFTER PRO-SHAH DEMONSTRATIONS AND ATTACKS ISEGAN TIIERE.
5. COMMENT: WE HAVE ALREADY COMIENTED ON COUNTER-MEASURES IN CONTEXT OF ZAHEDI EFFORTS (TEHRAN 10699). IT IS QUITE LIKEIY TYHAT FORMATION OF THE TWO COMMITMEES WAS INSPIRED BY ZAHEDI. SINCE WE CANNOT BELIEVE SHAH IS UNAWARE OF SAVAK ACTIVITY ON HIS BEHALF, WE CANMOT DISMISS POSSTBILITY
 OF U.S. AND BRITISH AMBASSADORS GAS STAGE MANAGED TO IMPRESS THEM WTTH SHAH'S INNOCENCE AS PRO-SHAHI INCIDENTS BACKFIRG.
$\mid$ NUMEER OF IRANIAN ODSERVERS WITH GOOD SOURCES CLOSE TO HIM SEE THIS AS BLINDIUESS ON SHAH'S PART TC THE PUBLIC'S IMAGE OF HIM AT PRESENT TIME AND HIS CONCOMITANT FAILufe to apprectate the gravity of his own, and monarcily's, PREDTCAABNT. ZAIEDI'S REPORTED OPTIMISM IS PROBABLY NO HELP IN THAT REGARD.

$J$

- Instar: Summary of Ambafisidor's Meeting with Select Group of American Business Commulty Representatives
rot. $\mathrm{E} / \mathrm{C}$ - Mr. John L. M


John, $I$ thought it would be useful to document the tone and substance of Ambassador sullivan' remarks to the business community on 15 November, for the Embassy and for the desk. This Memorandum of conversation is attached for your viedrancu.


SCIATT: VEAdIer:dd


Buy U.S. Savings Bonds Regularly on the Payroll Savings Plan

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## MEMORANDUM OF CONVERSATION

DATE \& PIACE: November 1.5, 1978; Caravansarai<br>PARTICIPANTS:<br>Amb. William H. Sullivan<br>Principal U.S. Embassy Staff Members<br>U.S. Business Community Representatives<br>(Approximately 150)<br>SUBJECT: Summary of Amb. Sullivan's Remarks to Major U.S. Business Representatives in Iran

The Ambassador began his statement to the business community by explaining that two reasons brought us together for this briefing: firgt, it's time for an assessment of the situation and secondiy, it's time. for candid interchange on the situation for the American conmunity here in Iran. He had been reluctant til now to bring the community together for this meeting because things have not been structured to the point where we could examine directions and alternatives intelligently. Now it seems things have stabilized somewhat. The group assembled was rather a select group, representing the overuhelming bulk of employed Americans in Iran. The meeting was off the fecord and not for the press, in order that the Ambasgador's repmarks could be made candidly and without attribution by the medie.

## Perspective on Current Eventa

The Ambassador first reviewed the series of significant politicul events during the last ten months in Iran, starting with the perceived changes in february, when the regime determined with intelluctual conviction of his majesty, that the Iamian society ig tao complex for one man to continue to make all major decisious. The Shah decided that a sharing of the decision-making procesis must be developed and passed on to his son, who would need a type of dynasty different from that of the last 37 years. The Shah accepted that it was a difficult political change to bring about and that the relief of long-standing pressures upon the society would tend to upset the surface stability of the country, and might even be explosive. Iran had not experienced this kind of relief of pressure before, because a pervapive police involvement it the society had existed throughout the Shah's reign. The Ambassador traced the events from tabriz where the young from the villages who had been displaced in the cities, saw opulent behavior different from traditional village behavior taking hold.

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DATE:_ Novenbex 204 1978

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The attack, which was allowed by authorities, was repeated in many rities and spread to the universities. Khomeini revived his active role from Iraq, feeding on this new atmosphere of open "xpression. Opposition galvanized and polarized in Khomeini tollowers.
rolitical Realities:
"y the end of Ramazan, the moderateg began to realize that they rould not continue in a truly independent moderate role. Along inrough the summer when the politicians began to see that they rould not amass following of the type Khomeini had, they began to shift toward Khomeini; this, despite the fact that the : ihah espoused an Islamic Republic, a constitutional government, with a committea of five mullahe to verify that proposed legislation was consistent with the Islamic code, etc. The Septemler 7 peaceful march was followed by the september 8 imposition of martial law and the Jaleh square occurrence, with troops and demonstrators. In september the government's position was to flacate moderates and break them off from Khomeini. Therefore, there were freedoms given -- t.v. debates, raises in salary and benefits to government employees, and other conciliatory measures within the constitution that would lend gupport to the moderate position. Toward the end of october, politicians pilgrimmed to ldris for discussions with Khomeini. He remained implacable and atolid.

The Shah realized that the Emami cabinet was not stemming the tide of anti-Shah sympathizers. By mid-October the Shah decided he had two options: either a coalition or a military government. He never did get any positive response with regard to coalition. un Nov. 4th, Sanjabi after going to Paris, said he supported Khomeini entirely: this was unacceptable to the shah since Khomeini's position starts and ends with the removal of the Shah and the Pahlavi dynasty, with a return to an "Islamic Republic" as yet undefined. On November 4th, there was a university confrontation and people were killed. On November 5 , 'roops were conspicuously absent and did not interfere in the tiotous demonstrations to any significant extent, although they protected a few places. Then, of course, Emami resigned, recommending the military option, and that evening Gen. Azhari was installed.

Where we are:
Now we are at a point where there is a test of wills and of :trength. No one knows how trong the opposition is. The military has proceeded with aubtlety and sophistication, voncentrating on not just law and order, but the closely coupled link of "back-to-work", starting with oil production. frime Ministerarhari announced that people would be fired and roved from company housing, plus arrests. Oil production has

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been boosted a bit, although it's up and down. The strike is ended in the Abadan refinery. (Normal production at this time 1. 6.2 million barrels daily.). Production this week is about 3 or $3+$ million per day. Increasingly, people are resuming work but the strike is not broken yet. The Iran Air strike is over. There are sporadic strikes in the ministries (for example, Customs in the Finance Ministry is still on strike). So we see a trend moving back to work, with production increasing. The general strike called by Khomeini for last Sunday worked effectively in Shiraz, Isfahan and the bazaars in Tabriz, but not in Tehran.

The regime has put off testing the school situation until the l8th for the lower grades as a starter. We'll see if the teachers return and then the students in the lower grades, before testing the waters for high schools and (possibly) universities.

Khomeini's position is that the country will be brought to its knees by general strike and that he reserves the right to tell his people to raise arms. We believe an armed rebellion might not be successful and that the ability of the people to bear arms is really limited. We do not believe that chomeini can call for a "Jihad" or holy war, because that can only be issued against an infidel and the government is clearly taking the position of retaining its Islamic code of behavior. So the test may not be decided gharply as we might decide in America through elections. Rather, the tides may move in one direction then another. If there ib a state of normal civilian behavior, the fence sitters or "silent majority" can surface and support the shah, otherwise, if there is a sullen return to work with slowdowns and foot-dragging by the populace, the tide could shift against the Shah in major way. The government wishes to diminish the influence of Khomeini and move toward a democratic role within a constitutional monarchy over the longterm. Rolling back of strikes at this time could, of course, reverse itself and swing in the other direction. The government would not move toward a democratic solution then, but we feel the government has the levers of power in its hands now and that's to the good.

## U.S. Commurity Safety and Welfare:

The Ambassador then discussed the security of the u.S. community and contingency meagures which will be taken, the details of which would be discussed by Mr. Naas with small groups of company representatives, 4 or 5 companies at a time, during the coming weeks. The Ambassador conceded that contingencies will vary, depending upon the degrees of emergency; however, he scoped out some of the following factors: We will be dependent upon the Iranian $\begin{aligned} & \text { dilitary for our own physical security }\end{aligned}$

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Page 4.
They in turn rely on our military for the integrity of their defenses. $u$. $s$. defense contractors are essential for retention of the Iranians' military integrity.

Echelons will be used for contingency planning because in any approaching emergency the smaller the numbers involved in preparatory action the simpler the task of execution. So there will be a continuing "fine-tooth gauging" of decisions as emergency situations may evolve.

Miscellaneous:
The disruptions of approximately a billion dollars in lost revenue and the slow-downs and strikes which have caused most. of the country's commerce to become inoperative have been extramely costiy and the budgetary load being borne by the goi is incredibly great. Government payments are slowing down; there will be a natural attrition of the U.S. community. The 40 -odd thousand Americans will shrink in the coming months. The Ambassador's final point was that he was proud of the way the American community has responded to the pressures and the rumors to date.

Questions were then taken from the audience of business people. Some odds and ends follow:
A. Prime Minister Azharihas put forth the legislation to set up a special court. It should be enacted soon for prosecution and conviction of prominent people on a rapid basis. Azhari is sensitive to this potentially becoming a witch hunt and intends to do something effective rapidly and then cut it off, bringing it to an end before an unhealthy momentum is gained.
B. Iran's reserves are still $\$ 11$ billion, but they have suspended borrowing internationally and will have to go back to it, because of their internal liquidity problem which is major at this time.
C. We'll arrange a distribution of radios so that in the event we lose telephone communication upon which we rely, we can establish a set of links with the U.s. community. (The Ambassador stressed U.S. communications vulnerability because of our total reliance on the Iranian telephone system.)
D. Don't expect English newspapers for a while and don't rely on news broadcasts for accurate information.
E. We don't anticipate sudden deterioration, but rather in the event of an emergency, we'll grobably see some phasing from the tensions developed, such as sabotage, isolated terrorist actions, etc. The Ambassador stressed we don't foresee or predict it, but it is a possibility.
F. There will be assembly points for the American community. This is a sensitive subject, so the information will be closely held. We will use echelons for dissemination of information, including the subject of departures. The Ambassador stressed Iran should not see "abandoning" by the American community of Iran, but "there is nothing wrong" with sending people home for Christmas or filling the remaining vacant seats on regular pan Am flights which have been recentiy resumed.
G. On stability of the rial, the Ambassador said it was overpriced and if it floated free, the ratio would be higher. (The Persian press wants 60 to 1 instead of 70 to 1 because of lost revenue due to reduced dollar values tied to oil purchases.)
H. Within the armed forces we see no absence of loyalty; however, the senior officers are concerned about their conscripts since these come from the same group as do the masses of demonstrators.
I. Mr. Naas will begin on November 16 to call representatives of 4 or 5 companies in and ask that they bring statistics with them, such as numbers of employees, addresses, telephone numbers, deperdents, vehicle information, etc. He stated that an Information Center will be open 7 days a week to take calls, questions, etc. fxom 0730 until 2000.


पEA: nbt


## RFPORT CLASS SECRET WNIUTEL - NOFORN - NOCONTRACT -

 COUNTRY: IRAN
## SURJECT: INSTRUCTIONS FROM AYATOLLAH KHOMEINI TO STAGE. ANTI gOVERNMENT DEMONSTRATIONS DURING MOHARRAM (DOI: LATE NOVEMBER 1978)

SOURCE : A CONFIDANT OF A SENIOR, LONGTIMF MEMBER OF AN IMPORTANT ORGANIZATION IN THE MODERATE IRANIAN DISSIDENT MOVEMENT , MO has continued close personal contacts with the leadersmip OF THIS ORGANIZATION. HIS PAST REPDRTING HAS BEEN CONSISTENTLY SURSTANTIATED.

1. AYATCLLAH RUHOLLAH KHO MFI N I HAG ISSUED INSTRUCTIONS, FJRST RFCEIVED IN TEHRAN ON 25 OR 26 NOVEMBER 1978, FOR HIS SUPPORTERS AND "BROTHERS-IN-ISLAM" TO STAGE DIRECT VIOLENT CONFRONTATIONS WITH IRAHIAN GOUERNMENT AUTHORITIES DURING THE HOLY MONTH OF MOHARRAM (2-38 DF.CEMBER 1978). KHOMEINI HAS INSTRUCTED HIS SUPPORTERS TO DISREGARD THE MILITARY GOVERNMENT'S RESTRICTIONS ON MEETINGS, DEMONSTPATIONS AND MARCHES LURING MOHARRAM. IT IS KHOMEINI'S INTENTION TO HAVE ANTI-SHAH DEMONSTRATORS BROUGHT INTO VIOLFNT CONFLICT UITH MILITARY AND SECURITY FORCES DURING MOHARRAM, AS KHOMEINI BELIEVES THIS WILL LEAD TO THE REMOVAL OF THE SHAH AND THE COLLAPSE OF THE MOMARCHY.
2. SSOLACF COMMENT: IN DISCUSSING KHOMEINI'S INSTRUCTIONS FOR VIOLENT ANTI-SHAH DFMONSTRATIONS DURING MOHARRAM, NATIONAL FRONT LEADERS BELIEVE THAT IT IS KHOMEINI'S BELIEF THAT THE IRANIAN MILITARY INITIALLY WILL OBEY ORDERS TO SHOOT DEMONSTRATORS, PUT, as dFmonetrations continue and the death toll mounts, the iank and FILE OF THE MILITARY WILL REVOLT, AND TMUS BRING ABOUT THE SHAH'S DOEMFALL. $)$
3. CIRCILARS BROADCASTING KHOMEINI'S CALL FOR VIOLENCE DURING NOHARFAM ARE REING DISTRIEUTED IN TEMRAN AND PROVINCIAL IRANIAN CTTIES. DEMONSTRATORS ARE BEING ASKED TO NEAR WHITE CLOTHING TO PEMONSTEATE THEIR MILLINGNESS TO ACCEPT DEATH AT THE HANDS OF THE MILITARY. MEETINGS ARE REPORTEDLY BEING HELD AT MOSOUES AUD OTHER PLACES TO ORGANIZE DATES AMD PLACES FOR LARGESCALE DEMONSTRATIONS.
4. (SOUFICE COMNENT: HO ONE IN IRAN CAN AT THIS TIME PREDICT WITH CERTAI ATY WHETHER SIGNIFICANT NUMBERS OF. IRANIANS WILL RALLY TU KHUHEINI'S CALL AND DEFY THE MILITARY AT RISK OF DEATH. IT SEENS I. I KELY, HGUEVER, THAT MASS UEMONSTRATIONS AGAI NST THE SHAH WILL TAKE; PLACE DURI NG HOHAJHAN. ANTI-SHAH SENTIMENT AMONG STUDENTS, BAZAARI'S AND OTHER "EXCITABLE" ELEAENTS IS AT A HIGH PLTCH, AND THESE ELENENTS UILL PROBAELY FULLOW KHOMEINI'S INSTRUCTIONS\%.

5 FIELD COMMENT: THE FOLLOWING IS A SUMMARY TRANSLATION OF. KHOMEINI'S "PFOCLAMATIUN TO THE PEOPLE OF IFAN ON THE OUMING NUNTH OF BOHARFAG" YIIICH IS THE MESSAGE REFEHRED TO ABOVES

Th.: HULY HOWTH OF HUHARUAN IS GEING ANTICIPATED WITH
 THE SHORD, THE VUNTH OF THE STRENGTH OF EIGHT, THE MONTH THE UPPRESSORS WILL EE JUDGED AND THE SAZANIC GOVERNMENT AEOLISHED/ THIS HONTK WILL EE FAHOUS THROUGHOUT HISTOFY. THE MONTH THAT TME PUWERFUL WILL BE DI』OKEN GY THE WORD OF RIGHT. THE MONTH THAT TAE IMAN OF THE NOSLLIS UILL SHOW US THE PATH OF STRENGTH AGAINST THE UPPRESSURS. TIE HUNTH THE FFEEDOM FIGHTERS AND PATRIOTS WILL CLENCH THEIR FISTS AWD WI $\begin{gathered}\text { AGAI WST TALKS AND MACKINEGUNS. THE IMAM OF THE MUSLËMS HAS }\end{gathered}$ TAUGKT US TU UVEKTHROW TYRANTS. YOU SHOULD UNITE; ARISE AND SACRIFICE YUUK ELUUD WHEN ISLAM IS IN DANGEK.

THE GUVERGMENT KAS BEEN PUT IN THE HANDS OF ANTI-MOSLEM UCRICIALS TO EENEFIT THE SATANIC RULER AND HIS PAKASITIC HENCHMEN AND: THUS, RUINED THE COUNTRY. THE PEOPLE DEMAND THAT ALL THEIR FORCES BE EXERTED TO DEPOSE THE SHAH.

THE IIILITARY GOVERNIENT IS ILLEGITIMATE AND UNHULY, AND YOU SHOULD OFPOSE IT AND REFUSE TU PAY TAXES TO THIS CRUEL REGIME; YOU SHOULD HELP THE REBELS AND ENCOURAGE THE NIOC WORKEKS TO STRIKE. DO THE NIOC WOIKEES KNOW THAT WEAPONS BOUGHT WITH OIL MONEY ARE BEING USED AGGINST THEIR BROTHEKS, WI VES, MOTHEKS, AND CHILDREN? DO THEY KHOW THAT THE SHAH SENDS A CONSIDERAELE AMOUNT OF OIL TO ISRAEL TO BE USED AGAINST PIUSLENS? CAN THE GOVERNMENT FORCE IHE OIL WOKKERS TO CONTINUE THIS TREASON?

INFORHED PEOPLE KNOW. THAT A LIST IS BEING PREPARED UF G OUERNMENT OFFICIALS ALL OVER THE COUNTRY WHO ARE GUILTY OF CKIMLS. GOVERNDENT OFFICIALS KNOW THAT IF THEY UPHOLD THE SHAH AGAIAST ISIAM THEY WILL BE PUNISHED IN THE NEAR FUTURE.

DURING IHE MONTH OF MOHARRAM WHEN THE SWOND IS IN THE :IANDS OF THE SOLDIEIS OF ISLAM, THE HIGH CLERGY WILL LEAD THE SHIITES AAD THIS TREE OF OPFFLLSSION AND TREASON (THE GOUERNMENT) WILL BE゙ CUT DOUN SO WE WILL NOHLONGER BE SUBJECT TO ITS SATANIC RULE AID TRICKERY.

THEKE WILL EE A GREAT ISLAMIC VICTOKY UF FREEDUM NND JUSIICE OVER CRUELTY AND TREASON; AND AN ISLAMIC GOVETNMENT LILL BE FROCLAIMED. AND TORKENTS OF BLOOD WILL BE SPILLED ON ASHURA TO WARK THE DAY OF VENGEANCESAGAINST CRUELTY AND UPPRESSION.

PREACHEKS WILL REVEAL THE HOLY DUTIES AND THE CRIMES OF THE REGIME TO EXALT THE NAME OF ALI. PROCLANATIONS WULL EE ISSUED TO REACK THE VILLAGERS TO EXPOSE THE CRIMES OF THE SHAH. THEY SHOULD BE IOLD THAT THE ISLAMIC GOVERNMENT IS FOR THEM AND AGAINSI THE CAFITALISTS AND LANDOWNDRS. ON IHE ADVICE OF THE AMERICANS, THE SHAH HAS KUINED AGRICULTURE. HE HAS WEAKENED THE COUNTKY TO GENEFIT THE CAPITALISTS. THE NEW GOVEKNHENT WILL PRUTECT YOUR iIGHTS.

YOUNG PÖPLE OF RELIGIOUS CIRCLES, SCHOOLS, UNIVERSIIIES, NEUSPAPER EVERYBODY UVEFTHFOW

WRITERS, FARMERS, WORKERS, BAZAAR MEN, AND TRIBES, ETC. THE OPPRESSIVE PAHLAVI DYNASTY AND THE SHAH*S HEGIME AND SET UP AN ISLANIC REPUBLIC BASED ON THE PROGRESSIVE PRINCIPLES OF I SLAM.

HOURNING SESSIONS SHOULD BE FREE AND NOT HAVE TO HAVE PERMISSI GN FJUM THE MANI CIPALITY OR SECURITY URGANIZATIONS. YUU SHGULD HOLD THEM WITHOUT GETIING PERMISSION.

THESE AKE CRITICAL DAYS FOR IFAN AGD YCU THE PEUPLE VILL EE PEMEMEERED IN KISTOFY FOR wHAT YOU DO. II IS NECESSAIiY FOF YOL IO HELP OUERTHROW THE GOVERNMENT. YOU HAVE TO PKOTEUT THE MGTIUN AGALNST THE ENEMIES OF ISLAM. THE TRAITOK̃S WANT TO PKUTECT THE

SIIAH BUT TKEY ARE MISTAKEN. THE SHAN MAS TO GO AND IHESE' PARASITES CANNOT SAVE HIM.

I CAIL ON THE GREAT NATION OF IRAN TO EXERT THE STRENGTH uF ISLAM AGAINST THE SHAH AND HIS OPPRESSORS DURING THE HOLY MONTH OF MOHARRAM. LET US JOIN IN OUR HOLY AIMS TO THE HONOR OF IHE FEOPLE. I CONGRATULATE THE MOTHERS AND. FATHERS OF THE BRAVE YOUTH WHO HAVE BEEN MARTYRED IN THE STRUGGLE. TKERE WILL BE A GREAT ISLAMIC HEVOLUTION IN IRAN AND OTHER MOSLEM COUNTRIES. THEY SERVE AS THE MODEL FOR YOUTH IN OTHER MOSLEM COUNTRIES. WE HOPE YOU FLY THE VICTORIOUS FLAG OF AN ISLAMIC REPUBLIC IN ALL PLACES. THIS IS MY RESPONSIBILITY FROM GOD

## SALUTATIONS。

AYATOLLAH RUHOLLAH KHOMEINI

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6. ACQ: IRAN. TEHRAN (29 NOVEMBER 1978). FIELD REPORT NO. NIT - 10, 194.
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7. FIELD 由ISSEM: EMBASSY AT TEMRAN (AMBASSADOR, DCM, AND POI ITICAL COUNSELOR, DEFENSE ATTACHE, AND RSO ONLY). SENT TO PARIS, NEW DELHI, KABUL, ISLAMABAD, KARACHI, MUSCAT, ATHENS, ABU DHABI, KUWAIT, JIDDA, AMMAN, TEL AVIV, CAIRO, MANAMA, ANKARA, ISTANBUL (AMBASSADOR, DCM, AND POLITICAL COUNSELOR ONLY). SENT TO EXCLUSIVE FOR J-2, USCINCEUR; EXCLUSIVE FOR CINCUSAREUR; EXCLUSIVE FOR CINCUSAFE ; EXCLUSIVE FOR CINCUSNAVEUR; EXCLUSIVE FOR COMIDEASTFOR; EXCLUSIVE FOR COMSIXTH FLT; EXCLUSIVE FOR CINCSAC; CINCPAC (EXCLUSIVE FOR CINCPAC, CONIPAC, AND POLAD; USAMR SHAPE (FOR GENERAL HAIG).

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## MLMMORANDUM OF CONVERSATION

I'ARTICIPANTS:

Serge Degallaix, First Secretary, French Embassy Clyde D. Taylor, First Secretary, American limbasisy

HATI: $A_{1}$ PLACL: December 3, 1978, Mirabelle Restaurant
SUBJECT: French Economic Interests in lran
DISTRIBUTION: AMB/DCM, POL., OR, JlM/RF, NLA/IRN, Commerce/CAGNI: Prench Population

Mr. Degallaix estimated the French popalation in Iran at 4,500 . He said that the French Government school, the lycee, had alroady decided, and this is by December 3, to close down for the two remaining weeks before Christmas vacation. Thus, he anticipated a large exodus for the long Christmas vacation. Ile said that before this closing the Lycee had dropped in enrollment from 450 to about 375.

## I:ffects on Irench Business in Iran

Mr. Degallaix knew of only one French firm that had closed its office due to the problems here and this was a conglomerate sales office and not a large one at that. He did say that he had heard of an increase in slow payments due French firms. He said that there is some concern by COFACE, France's export bank, concerning their large exposure with Rank Omran, an exposure which exceeds $\$ 100$ million equivalent. lle said this exposure, relates to a number of joint ventures that have been undertaken with firms involving the Pahlavi Foundation or Bank Omran. Concerning the Tehran MilfRo, he characterized the project as alive but perhaps being subject to stretch out.

Rail roads
The french have not received a contract yet for their portion of the railroad electrification but they do have a general planning and technical assistance contract with the Iranian State Rujlways and this contract is continuing.

Nuclear
lle said that the strike at the nuclear sites lasted for a little over two weeks. He said there was a dispute over whether or not the workers would be paid during the strike period. The military said that they should be paid and yet the AEOI said no; a compromise was agreed and the employees were paid at halr rate.

## LIMITED OFFICIAL USE

## Ayatollah Khomeini

Degallaix said that there should not be speculation over what happens to Khomeini when his three months visa runs out in France. He said that he can stay up to a year and that his Government views Khomeini as just another one of 25,000 Iranians in the country. He said that there was "no problem concerning his staying up to a year."

## Biographic

Mr. Degallaix, who handes various political issues but macroeconomic reporting as well (as distinct from the commercial officc in another location which deals strictly with trade matters) has been in Tehran for about two and a half years. He is leaving the end of December; his wife has already left. He will assume in Paris one of the Deputy positions in charge of commodities to former French Embassy Minister de Sedouy.

F/C:CDSaylor: dd

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 ANEIETY EPRE ASOUT TEE EFTFCT A RADICAL IRAN GOULD EAYS ON TAE CADELE FASP IN GENEGAL AND ISTAEL IN DABEICULAK, GUT SO PECOGNITION MEAT GOI PCLICIES TILL EFVE SOME CONSILTRABLE INFLUENGE ON MEE FATE OY MODERATION IN TME AREA. END SUMMAFI.
2. LITE TEE REST OF US, ISRELIS EAVE YATCEET UITE ANTUL FASGINATICN IRAN'S PROJRESSION TO TBE LONEZ DEPTES. TEEY BELIEVA TEE FRIENDLY AND STAUNCHLY PROWFST REGIME OF TEE SEAE PAS CREMBLED BEYOND REPAIR AMD AWAIT \&ITF FOREBOEING ITE SUCCESSOR. FEW DOU3T TEAT TAE NEXT GOVERNMENT, WHOETER ITS LEADER, IN TEABAN JILL terminame most, if not all, aspects of teg carifully CONSTRUCTED AND SLCSE ISRAצLI-IRANIAN RELATIONSHIP. ONIY A COUP BY TEE MILITAEY, IN TEE VIEA OF SOME ISRAEL ANALYSTS, HCULD EPASLE ISRAEL TO SALVAGE AT LEAST SOME ITS LINKS WITH ITAN. LOJ:ED AT WITTIN THE RESIONAK FRAMEWCRY, TIE SUCCESS OF THE ISLAMIC OPPONENTS OE TET SHAR IS EXPECTED FERE TO STRYNGTHEN NASCENT FORCES OF ISLAMIC FANATICISM IN mHE MIDDLE EAST WHICH WILL CONTRIEUTE TO REGIONAL INSTABILITY AND OPEN THE WAY TO INCREASED SOVIET PENETRATION OF THE AREA. DEVBLOPMENTS IN IRAN ARE THUS PESCIIVED BY ISRAELIS AS HAVING DISTURBING IMPLICATIONS; : $O T$ ONLY FOR TEE ISRAELIIRANIAN FILATERAL REATIONSEIP, BUT ALSO FOR THE REGIONAL STABIIITY TEAT IS A TEY UNDERPINNING TO THE MIDDLE EAST fEACE pROCESS OVBR TEE yEARS aEEAD.
3. A CLOSE RELATIONSEIP yITE IRAN EAS IMPORTANT SUBSTANTIVE AS WELL AS SIMPOLIC IMPORTANCE FOR ISRAGL. UNTIL RECENTLY IRAN WAS THE SOURCE OF TYO-THIRDS OF ISRARL'S OIL SUPPLY. SUESTANTIAL MILITARY AND INTELIIGENGE CCOPERATION HAS DEVELOPED BETYEEN TEE THO STATES OVER TEE YEARS. ISRAELI FI BMS FAVE BEEN INVOLVED IN CONSTRUCTICN AND DEVELOPMENT PROJECTS IN IRAN UEICE, TOGETEER WITE EXPORTS, EATE EARNED $3 Z 0$ MTTLION ROLITAES ANNUPLLX. SYMBOLICALLY, ISPAELIS AAVE VIENED TEEIR CIOSE RELATIONSÏIP WITE VUSLIM IRAN AS A SIGN TGAT TGE JENISA STATE NAS NOT A PARIAH TO ALL IN THE MIDDLE EAST. AJTEOU'GE IRAN DID NOT ESTABLISH DIPLOMATIC RELATIONS WITE ISAAZL, NIAISON OFPICES SERVED AS DIPLONATIC MISSIO:S IN ALL BUT NAME\# IN ADDITION, ISRAEL TAS VALUEE TaE SECURE EXISTENCE ENJOYED EY IRAN'S $\Xi 0, \partial 22$ JEXS, THE LARGEST JEWISY COMMUNITY STILL LIVING IN A MUSLIM STATEA
4. TRUS, IT IS WITE GROWING TREPIDAYION TEAT ISBAELIS

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## LIMDIS

WILL NOT BE RECEIVING PERSIAN CRUDE IN THE FUTURE． WHILE THIS NOT－UNEXPECTED DEVELOPMENT CREATES A DIFFICULT PROBLEM FOR ISRAEL，THE GOI IS HOT ANXIOUS TO INVOKE THE U．S． 1975 SINAI II COMMITMENT TO SUPPLY ISRAEL WITH U．S．OIL UNTIL OTHER ALTERNATIVES KAVE BEEN MORE FULLY EXPLORED．NOT ONLY DOES THE PROSPECT OF YET FURTHER DEPENDENCY ON WASHINGTON PRODUCE MUCH HESITANCY HERE，BUT BUYING U．S．OIL WOULD BE EXTREMELY EXPENSIVE AND IS THEREFORE TO BE AVOIDED IF POSSIBLE． 5．FEEDING THE GLOON KERE PRODUGED BY THESE HORRIES IS THE ENORMOUS STRATEGIC SETBACK FOR THE WEST WHICH A RADICAL IRAN WOULD SIGNIFY．NOT ONLY NOULD A MAJOR OIL EXPORTER HAVE LURCHED OUT OF THE WESTERN CAMP．BUT THE U．S．POSITION IN THE NORIHERN TIER WOULD MAVE UNRAVELED FURTHER，WITH SOUIET INFLUENCE LIKELY TO INCREASE．FURTHERHORE，SINCE THE MUSLIM OPPOSITION IO THE SHAH IS NOT EXPECTED TO 日E ABLE TO ESTABLISH A STABLE SUCCESSOR REGIVE，THE ISRAELIS THINK THAT IRAN IS IN FOR AN EXTENDED PERIOD OF TURMOIL．THE NEXT GOVERNIENT MAY NOT BE A RADICAL ONE，BUT NEITHER WILL IT BE STRONG．DESPITE ISRAELI RECOGNITION OF TKE REVOLUTIONARY FORCES AI WORK IN IRAN，THEY BELIEVE THE U．S．COULD HAVE MOVED MORE ENERGETICALLY AND EFFECTIVELY TO ASSIST ONE OF THEIR MOST $\perp O N G S T A N D I H G ~ A H D ~ C O N S I S T E N T ~$ ALLIES AND THOSE ISRAELISNSKEPTICAIMOF THE VALUE OF AMERICAN COMMI THENTS POINT DISPARAEIHOLT TO IRAN AS an ILLUSTRATION THAT ISRAEL CANNOT IH THE FINAL．－ ANALYSIS DEPEND ON WASKIHGTON．

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IE DRASTICALLY REDUCED, ISRAELIS FEAPTTHAT THE INDUS- CON FI DENTI I L
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NOJI ARABIA. AS SEEN FROM HERE, THE U.S. WILL BE
EVEN LESS WILLING TO EXERI PIESSURE ON THE SAUDIS IO
OPPORI THE CAMP DAVID ACCORDS AND A MODERATE SOLUTION
TO THE AÑAB-ISRAELI CONFLICI. FURTHERMORE, WITH THE
GiLIDIS.EVER MORE IN THE DRIVER'S SEAT, SADAT TOO WILL
iIVE EVEN LESS MANEUVERING ROOM IN THE PEACE NEGOTIA-
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7. WITH IMIS IN MIND. ISRAELIS ARE ONCE AGAIM REITERAIING THEIR LONG-HELD AROUMENT THAT SAUDI ARABIA IS AN L:JEPENDABLE SUPPORT FOR THE AMERICANS TO LEAR ON. AS ISRAELIS SEE IT, THE SAUDI REGIME IS AS IMHERENTLY VLLAERABLE TO A WAVE OF ISLAMIC FANATICISM AS TMAT OF IHE SHAH'S. THE RAPID TEMPO OF MODERNIZATIOM AND CHAMGE IN SAUDI ARABIA IS THOUGHT TO PROUIDE FERIILE GTOUND FOR IHE INCREASED INFLUENCE OF EXIREMLST RELISIOUS ELEIAENTS OH THE ROYAL FAMILY AND EVEN FOR IHI APPEARANCE OF A SAUDI QADAFI
-. IHE EMOTI ONS AND CONCERMS GENERATED BY DEVELOPMEMTS IN IRAN HAVE NOT YEI PRODUCED A DISCERNIBLE SHIFT IN GOI POSITIONS HITH RESPECT TO IHE TREATY WIIH EGYPI, NOR DO WE THINK THEY WILL. THE REMAINLHE ISSUES IM TiE TrEaty package are finite and there is no sigu TIAT IRANIAN EVENTS ARE SEEPING INIO THEM AROUND THE EDGES. INDEED, ONE COULD LOBICALLY ARGUE THAT THE COLLAPSE OF ONE OF THE MODERATE REGIMES IN IHE REGION SHOULD LEAD ISRAELIS TO SEE THEIR FUTURE WITH EGYPT IN TKE FIRST INSTANCE AND SUBSEQUENTLY UITK SAUDI hRABIA AND THEREFORE TO MOVE TO CONCLUDE THE TREATY PACKAGE AS QUICKLY AS POSSIBLE. BUT UNFORTUMATELY THAT SIRATEGIC PERSPECTIVE IS ALSO ALMOST TOTALLY GUSENT HERE. SOME, INCLUDING FOREIGN MI MISTER DAYAH, SEE SADAT'S REGIME AS POTEMIIALLY VULNERAELE TO THE SAME KINDS OF FORCES WHICH HOW SEGM TO HAVE GEARLY TOPPLED THE SHAH. THEY BECOME ONLY GORE WARY ABOUT YIELDI HG SIRATEGIC SPACE AND OIL WELLS IN EXCHANGE FOR A PEACE ITEATY WITH SUCH A POTENTI ALLY. VULNERAZLE EGYPIIAM तEGIME. WHAT WE SEE HERE IN GENERAL, 18 GREAT AMXIETY
 IIELL EAST IN GENERAL AND ISRAEL IN PARTICULNT, BUT ALHOST NO RECOBNITION THAI GOI POLICYES WILL HAVE SOME. COUSIDERABLE IHFLUENCE ON THE FATE OF, MODERAIION IN THE AREA. LEUIS
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Bhhtiar would have to choose between competence and support. Situce Iran faces now all the problems which toppled previous mivernments, exacerbated by the last six months of strikes and disturbances, it is most unlikely he will find a Cabinet able to funcrion effectively and he is likely to become the frist post-Shah scapegoat. It is possible that last minute mimeuvering will push forward someone else in place of Hokhtiar. However, any civilian forming government at this I Irre will have the same constraints and problems as Bakhtiar, (") the following serves whatever the name of the new Premier.

Puoblems Eacing the Government
Thu new government will first have to perform a subtle and irtcky balancing act. It must prove acceptable to the Shah, or will not be appointed, but too much approval by the Shuh will make it unacceptable to the dissidents. It must be approved by the Parliament, which most nearly represents lhe populace, but as the Parliament itself contains many acuicers unacceptable to the dissidents (and as a body is considered a Shah puppet), it must distance itself from the Parliament. It must gain the acceptance of the striking wi:kers, so that they will return to work, but must distance $1!\omega l f$ from the wage promises made by the last government if $!$ hopes to deal with inflation.
i.e first problem the government will face will be a xace b. Woon the departure of the Shah, a necessity for - Mability, and the organization of resistance by competitor "wosition groups. The Shah is Iikely to delay departure nintil he is sure of the stability of the new government, but witess his timing is very good, his delay will fix the image , $f$ the Bakhtiar government in the public mind as just another :ihah Government, thereby rendering it unacceptable.

1 , $\cdot=$ accepted, the government will have to handle the $\therefore$ wige factor. In Isfahan, lists have appeared with over i; inathes scheduled fo: death and larger numbers for "punishtircht:" (unspecified) or imprisonment. These lists, locally roduced by the opposition, supposedly list SAVAK personnel, $\therefore$ :1itary personnel who ordered or caused the death of dissidents and private or government figures who are considered corrupt or profiteers. The names on the list viry with the presenter, and it is known that many names are put on the list to settle old, personal scores. Supposedly, such lists exist in every city and town in Iran. In Isfahan, some of those on the death list have already been i.sassinated. The new government will have to take steps to :, tisfy this lust for vengeance, but to also afford the $\because$ strance of justice. Moreover, there are such large nubers of military and security authorities on the list, bai: the military would not stand for anything more than thken 'sacrifices. If the mobs are not satisfied with governhent action, however, they are likely to take action themselves,
and SAVAK and the military to defend themselves-with bloody fighting a real possibility.

In a broader sense, the government will also have to find a way to restore order, faced with bands of young toughs-mused to and enjoying the violence of mobs--continuing their activities. Again a delicate balance is necessary, because anything approaching martial law or an autocratic order will cause the general populace to rise again.

The larger problem will be the economy. The government must get the workers back to work and at the same time, must ask them and the entire country to accept sacrifices-shortages, and probably high prices. The workers were promised wage increases the country cannot afford, and the costs of returning the economy to an even keel will be astronomical. When the workers refused to return to work for wage increases of $50-125 \%$, will they now return to work for their old wages? The capitalists and entrepeneurs, and those who control the capital which fled Iran in the last six months, will watch closely the actions of the government If they see policies dcsigned to appease the workers at the cost of inflation and depression, they will refice to expend any risk capital. Unemployement is certainly high now and will increase unless the businessmen are willing to participe in the economy. The business community is in a critical cash fluw situation. Those factories which continued operailin; have largely used up all bank credit they possessed drawing down on stocks (particularly fuel) and currently possess large stocks of unsold goods but no money. Bazaarid mostly closed for up to two months are also cash poor, and cuscomers paying profiteering prices while getting uncertain wages are also cash poor. From somewhere, these must be a major infusion of cash or credit to prime the pumps, and for a lor: Fariod of time as business is normally conducted on 12 day itwice basis. Unless the flight capital can be persuade to return to make this infusion, new money will automatically create major inflation, fueling a new economic-political cris

Scenario for (Limited) Success
It seams unlikely that this untried government can survive, faced with the above problems. One scenario for limited success, however, follows: drawn from reflections on comments of Navional Front activists in Isfahan. This presumes the Shah will leave as the Khomeini/National Front opposition to Bakbtiar nears a peak, causing the protest movement to collap i: the surge of joy at this element of success. All workers will recurn to their jobs as part of that joy, without irmedi?t: discussions about wages. Khomeini will lose any infiuence, as he will continue demanding protest when most people are tired of it. The government will schedule inaicediabely several major show trials, and somehow "endorse" the va; lous revenge lists, without acting on them, focusing peoplc's attention on the major tirals and vowing an "unendin"
pursuit" of all malefactors. Meanwhile, the important have their Iranian property confiscated wher the government: learns of their flight. As it will not be fair to punish underlings when the big fish escape, only a few synbolic arrests will be made. Any workers who attempt strikes or protest about che lack of raises will be attacked as profiteers, following the model of the Shah, and jaw-boned back to work.

The cabinet will be in a state of constant shuffle, gradually bringing in representatives of the various National Front and other opposition party factions, and playing them off against the other, with Ministers abruptly dismissed as incapable of dealing with various problems, thus shifting the blame and buying time. A great deal of attention will be paid to upcoming elections, with numerous committees appointed, including opposition figures and probably a few minor delays, just to keep people anxious. The government will icself take a major part in the campaign, declaring the country's problems as serious and demanding that candidates address the problems, not personalities. The cpposition will have one eye on the elections, so will be unable to make a united front against Bakhtiar. The economy will inuddle through, with the government making many announcewents about the need for sacrifice, so that Iran will belong co Iranians. Finally and perhaps most important, the Governneat will focus attention on a new enemy, probably foreigners, end rost likely Americans. They will be accused of treacherously abandoniag necessary projects as a last gesture of support for the Shah, and simultaneously of attempting to teke advantage of the country's precarious economy of profit-damned if they stay or if they leave. Anong the symbolic punishments will be of foreigners working without work and residence permits, or otherwise in violation of any Iranian rezulations--probably nothing more than expulsion but given $z$ ate play. There is little room for maneuver in this sconario, but if all :he elements fall into place, the Bakheiar Government could maintain itself until elections, and perhaps even after, depending on the level of opposition discord.

Implications for the U.S. and Americans
11 tie Bakhtiar government falls, the Iikeliest result will be a new authoritarian regime, either by military coup or by an uprising of the radical right (elevating Khomeini) or the radical left (unlikely to be friendly to the U.S.). A inilitary coup, while likely to be both successful and friendly to the U.S., is unlikely to last long; as the populace have learned how to fight the military--civil disobedience and economic pressure rather than direct violence--and there is no evidence the nilitary-has learned a proper response. If
it did succeed, it would be only if it adopted radical right or lefr plumage. A Khomeini government would be, at least initially, hostile to the U.S. and foreigners and would be likely al:so to dissolve shortly of its own insompetence if nothing else. A radical left government, like that in Afghanistian, is likely to be correct in its relations to the U.S., but lean heavily on the USSR for support and would become quickly entangled in internal disputes with the religious $\because i g h t$, again like Afghanistan. Any of these results will lead to the disintegration of the economic strength of Iran, the increased likelihood of further groups and struggles, and the loss of a.U.S. ally.

On the other hand, a Bakhtiar success is likely, at least in the short run, to be seriously dangerous for Americans living in Iran, or at least in Isfahan. The anti-foreign/ anti-American feeling continues here, accompanied by violence of increasing intensity. If a governinent in Tehran both restricts revenge on SAVAK and security figures and aciopts an anti-American attitude, there will almost inevitably be an incraase in violent incidents against A:nericans, and at present of higher levels of iolence, the results will be serious injury and death. It appears that what is in the better interests of the U.S. will work asainst individual Americans and probably will require a major reduction in the American presence here, for several minths at Least.


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BEGIN TEXT
- THE PKEUENT SITUATION IN IRAN AND ITS IMPLICATION:
INTROOUCTIUNI
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THIS HEANING PROVIDES AN OPPORTUNITY FOR US TO REVIEW
TOGETHER THE PRESENT. IXTUATION IN IRAN AND BONE OF ITS
IMPGICATIONS FOR THE FUTURE OF UNITED ETATEB POLICY
TOWARDS IRAN AND THE MIDDLE EAST.

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¿ PROPOSE TO DEAL WITH TME FOLLOWING QUESTIONS IN THIS
INTRDDUCTORY PREBENTATION:
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STATES IN IRAN?
-wMAT IE TME PRESENT SITUATION AND HON DIO IT ARISE?
*OWHAT ARE THE REGIONAL AND GLOBAL IMPLIGATIUNS OF
THESE DEVELOPMENTS IN IRANT
*-WHAT IS THE U.G. POSTURE TOWARD TMIS SITUATIONT
*WMHAT LIES AHEAD?
IN SHORT; I WILL BE DEVELOPING THE FOLLOWING POINTS:
-OTHE UNITED STATES REMAINS FIRMLY COMMITTED-FAS HAS
EVERY AMERIEAN GOMINISTRATION SINEE WORLD WAK IIOOTO A
PREE, STABLE, AND INOEPENOENT IRAN, IRANIS INDEPENOENCE
IS CRITICAL IN PROTECTING'THE PREEDOM OF OTHER NATION:
IN THE MEDOLE EAST, PIFTY PERGENT OF THE PETROLEUM
CONSUNED \&Y THE PREE WORLD PASSES THKOUGH TME STRAITS
OF HORMUZ ON IRANRS SOUTHERN FLANK.
O*IRAN, LIKE DTHEK NATIONS THAT HAYE DEVELOPED RAPIDLY,
HAS EXPERIENCED FUNDAMENTAL AND ACCELERATING CNANGE OVER
TME PAST TWO DECADES-WECONOMIC DEVELOPMENT, WIDESPKEAD
SOCIAL GHANGE, AND DEMANDS FOR GREATER POPULAR INVOLVE-
MENT IN SHMPING THE DEGISIONS WHICH AFFECT IRANIS GIFE
anu FUPURE, IN THE COUHSE OF THIS PROCESS OF hapID
MOUEKNIZATION, ECONOMIC PKOGRESS HAS OUT\#PACED THE
OEVELOPMENT OF POLITICAL INSTITUTIONG, SOME IRANIANS
hAVE FELT THAT THEIR THADITIONAL ROLES AND RELIGIDUS
CONYIETIONS HAVE BEEN THREATENED BY THESE DEVELOPMENTS
ANU BY THE INTHOUUCTION OF AN UNFAMILIAR CULTURE, MANY
GRE NOW IN\&ISTING ON A WIDER SHARING OF POLITICAL POWER
AS WELL AB ECONOMIC UENEPITS. THIS IS THEECRUX OF THE
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CINEEUR FON POLAO, TEL AVIY FOR PAO, DELIVEREY O A,M.
PROLLEM IN IKAN TODAY.
-GOUR POLICY OVEN THKEE DEGAOSH HAS GEEN TO WORK WITH
IRAN, AS WITM OTMEN NAPIONS UNDEROOING PHESE PROFOUND
GHANGES, TO HELP THEM FIND CONSPRUGTIVE EOLUTIONS TO TME
PROHLEMS THEY FACE, EMERGE FROM PENIOOS OF CHANGE WITM
NEW STAEILITY, ANO PRESERYE THEIR NATIONAL INDEPSNDENEE.
OUA STHONGLYEHELD VIEW IS THAT NO OUTSIDE POWER SHOULD
TRY TO DJCTATE INANIS COURSE, EXPLOIT IMETABXLITY FON
ITS OWN ENDS, OR SEEK CONTROL OF ANY KIND IN THIS AREA.
EACH NATION SHOULD HAVE THE FREEDOM TO WORK OUT ITS
FUTUNE FREE FROM OUTSIUE INTERFERENCE.
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- THE ENTIHE AREA OF WESTERN AGIA IS CHARAGTERIZEO BY
GROWTH ANO CHANLE CHANGE PRODUCES OPPORTUNYTY AS WELL
AS INBTABILITY AND CRISIS. THE IBEUS IS HOW TO CHANNEL
GHANGE GLONG PATHS LEAOING TO GTABILITY AND BTRENETM.
OUN POSITION IN THE AREA IS ETRONG. MOST OF THE BTATES
THERE SHARE OUR OBSECTIVES TOR THIS REGIONEFTHE BECURTTY
AND NATIONAL INDEPENDENEE OF EACH ETATE IN THE ANEA AND
THE GPPORTUNITY TO CHOOSE THEIA OWN WAYE TO BULLD AETTER
GIVES FOR THEIR PEOPLE: QECAUSE WE SMARE THOSE OBJECO
PIVES AND SEEK NO DOMINATION, WE BELIEVE UNITEO STATEB
HELP IN APPRUPRIATE WAYS WILL GE GOUGMT IN THE FUTU最E

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## DEPARTMENT OF DEFENSE

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AS IN THE PAST AS NATIONS OF THE AREA WONK OUT THEIR
IUTURES. WE ARE IN CLOSE TOUCH WITM GOVERNMENTS IN THE
HELION ANU ELSEWHENE WHOSE INTERESTS ARE ALSO
AFPECTED BY THIS SITUATION.
AMERICAN INTERESTS AND ROLEI
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TME INTENESTS OF THE UNITED BTATES IN IRAN MAVE REMAINED
CONETANT OVEK THE PAST GENERATION.

UECAUSE OF IKANIS IMPORTANCE TO THE SECURITY OF THE GULF REGION, FUTURE OF THE MIODLE EAST, ANO TME PRODUCTION OF OIL, WE HAVE STRONG INTEREST IN FREE, BTABLE, AND INDEPENDENT IRAN. WE HAVE PERSISTENTLY AND ACTIVELY PURSUED THIS OBJECTIVE SINCE WORLO WAR II.

WOKKING WITHIN THE LIMITS SET GY THE GOVERNMENT OF IRAN IN AREAS OF COMMUN INTEREST, WE NAVE MELPEU IRAN BTRENGTHE EN ITSELF ECUNOM」CALLY IN TWO WAYS: (1) WE HAVE PARTIE CIHATED IN INAN'S MODERNIZATION, FIABT THKOUGH DEVELOPE AENT ASSISTANCE ANO THEN THRQUGM THE COOPERATION OF PRIVATE AMERICAN FIKMS (2J GMERICAN ANU OTMER MESTERN COMPANIES HAVE WONKEU CLOSELY IN PME OEVELOPMENT OF IHANIS OIL PKUUUCTION AND MARKETING, THEREEY HELPING TO PROVIUE TME NEVENUES WHICH HAVE BEEN THE MAIN ENGINE
OF IRAN'S ECONOMIC DEVELOPMENT.
AS IS OFTEN THE CASE WITH GOVERNMENTS WHERE AUTHORITY
18 HIGHLY CEIVTHALIZED AND WHERE IMPORTANT ECONOMIC AND
STHATEGIC INTERESTS AKE AT BTAKE, OUK ABILITY TO MAINTAIN
CONTACT WITH ALL ELEMENTS OF THE SOLIETY AND PRESS
EFFEGTIVELY AND CONSISTENTLY FOR CON\&TRUCTIVE CHANGE HAS
UEEN LIMITED. WHERE WE BAW SOCIAL AND POLITICAL PREBSURES
dUJLOING UP WITHIN THE SOCIETY, WE CALLEU ATTENTION TO
PHEM, BUT THE PACE OF DEVELOPMENT MAS BEEN BEY BY THE
GOVERNMENT AND CIRCUMSTANCES IN IRAN.
WE HAVE ALSO RESPONDEO TO IRANIS REQUESTS TO HELP MOUEKNE

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12E ITS ARMED FORCES, WHICM HAVE PLAYEO AND MILL CONTINUE
PO PLAY AN IMPORTANT ROLE IN IRANIS DEFENAE POLLOWINB
URITIEH WITHDRAWAL IN IO7I FROM A SMECEAL ROLE IN THE
DERAIAN GULF WE HAVE ENGOURAGED GOOPERATION EETWEEN THE
GTATES OF THAT REGION TO STRENGTHEN GECURETY PHERE, IN
DAKT TO COMPENSATE FOR ERITIBH WITHDRAWAL, WE EXPANDED
OUR EECURITY ASSISTANCE RELATIONIHIP. TME GRANIAN ARMED
FONCES IN ADDITION TO NELPINE NEIEHBORINO OMAN DEPEND
GGAINET INSURGENGY HAVE HELPED PROTECT WEBPEAN AECESS
TO OLL SUPPLIERS.
WE HAVE Abso ENCOURAGED IAANTB CONTRIBUTION TO GLOBAL
CCONOMIC PROGRESS AND BTABILITY. UNTIL RECENTLY IRAN
WAB CONTRIBUTED NOT ONLY BY PRODUCING OIL FOR THE WORLDIB
ENEAGY NEEOS BUT ALSO GY GIVING SUSETANTIAG. AJD TO OTMES
COUNTRIES, INVESTINE IN BOTM THE OEVELOPED AND THE
OEVELOPING WORLD, AND PLAYING A SIGNIFICANT ROLE IN THE
WORLD ECONOMY.

IN INTERNATIONAL DIPLOMAGY, IRAN HAE MADE NUMEROUS OSITIYE CONTRIEUTIONES PEACEKEEPING IN VIETNAM AND THE MIDDLE EAST, SUPPORTING MOOERATE SOLUTIONS TO CDNFLECTE IN AFRICA AND EGSEWMERE, GND WORKING TD REEDGVE, SOME OF
PaBE 8 - CONFIDENTEAL EEsisies

## DEPARTMENT OF DEFENSE

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PAGE 3 C ONFIDENT I A L 2393A ITS LONG-STANDING DISPUTES WITH NEICHBORS.

AS A CONSEGUENCE OF OUR OTMER INTERESTS IN IRAN, WE MAVE AN INTEREST ALSO IN IRANIS INTERNAL DEVELOPMENT AND STABILITY. BUT IN ANY EFFORT TO PUR\&UE TMIS INTEREST, WE MUST IN TME FUTURE, AS WE HAVE IN THE FABT, REBPECT THE RIGHTS OF IRANIANS TO DECJDE HOW THEY SHALIG ORDER THEIK OWN FUTURE.

HOW THE PRESENT SITUATJON GAME ABOUT:
IF We ahe to unoenstand fully the nature of the present SITUATION, WE NEED TO EXAMINE HOW IT CAME AGOUT.

MOUEGNIZATION IRAN HAS EXPERIENCED BINCE WORLD WAR IJ MANY OF THE PRESSURES AND INTERNAL STRAINE GENERATED BY MOUERNIZATION THAT HAVE PROVEO DESTABILIZING IN OTHER COUNTRIES. SOME OF THESE PROBLEMS ARE PAMJLIAR ONEBEE GAPIO POPULATION GKOWTH, A MASSIVE SHIFT OF POPULATION PROM RURAL TO URBAN AREAS, LARGE NUMBERE OP UNEMPLOYED AND UNDEREMPLOYED URGAN WORKERS AND STUOENTE, AND A MOST OF DTHER PROBLEMS THAT ARISE WHEN A NATION AS DIVERBE AS IRAN PUSHES FUN DEVELOPMENT ON A NUMEER OF PRONTE SIMULTANEOUSGY OF PARTICULAR SIGNIFICANCE IN IRAN HAS GEEN THE INGREASING ALIENATION BETWEEN THOSE GEADING AND

GENEFITTING FROM THE MODERNIZATION AND OTMERS WHOSE POSITION IN SOCIETY AND DEEPLY HELD RELIGIOUS CONVICTIONE ARE THREATENEO BY IT.

THE MWHITE REVOLUTION"I 1962-03, BY THE 19681 , IRANIAN LEADERS HAD BECOME KEENLY AWARE OF GROWING DIAGONTENT, A SENSE OF DRIFT IN IKAN, AND DEMANDS FOR FARE REACHING REFORMS WITHIN A MORE BROADLYDBABED, RESPONSIVE, NONOAUTHORITARIAN POLITICAL EYSTEM. IN OROER TO GHANNEL THESE PKESSURES INTD CONSTRUCTIVE NATHER THAN REVOLUTIONARY CHANGE, THE GOVERNMENT LAUNCHED A PROGRAM OF EVOLUTIONARY KEFDRM AND DEVELOPMENT PRESEED FROM TME TOP AT A POACED-DHAFT PACE. THIS "WHITE REVOLUTION" HT
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AIMEL AT SOCIAL AND ECONOMIC MOOERNIZATION WITH THE SHAH
HIMSELF AS THE MAJOR AGENT IN THE REFORM PROCESS.
THE REFOKM PKOGRAM, FUELED BY RISINS REVENUES IN THE
19&OI电, CUICKLY KESULTED IN FARGREACMING CNANGES, SUB=
STANTIALLY IMPNOVING THE LIVES OF MANY CITIZENS BUT
OAMAGING THE POSITION OF OTHERS. LAND REDISTRIEUTION,
FOR EXAMPLE, WEAKENED THE POWEN OF THR EIG LANDLOROS AND
ALSO WEAKENED THE CLERGY, NEMOVING THELR INDEPENDENF
SOURCE OF INCOME ANO MAKJNG THEM DEPENDENT ON PRTVATE
UONATIONS. TME AMBITIOUS SCAGE OF DEVELOPMENT PRODUCED
A NEW ELITE OF THOSE CHARGED WITH PIANNING AND CARRYING
GUT THE NEW PROGKAMS, GUT PLANS WERE MADE AND IMPLEMENTED
WITH EITTLE PUALIC CDNSULTATION. EXPANEION IN TME
PRIVATE SECTOR GAVE RISE TO MEW CLASS OF ENTREPRENEURS,
WHILE THE INTEREST OF GAZAAR MERCMANTS MND OTHER TRAOI-
TIONAL ELEMENTS OF SOCIETY WERE NEGLECTED, FHERE WERE
LNGKEAEEO DPPOKTUNJTIES FOR EOUCATION, BUT RESTRICTIONS
GTILL LIMITED THE PARTICIPATION OF THE NEWLY EOUCATED
IN THE POLITICAL PROCESS, AND MORE WERE TRAINED TMAN
COULD BE EMPLOYED IN PDSITIONS TMEY FOUND RENAROING.
CONFIDENCE AND GKOWTH: 1963-76. TME ECONOMIC SUCCESSES
OF THE WHITE KEVULUTION HEAVILY OVER8HADOWED THE ABSENCE OF
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A PARALLEL ADVANGE IN THE POLITICAL EYSTEM, BY 1976, IT APPIARED TO MOET OBSERVERS OF TME LRANLAN SEENE THAT IRANIS APPROACN TO MODERNIZATION HAD PROOUCED SUBSTANTIAL PROGRESB. AS A REBULT OF THE REFORM PROGRAM, IRAN WAS EEING TRANEPOAMED INTO A MOOERN ECONOMJC POWER. THE PUTUAE LOOKED BRIGHTE PROSPERITY SEEMED ABEURED TMROUEM HAPIDLY INGREABING OIL REVENUES EY 1976 THERE WAS SOL \$D ACHIEVEMENT, AGTHOUEH ECONOMIC ANO POLITCAL OEVELOPAENT CONTINUED TO MOVE DN SEPARATE TRACKE AT VERY OJPFERENT BPEDS.
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PROBLEMA AND PRESAURESI 1076-78. TME NEW PROSPERJTY $0 I D$ NOT ENTIRELY MASK THE PROBLEME PRODUCED BY THE CDNEEN. PRATION OF POLITICAL POWER AT THE APEX OF GOVERNMENT AND THE ABEENEE OF POLITICAL INETITUTIONS THAT COULD DEAL WITM THE TRAUMA OF MODERNIZATION. MOET PROMINENT AMONG THE CAUEES OF DISSATISPACTION WERE POPULAR RESENTMENT OF WHAT WAS SEEN AS WIDEBPREAD CORQUPYION, HARSH REPRESE IION, SOME INEPTITUDE IN HIGM PLAEES, DISREGARD FOR THE OEEP RELI6IOUS FEELINGS OF TME PDPULATION, IMBALANEE GETMEEN REVENUES AND EXPENSES, SHORTCOMINES IN PLANNING ANO GARRYING OUT AMBITIOUS PROJECTE, RISING UNEMPLOYMENT IN TME CITIES AS THE CONSTRUCTION BDON BEEAN TO BUBSIDE, INBUFFICIENT JOG OPPORTUNITIES FOR EVER GAREER NUMGERS OF GRADUATING STUDENTS, JNEQUZTABLE DEBTRIBUTZON OF TME BENEFITS OF DEVELDPMENT, SACRIFICE OF CIVILIAN PRDGRAMI POR MILITARY PRODUCRMENT, AND A MIGN RATE OF INFLATION THAT OUTSTRIPPED WAGE INGREABES AND FAUSTRATEO EXPECTAE TIONS FOR A STEADILY RISING STANDARD OF LIVING THESE GRIEVANCES AND TME ABSENCE OF POLITICAL OUPLEFB FOR AFFECTING GOVERNMENT POLICY LED MODERATE EECULAR OPPOSITION LEADERS TO MAKE COMMON GAUSE WITH IIONZPIGANT ELENENTS OF THE MUSLIM CLEROY.

ON RESPONEE TO INCREASING POLJTICAL FERMENT AND CRITICISM IN 1976 AND 1977, THE GOVERNMENT IPONSORED CAMPAIGNS AGAINST CORRUPTION IN TME PUBLIC AND PGIVATE SEGTORS, REOKGANIZED ITSELF TO CURB WABTE AND PMOMOTE EFFICIENCY, AND GAYE AN OFFICIAL POLITECAL PARTY A BT
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GREAIER ROLE WITHOUT INFRINGING ON ROYAL AUTHORITY.
MOVEE TO IMPROVE THE MUMAN RIGMTB SITUATION WERE DIHECTEO
AT ELIMINATING TORTURE AND EXTRENE PUNISNMENTE IN THE
PRISONS AND AMNEETYING POLITICAL P期ONEAS RATMEA THAN
AT EBTAELESHING NEW POLITICAL INETITUTIONS, THE
GOVERNMENTIS MEASURES EVENTUALLY INELUDED ENCOURAEEMENT
OF "CONBTRUCTIVE CRITICISM" TO PROMOTE EITIEEN
PARTICIPATION IN GOVERNMENT, AS WEGL A& EFPORTS TO ELON
DOWN THE RAPID RATE OF ECONOMIC GROWTH PHAT HAD CAUSES
SEVERE DISLOGATIONS IN THE SOCIETY. THESE GNANOES,
HOWEVER, DID NOT SATIEFY THE OEMANDS OF LAROE NUMEERS OF
IRANIANS POR A MORE OPEN POLITICAL EYETEM.
BY THE END OF 1977, IRANTAN AND FONEIGN OBSERVERS SAW
TMEBE MOVES AS THE FIRST RESULTS OF THE OFFICIAL POLICY
OF GIRERALIZING IRANJAN POLITICAL LIFE THAT MAD ITARTED IN
1976, THOSE STEPS, MOWEVER, DID NOT YET INGLUDE MOVEMENT
TOWAMD BASIC POLITICAL CHANGE.
GY EARGY 1978, WIDESPREAD DISRUPTIONE HAD BEGUN ANO
SYMPAYMY WAS SHOWN EY STUDENT DEMONSTRATIONS ABROAD.
GY MID=YEAR IT WAS CLEAR THAT A NEW POLITICAL DYNAMIC
WAS EMERGING. RELIGIOUS FICURES TOOK THE LEAD
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# DEPARTMENT OF DEFENSH 

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in expressIng erfusitiun to the government. the sham
NULICLY STAIED mES INTENTION TO PUNSUE LIBERALIIATION,
LOOKING TOWAKD FkEE ELECTIONS, BY LATE AUGUST, HOWEYEM,
It was apparent that the government mad underestimatzd
thE dEPTM OF dISSATISFAGTION. A NEN GOVENNMENT WAS
installey at that time which promised freedom of
activity for legitimate politigal pakties, A pew
daYS gater it was forced to declare martial law in
temran and eleven other cities in response to massive
DEMONSTKATIONS, GY THE END UP OCTOGER, STKIKES AND
disorders had become wiuespread. oil production mad
DROPPED DRAMATICALLY, ANO THE GOVERNMENT APPARATUS WAS
CEASING TO FUNGIION. WITH MASSIVE RJOTING IN EARLY
NOVEMBER, The CHISIS had become fullblown and a
MIGITARY GOVEKNMENT WAS INSTALLED.
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TOOAY, THE SITUATIDN IN IHAN AS WE SEE IT AT THIS
MOMENT CONSISTS UF TNE FOLGUNING ELEMENTSI WIOESPNEAD
STRIKES AND UEMUNBTRATIONS HAVE BROUGHT THE IRANIAN
ECONOMY TO A NEAK HALF. MANY PEOPLE, AT LEAST IN THE
MASN CITIES, ARE NOY WORKING ANO ARE SUPFERING SMORTAGES
OF KEY COMMOOITIES. THE BANKING SYSTEM HAS NOT BEEN
FUNCTIONING AND PETKOLEUM PRODUCTION DOE& NOT MEET
CUMESTIC NEEUS. ACTIVIST KELIGIOUS LEADERS AND MANY
MEMBEFS OF THE PULITICAL UPYOSIIION MAVE BEEN PNEESING
FOR THE SHAH:S LIGMEOIATE UEPARTURE FNOM IRAN OR FON HIS
ABUICATIUN, THE SHAH HAS EEFY IKAN ON VACATION, A
NEPRESENTAT:VE KEGENEY CUUNCLL HAS BEEN NAMED TO PERFDRM
ITS CONSTITUTIONAL FUNGTIONS IN THE ABSENCE OF THE SHAH.
PKIME MINISTEK BAKHT\AN'S NEW GOVENNMENT FACES THE TABKS
OF NESTONING NORHAL LEFE IN THE COUNTRY AND NECONCILING
POLITIGAL ELEMENTS THAT HAVE OPPOSED EACH OTMER,
IN gHORT, IRAN MAS EEEN THNOUGH A UECADE ANU A HALF UF
NAPID GRUWTH AND SUC:AL GGANGE WHILE HEK POLITICAL
INSTITUTIONS HAYE NG: LVULVEU CDMMENSUNATELY. TME PEOPLE
MOST AFPECTED HY CMANGE ARE NOW DEMANDING A GREATEM
HOLE IN UETENMSNING IKANIS FUTURE BUT HAVE NOT YET
FOUND OKDEKLY NAUS OF EXPRESSINC THEIN VIEWS ON IRANIS
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GINGEUR FOR POLAD, TEL AVIV FOR PAO, DELIVER EY O A.ME
FUTUKE COUFSE AND EMAPING THEIN OWN UESTINY,
WHY AN EXPLO&IONT WITM HINOS&BHT, THE GTORY APPEAMS
DEGEPTTVELY GLEAR ANO SIMPLE, GUT IT IS NOT SO SIMPLE.
SOME ANAGYETS UOTM IN ANO OUT GF GOYERNMENT HAVE POINTED
OVIN THE YGARS TO VARIOUS POINTS OF WEAKNESS IN THE
IRANIAN ECONOMIC, SOCIAL, AND POLITICAL SYSTEMS, BY
M10#1070, JUST AS TME LSADERSNIPYIN IRAN BEGAN TO NEACT
TO CMOWING OISCONTENT, ANALYGTS IN WASMINGTON WENE POINTD
ING OUT THAT IRANTS RAPIO EGONOMIC GRONTH HAO NOT PRODUCED
POLITICAL PANTICIPATION TO MATCH AND THAT TNE GOVERNMENT
WOULO FIND IT NEEESBARY TO SHARE POLITIEAL POWER MORE
GROADLY.
SINCE 197% A NUMEER OF DEVELOPMENTS HAVE REINFORCED
EACH OTMEN TO DEEPEN EXISTING DISSATIGFAETIONG AND TO
ACCELERATE THE CNIEIS IN UNPAEOLGTABLE WAYS. SOME OF
THOSE ISSUES NENE STIMULATED GY THE VERY SUCCESS OF TME
ECONOMIC MODEMNIZATION ITSELFG AN ECONOMEC OONNTURN WETM
SHARPLY INGREASED UNEMPLOYMENT ANO INFLATION AODEO TO
DIGEONTENT AS WELL AS TO A POOL UF UNEMPLOYED WMO NO
LONGER HAD A STAKE IN EXISTING ECONOMEC ACTIVITYG WMILE
THE IRANIAN GDVERNMENT WAS TAKING CERTAZN ETEPS TO ALLDW
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THE JBSUES AMEAD TME MAIN ISSUE FON TME INANIAN GDVENN MENT IS TO END THE BLOODSHED AND RESTORE ONDER BO NEm NATIONAL CONEENSUS CAN EE FORGED ON NDW IRAN BHOULO HE GOVENNED AND WHAT ITS PHIUKITIES AT HOME AND ABROAD SHOULD GE THE IMMEDIATE CHALGENEE IS FOR TME REGENCY COUNCIL AND THE NEW CIVILIAN GOVERNMENT YO WIN ENOUGH POPULAN SUPPOKT OO THAT THE VIOLENCE CAN BE ENDED AND NONMAL ECDNDMIC ACTIVITY CAN GE KESTURED. IN ADDITION TO ENOING THE SUFFERING WHLLH PEOPLE HAVE EXPERIENCED IN RECENT MONIHS, IT IS ESSENTIAL TO CNEATE AN ENVIKDNMENT FUK KATIONAL DELIEERATIONS ON A LONGETEHM POLITICAL SOLUTIUN FOR IRANYS PROBLEME.

IN A COUNTRY $A S$ CUMPLEX AS : KAN QUICK SOLUTIONS ARE NOT TO BE EXPECTED. IN A CDUNTKY WHICM HAS SUFFERED SU MUCH VIULENCE: THEKE NILL UE NO PAINLESS ANSWERS. DOMESTIC PEACE ANO PKOBADLY CONSIDERAELE TIME WILL $\triangle E$ NEEDED TOR IHE IRANIAN PEOPLE TO WONK OLI A NEW CONSENSUE DN TMEIK POIITICAG FUTURE IT IS IMPUKTANT TMAT TMIS PROCESS EE ONOEKLY. WE OANNUT OREUICT WHAT OIRECTION IRAN WELL CHOOSE A BUT IRANIANS ALONE MJST MARE THE UEGISIONO

NEGIONAL IMPLICATIONS:
THE UUES:IUN NOST FRENUENTGY PUSED AGUUT THE IMPLICATIONS UF THE CUHNENT CKISIS IN IRAN :SI DO WE SEE TME
INSTABILITY IN IRAN ALUNG WITM KECENT DEVELOPMGMTS IN AFGHANISTAM, NONIN ANO SOUTH YEMEN, IHE MUNN OF AFRICA AS PIECES IN A PATTERN OF INSTABILITY WHICH WILL CMANEE THE POLITICAL ORIENTATIDIN GF THE STKATEGIC MIOGLEEASTY

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CINCEUR FOR POLAO, FEL AVIV FOR PAO, DELIVEN BY D A,H,
FOUR POINTS NEED TO HE STATEDE
FINST, WE OF COURSE, REGOGNEZE THAT FUNDAMENTAG CHANGES
ARE TAKING PLACE ACROSS THIS AREA OF WESTERM ABIA AND
NONTHEASTENN AFRICAEOECONONIC MODERNITATION, IDEIAL
GMANGE, A REYIVAL OF RELJGION, REGU员OENT NATEDNAGBSM,
OEMANDS FOR GROAOER POPULAR PARTIEIPATION IN THE
POLITICAL PROCESS. THERE CHANGES ARS GENERATED BY FORCE䁆
WIPHIN EACH COUNTRY. WE MUCT OIPFBRENTIATE GETMEEN THEM
ANO RESIST THE IMPULGE TO OVERSIMPLIFY, EEONOMIG, SOCIAL,
AND POLITICAL DEVELOPMENT ARE COMPLEX PROEESSES WHICH WE
STILL DO NOT FULLY UNDERSTAND. OUR POLICY IN THE FUTURE
AS IN THE PAST 3G YEAMS WILL BE TO WORK AS WE CAN WITH
THE COUNTHIES UNDERGOING THESE CHANGES TO HELP THEM FIND
CONSTRUCTIVE SOLUTJONS AND TO EMERGE FROM PERJODS OF
CHANGE WITM NEW STAEILITY AS LONG AS TMESE NATIONS
ARE GENUINELY INDEPENDENT AND FREE TO PUREUE THEIR OWN
POLICIES WITMOUT INTIMIDATION, THIS WILL CONTRIOUTE TO
THE KINO OF WORLD WMICM IS TME GOAL OF THE UNITED
STATES.
SEGOND, JNSTAEILETY IN ANY COUNTRY IN A STRATEGIC AREA
GECDMES A FACTOR IN GLO&AL POLITICGE WE ARE IN CLOSE
TUUCM WITM OUR FRIENOS AND GWLIES IN THE MIODLE EAST
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## DEPARTMENT OF DEFENSE

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ANU KLSEWHERE ANU SHARE THESR CONCERN THAT THE SULUFION
UF THE PROBLEMS IN INAN NOT INCREASE THE DANGER TO THEIK
UWN INDEPENDENCE, WE WLLL CONTINUE TO NORK WITM ALL
OF TMEM TO MINIMIZE THAT OANGEK. WE WILL CONTINUE TO
MAKE CLEAN OUR VIEW THAT WE SHARE WITH THEM THE OGJECE
YIVES OF ASSUNING THE STAHILITY, THE SECURITY, ANO THE
NATIONAL INDEPENUENCE UF EAEH NATION IN THE AREA, WE
BELIEVEL UUK COMMON PUKPOSE WIGL PROVIDE THE BASIS POR
FUNTHER CLUSE COUPERATION.
TH&KD, OUN PUSITION IN THIS STHATEGICALLY IMPONTANT AREA
NILG REMAIN OTRONG OYEN THE LONE RUN AS LONG AS MOST OF
TME COUNTHIES TMERE ARE ALLOWED TO PURSUE THELR OWN
OATMS PO DEVELOPMENT ANU PROGRESS FREE FROM OUTSIDE
INTERFERENGE UUR RESPECY POR DIVERSITY AND PLUNAGISM,
OUN ENCOUNAGEMENT OF HUMAN FKEEDOMS ANO LIBERTEES, TME
APPLAL UF WESTEHIN ECONOMIC AND TECHNOLOGIGAL STRENGTH,
ANU DUK UEUIGATION TO DEMDCRATIC PRINCIPLES AGL EVOKE
A STRONG RESONANGE AMONG THE PEOPLES AND NATIONS THROUGMO
OUT THE AREA, THEY ALSO KNOW THAT WE ARE FREPARED TO
SUPPURT THEIK UWN EFFORIS TO STRENGYMEN THEJH DEFENSIVE
CAPABILITIES WITHOUT SEEKING A SPECIAL POSITYON FOK
OUNSELVES THAT THEY UO NUT WANT.
FOUNTHy THE GHANGES WE MNE WITNESSING ACNOSS THIS AREA
OF WESTENN ASIA AND NOKTHEASTENN AFRICA CONTAIN TME SEEMS
OF PNOGRESS AS WELL AS THE CAUSE8 UF CRISIS. SOME PANTS
OF THIS AHEA AKE AMONG THE FASTEST GNOWING AND RESOURCE%
RIGM NATIUNS OF THE WORLUS SOME ARE AMONS THE MOST
TRADITIUNAL AND IHE POUREST. THE CHALLENEE WE AND OUR
FKIENDS FACE IS MOW TO SEIZE THE OPPORTUNITY TO CHANNEL
CMANGE TOWAKU CONSTRUCTIVE RESULTS O- NOT SIMPLYY TO
REACT TO IT AS AN UNWELCOME SOURCE OF INSTABILETY ANO
CONFLICT: :N SAYING THIS, WE DO NOT MINIMIZE THE DANGERS
PON AMENICAN INTERESTS, UUT WE WANT ALSO TO KEEP OUR
SIGMTS ON WHAT WIWL GE THE INTERESTS OF THE PEDPLE IN
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TENT PRINCIPLES AS EVENTS THERE NAVE EVOLVED OVER THE
PAST SEVERAL MONTHS:
1. we mave kepeatedly made IT ClEAR that oECISIONS
AFPECTING THE FUTURE OF IRAN AND THE RELATIONSHIP OETWEEN
THE IRANIAN PEOPLE AND THEIR GOVERNMENT ARE DECISIONS
WHICH MUST BE MADE IN IRAN BY IRANIANS, WE SEEK ND ROLE
IN DECIDING THOSE QUESTIDNS, AND WE CONSIDER ANY
EXTERNAL INFLUENEE IMPROPER.
2. THE U.S. GOVERNMENT HAS WORKED WITHINN THE INSTITU-
TIUNAL FRAMEWORK OF IRAN UNDER IT S CONSTITUTIDN WITH
THE DULY ESTABLISHEO AUTHONITIES OF IRAN AS SPECIFIED
IN THE IRANIAN CONSTITUTION. TMERE ARE CONATITUYIONAL
PROVISIONS FUR CHANGE, AND WE SUPPORT THE DECISIONS OF
TME IRANIAN GOVERNMENT WHEREVER AND HOWEVER WE GAN
APPROPRIATELY HE HELPFUL,
3. WE HAVE SUPPORTED IRANIS INDEPENOENCE, WE HAVE TAKEN THE POSITION THAT NO OUTSIDE PQWER BHOULD EXPLUIT INSTABILITY IN IRAN-EOR ANY OTHER COUNTRYשEFOR ITS OWN
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AOVANTAGE THE OVERRIDING AMERECAN OBJEGTIVE FOR IRAN IS
SIMPLY THAT IT SHOULD HAVE THE FRESDOM TO WORK DUT ITS
OWN FUTURE FHEE FROM SUCH INTERFERENCE.
THESE PRINGIPLES HAVE BEEN APPLIED CONSISTENTLY THROUGHOUT
THE LAST YEAK OF TURMOIL IN GRAN, AND TNEY WILK CONTENUE
TO GE OUR GUIDELINES IN TME FUTURE.
WITHIN THE GENERAL CONTEXT OF THOSE PRENGIPLES WE NAVE
PURSUED THESE KEY OEJECTIVESI
FIRST, WE HDPE TO SEE THE ENO OF BLOODSHED, SO THE PEOPLE
OF IRAN GAN RETURN TO NORMAL LIFE. ONLY IN SUCH CIRCUME
8TANGES CAN THERE BE RATIONAL DISCUSBION OF A POLJTICAL
SOLUTION TO IRAN'S CURRENT PROBLEMS WHICH WIGL REBTORE
STABILITY THERE, WE WJLG ENCOURAGE ALL PARTIES TO EEEK
PO&&TICAL ENOS BY PEACEFUL MEANS.
IECOND, WE WANT TO MAZNTAIN A CLOSE ANO PRIENOLY RELATIONm
SHIP WITH AN INDEPENDENT, STABLE, AND BEEURE IRAN, WE
DELIEVE THE INTERESTS OF IRAN AND OF TME UNETED STATES
ARE CLOSELY INTERTWINEO, AND WE SEEK AN ENVIRONMENT OF
MUTUAL RESPECT ANO POSITIVE COOPRRATION WE BELIEYE
THIS WILL SEMVE THE INTERESTS OP IRAN, OF THE UNITED
STATES AND OF THE FREE WORLD.
THIKD, WE SEEK A STABLE AND PROEPEROUS IRAN WMIGH GAN
OLAY ITS RIGHTFUL ROLE IN THE REGION AND THE INTERNATIONAL
COMMUNITY, WE ARE PREPARED TO HELP IRAN=WON TME TECHNTGAL
LEVEL, ON THE GOVERNMENTAL LEVEL AND ON THE
UIPLOMATIC LEVELE*TO RESTORE ITS PROUUCTIVETY AND TO
NEGAIN THE INTERNATIONAL EONPIDENCE IT HAS EARNEO OVER
THE PAST DECAOEG THE RESUMPTION OF MAJOR OLL EXPORTS
NILL BE IMPOKTANT BOTH TO THE ECONOMY OF IRAN AND TO THE
ECONOMY OP THE WURLD.
WE GELIEVE THAT THESE OBJECTIVES SERVE NOT DNLY THE
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WHAT LJES AHEAD%
IRAN IS IN THE MIDST OF A MAJDR BOCEAG CRISIS, WE MAVE
NO LLLUSIONS THAT THIS PROESES WILG BE RESOLVEO EASELY,
ANO IT WOULD SENVE NO PUNQOSE FOR US TO SPECULATE ON
FUTURE TWISTS AND TURNE OF EVENPB.
TME AMENICAN PEOPLE AND THE PEOPLE OP JRAN BMARE BABIC
GGREEMENT ON FOUR FUNDAMENTAG VAGUEBS
~FIR&T, mF BOTH HAVE STRONG RELIGIOUS HERITAGES. THE
PEOPLE OF DOTM CUUNTRIES BELIEVE IN TME IMPORTANCE OF
A LIFE THAT IS GUIOED AY MORAL PRENCIPLES. NE BELSEVE
TMOSE PNINGIPLES MUST GUIOE A GOVERNHENT TNAT IS TRULY
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-GSECONO, WE SMAME A BELEEF IN THE REONT OF THE PEOPLE
TO EXPRESS THEMAELVES POLITIGALLY THROUEH INETITUTIONS
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THE JRANIAN PEOPLE TO DEEIDE MON THEY WIGG GOVERN
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TMEMSELVES, JUST AS IT IS POR TME AMERICAN PEOPLE TO
GMOOSE THEIR OWN GOVERNMENT.
mWTHIRD, BOTH OF US BELIEVE IN THE USE OF OUR NATIONAL
WEALTH FOR THE GETTERMENT OP OUR PEDPLE. TME UNITED
STATES REMAINS WILLING TO HELP IRAN DEVE&DP THE POTENTIAG
OF THE COUNTRY.
-mPINALLYY, BOTH AMERICANS AND IRANIANS WANT TO SEE AN
IRAN THAT IS TRULY INDEPENOENT. WE HAVE NO ASPIRATION
TO DICTATE THE POLICIES OF THE IRANIAN GOVERNMENT.
ON THE BASIS OF THESE SHARED VIEWS AND OUR GOMMON
INTERESTS, WE WILL MAKE EVERY EFFORT TO ABSURE A CONTINUED
CLOSE RELATIONSHIP BETWEEN TME UNITED STATES AND IRAN.
IN LOOKING TU THE FUTURE, THE UNITED STATES WILL CONTINUE
TO WORK WITH THE LEAOERS OF IRAN IN TMEIR EFFORT TO
CONSOLIDATE THE CIVILIAN GOVERNMENT WITH GOPULAK SUPPORT
FON HESTOAING OKDER AND NORMAL LIPE AND GUILOING A SOUND
FOLITICAL FOUNOATION FOR IRANIS CONTINUED PROGRESS AND
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ON ECONOMIC AFFAIRS BUT HIS ACCESS TO THE EI.IGIOH:
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1. THE ADVISORS AROUND AYATOLLAK RUHOLLAH KHONE 1 N $1 \quad \therefore$

GIVNIHG TO ADDRESS THEMSELVES TO THE QUESTION OF HOW THEY VYLI. IE. IIIH THE MASSIVE ECOMONIC PROBLEMS FACING IRAN WHEN TIEY ASSIME IOLER, AND, TOTHE FORMULATION OF CENTRAL PEINCIPLES TO GUIDE THE iA FCCNUMIC PROGRAMS OH THE WHOLE, THEY HAVE NOT GONE FAR DEYOHD GEVEAL STATEMENTS COHCERII NG IHE NATIONALIZATION OF JINCIH:L UAI: OF HROEUCTION AND A RENEWED EMPHASIS ON AGRI CULTURAL BRODICGION. ESSEHTIALLY THESE ADVISORS, AND KHOHEINI HIMSEIF, ARF AT IHGTITNG TO DELL HITH THE QUESTION OF THE VERY WATURE OF THE IRGIIAN ECOHOMY. THEY ARE WILLIMB, IN EFFECT, TO ACCEPT A NUCH LESS ":OP:TISTICATED" ECOHOHY IF BY DOIHG SO THEY ANE ABLE TO SHBSTANJI:LLY RGNiCE THE

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[^0]AFPORT CLASS SE C R E T WHHING NOTICE - INTELLIGENCE SOUFCES ANO C FREDS INUOLVFO - HOT FEL EASABLE TO FOREIGN NATIONALS - NOT RFLEASABLE TO CONTRACTORS OR CONTRACTOR/ONHSULTANTS - DISSEMYNATIOH NHO EXTRACTIOH OF IURURMATION CONTAOLLED BY ORIGINATOR.
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# What Went Wrong in Iran? 

Stanley T. Escudero

Throughout the post-war period and particularly since 1953, the United states maintained an extraordinarily intimate relationship with the Shah of Iran and his regime. We were instrumental in the overthrow of leftist/nationalist Premier Mossadegh and the return of the Shah from his brief European exile. We spent several billion dollars in various bilateral aid projects, many of which were well conceived and much appreciated. Based on our similar regional security interests and Iran's capacity to buy, we helped Iran build itself into the predominant Persian Gulf power. We had thousands of military and civilian aduisers and technicians in the country. We were backing a strong autocrat who was farsighted enough to perceive the need for national development and, apparently, courageous enough to take the lead in the kinds. of national economic and social reforms which would lead Iran into the 20th century. The list could go on but, in short, we had it made.

Yet when $I$ returned to Tehran in November 1978, after an absence of $3-1 / 2$ years, the Shah was on his last leg. American officials were travelling in armored vehicles with armed guards to protect them, not against isolated groups of terror-

[^1]
ists, but against mobs of ordinary iranians. The Embassy and other U.S. and GOI installations were protected against similar threats by truckloads of Iranian soldiers with automatic weapons. Even so both the Embassy and our Consulate in Tabriz were attacked and the grounds of the latter were overrun. Later the Embassy itself was briefly captured. Virulent anti-American. feelings were sweeping virtualiy every segment of Iranian society, and many of the strengths on which we had based our policy had become liabilities. The situation grew far worse after the Shah's departure in mid-January and the threat of renewed and heightened anarchy is very real.

Clearly our Iranian policy, which had served us well for over 30 years, had become irrelevant and in many ways harmful to our interests some time before the fall of the shah. It is legitimate to ask what went wrong and why, with all our assets in iran, we didn't see this coming.

A complete description of the events and forces which led to the collapse of the Shah's dictatorship will be the subject of scholarly debate for some time to come and, in any case, it is well beyond the scope of this paper. However, it clearly was the result of a genuine internal :evolution rather than externally urchestrated unrest.

- Rather simplistically stated, the Shah's system of rule depended upon a firm hand at the top supported by a ruthless security mechanism and the financial capacity to reduce dissatisfaction ihrough development programs, wutright subsidy, and the cooptation of those who might otherwise have opposed the regime. Years of repression, corruption, mismanagement, sycophancy, hollow promises, and just general ineffiCiency weakened both of these pillars of the regime and blinded many Iranians, who are cynical and distrustful of their government in any event, to the many significant and worthwhile accomplishments of imperial rule. Rapid modernization and burgeoning educational opportunities also helped set the stage for the pahlavi collapse.

Two developments, in my opinion, delivered the coup de grace. The first, and most important, was the 1974 decision taken by the shah personally to use iran's vastly expanded oil income to force national development. accepting the risk that production might not increase fast enough to meet increased demand and thereby offset inflation. When this decision was made Iran was already experiencing double-digit infla$t$ ton, and the country lacked the physical infrastructure, the trained manpower, and the managerial expertise to absorb anything half so ambitious. These deficiencies were magnified by the Shah's devotion to his outsized and unnecessary military buildup. consequentiy, in almost every Instance the development programs falled but inflation succeeded. is now running at something over 50
percent. As economic conditions worsened the disparity in income distribution became more obvious, the disaffection of the people grew, and the capacity of the regime to use its financial resources as a tool to maintain itself was diminished.

The second development was the advent of the carter administration's human rights policy. Many Iranians hold obstinately to the belief that the policy of their country has, since the late 19 th century, been directed by a foreign hand, first Russian or British and, since 1953, American. Some oppositionists interpreted the human rights policy as a U.S. step away from the Shah and consequent weakening of the Throne. They were encouraged and became more active. At the same time the Shah, desiring a political climate which would permit the smooth transfer of power to his son, and perhaps also as a reaction to human rights pressures, began taking steps to liberalize Iranian political life.

Generally speaking, Iranians have a peculiar view of authority - they regard it as a barrier in the way of individual accomplishment, and they try to circumvent it wherever possible. Once circumvented, authority is conteraptible; authority which cannot be circumvented is accorded grudging respect.

The Shah's absolute rule had established clearly defined parameters of dissent. His liberalizing moves and the impact of our human rights statements altered these parameters without establishiry new ones. Unwilling to believe that the regime would lessen its controls except through weakness, the Iranian people began pushing in all directfons, attempting to determine the new limits of individual political behavior. To date they haven't found any as the Shah was unable or unwilling to take the harsh measures which might have re-established his position, and the new government has yet to develop the instruments of power,
the managerial expertise, and the national cohesion which it must have if it is to succeed.

At the appropriate moment the exiled Islamic leader, Ayatollah Ruhollah KHOMEINI, revitalized his opposition and became a symbol and a focus of the rage of the people. Just as it had in every successful national revolutionary movement in modern Iranian history, the Islamic establishment offered a respectable Iranian umbrella for the coalition of disparate opposition elements and lent to the movement its invaluable capacity to mobilize enormous numbers of people.

This same revolutionary coalition has brought about, directly or indirectly, the death of one shah, the ouster of another, and the temporary exile of a third within the last 83 years. Now it has brought down what may have been the last shah. of all the shahs who have ruled Iran since the establishment of the Qajar dynasty in 1796 , only one has come to the throne through an untroubled transfer of power. Based on historical precedent alone, the threat posed to Mohammad Reza Pahlavi by the Iranian revolution should have come as no surprise. But it did.

Simply put, $I$ think we were unprepared for the collapse of the Pahlavi Regime because we did not want to know the truth.

It is an exaggeration, but not such a great one, to say that the Shah was a U.S. puppet in the years immediately following 1953. But with the passage of Years he began to become more sure of himself, more independent, and we began to deal with him on a more nearly equal basis. With the growth of this healthier relationship, however, came the growth of a fundamental error of U.S. policy - the misperception that U.S. interests in Iran were cóterminous with those of the Pahlavi Regime. By sometime around 1968, as nearly as $I$ could determine from old files, it had become the unspoken policy of the Depart-
ment and the Embassy (and possibly also the Administration, although a junior officer would never be in a position to be certain of this) to curtail reporting critical of the Shah. During my own 1971-75 assignment to Tehran, the same restrictive policy prevailed. When $I$ raised the question in general terms, $I$ was informed that critical information could be leaked and misused by the Shah's enemies in Washington. On a specific matter, when $I$ was instructed to report nothing concerning a temporary marriage which the shah had contracted with a young Iranian woman, I was assured that the matter was covered fully in official-informal letters. Hardly an adequate means of informing the intelilgence comm munity of a potentially significant development.

Through imposition of thit essentially dishonest policy over the past decade, the Department denied itself information which might have enabled the United states to be better prepared for recent Iranian developments.

This error was compounded by the restriction of Embassy contacts to those whose intercuurse with us would not displease the shah. Contacts with old opposition leaders and with the Islamie establishment were forbidden. Instead the Embassy restricted itaelf primarily to the same circle of contacts which it had had for 25 years. By and large these people were supporters of the Shah. Their wealth, power, influence, and to some extent their physical wellbeing rested upon their retertion of imperial favor. But in seeing Iran through the eyes of this limited group we were seeing it through an imperial prism. It is not surprising that the buik of the reporting which flowed from these sources was favorably incilined toward the shah and his programs.

Even had we been incilined tö report the views of all elements of Iranian society, we would have been hindered by a lack of officers who are truly competent in Farsi.

Contacts with Islamic and bazaari leaders are virtually impossible without fluency in that language and the same is true for many university professors and students. A traveler in the provinces is cloaked in ignorance if he cannot speak the language of the people.

The Soviets give their specialists five years of oriental studies before sending them to Iran, and when they arrive they can speak, read, and write Farsi very well indeed. It would not be practical to consider anything like the Soviet program, but our officers are fortunate to get 10 months of Farsi training. Before they are thrown into the Tehran environment, Where English is widely spoken, they should solidify the basics which they learned in the United States through six months to one year of additional studies at an Iranian university outside the capital such as Ferdowsi University in Mashad, which has an excellent farsi program. This longer commitment to more rigorous language training might not be possible for all language officers but it should be demanded of political officers.

In retrospect it is clear that we reinforged our tendency to remain ignorant of many aspects of conditions in Iran through a natural inclination to take the easy way out. We had no choice but to deal with the absolute ruler of Iran who, in any case, was giving us whatever we wanted. So why look further? Anyway, in today's world, any policy that works for 25 years is a good policy.

The shame of it is, we need not have come down at the crunch with no alternative but that of backing a loser. We could have maintained wider contacts with minimum damage to our relations with the shah. When we finally informed him of our, decisions to initiate contacts with the opposition, he merely grumbled suspiciously.

A less hesitant reporting policy would not have enabled us to save the Shah. What happened to him would have happened sooner or later, if not to this Shah then to his son, and by the time we became aware that the revolution was coming, it would have been too late to stop it. But provided, our government were willing to act on the basis of information which contradicted established policy, wider contacts and accurate reporting, even at some cost in the intimacy of the USG-GOI relationship, might have given us the capacity to anticipate much of what was coming and to minimize the damage to our position in Iran. Today, insofar as the present government and the iranian people are concerned, that position is in shambles and will only be partially revived with great difficulty.

We made similar mistakes in post-war China, in Vietnam and we will continue to do so whenever we confuse the interests of a client government with our own. Someday we simply must learn that the purpose of political reporting is to provide information and informed analysis to assist in the making of policy decisions, not to support existing policy. After all, the policy might be wrong.


From: RADM F. C. COLLINS, Jr., USN, 430-32-0914/1110
Chief Navy Section, ARMISH-MAAG, Iran
To: Chief of Information, Navy Department, Washington, D.C. 20350
Subj: Speech Material Clearance; request for
Encl: (1) Framework for speech on Revolution in Iran

1. From May 1978 to February 1979 I served as Chief Advisor to the Commander-in-Chief, Imperial Iranian Navy while assigned as Chief of Navy Section, ARMISH-MAAG, Iran. Needless to say it was an exciting adventure, one which offered fantastic opportunities as Iran made its leap from a WWII Navy to the latter 20th Century technology of the 993 KOROUSH Class Cruiser, and an unbelievable box seat to a violent revoluion where a 50 -year dynasty of autocratic rule was crumbled.
2. Anticipating that there will be those who are interested in hearing a first person account of the action, $I$ have composed an outline of facts I have titled "Anatomy of Revolt" which I intend to be the basis for any remarks $I$ make. The outline is factual and the only deviation from facts to opinion is found in the last two pages in which I show my opinion of why it happened. They will be clearly labeled as such. My supporting visual aids consist of Vu-graphs and 35 mm slides of. various front page shots; Kayhan and Tehran Journal -- Tehran's two English language newspapers during the period.
3. I would appreciate your clearance to use this in future speaking commitments on the subject of the revolt in Iran. I will be departing the Washington area for a short stint of TAD and leave on the West Coast, so between 28 April and 7 May I can be reached through Commander Surface Forces Pacific in San Diego. After that $I$ will be reporting to OP-40 for duty.
4. Thanks.


Copy to:
Chief, ARMISH-MAAG, Iran
CINE, EURCOM

## ABATOMY OF REVOLT

## PROLOGUE

- END OF 2507 year old persian gmpire 11 february caught everyone INCLUDING AYATOLLAH RUHOLLAH KHOMEINI AND PRIME MINISTER BAKHTIAR B ${ }^{\circ}$ SURPRISE. WHAT HAPPENED? HOW DID IT HAPPEN? THIS IS MY VIEW.


## THE BEGINNING

JANU.IRY 1963 - "WHITE REVOLUTION" OR "SHAH AND PEOPLE'S REVOLUTION" WHEN SHAH TOOK ROYAL AND CHURCH LANDHOLDINGS AND REDISTRIBUTED TO PEASANTS. SPECULATION AT TIME THAT CLERGY OWNED $60 \%$ OF LAND IN IRAN. TO GAIN INSIGHT INTO INFLUENCE OF CLERGI, CONSIDER THAT CURRENTLY THERE ARE SOME 80,000 MOSQUES; 180,000 MULLAHS; AND OVER 1200 AYATOLLAHS IN a COUNTRY OF ABOUT 35 MILLION PEOPLE. ONE DISSIDENT WHO TOOK VOCAL AND VIOLENT ISSUE WITH THE SHAH ON LAND REDISTRIBUTION WAS RUHOLLAH KHOMEINI WhO taught in holy city of qow about 90 miles south of tehran. for his OPPOSITION HE WAS EXILED AND LIVED IN IRAQI HOLY CITY OF NAJAF UNTIL 6 OCTOBER 1978 WHEN HE MOVED TO PARIS. THE MOVE WAS PROMPTED BY IRAQI officials who were interested in preserving the recently mended relations WITH NEIGHBORING IRAN.
the revolution's external manifestation in iran could be dated 8 JANUARY 1978 WITH STUDENT RIOTS IN QOM AND ESFAHAN. MARTIAL LAW WAS DECLARED IN ESFAHAN AND OTHER OUTLYING CITIES FROM TIME TO TIPE. - RELATIVE CALM IN TEHRAN THROUGH JULY 1978, THO THERE WERE DEMONSTRATIONS AND DESTRUCTION OF PROPERTY (MAINLY BANKS, LIQUOR STORES AND CARS.) SHAH AND FAMILY SPENT MOST OF SUMER ON CASPIAN. RUMOR THAT SHAH HAD BEEN SHOT BY AN ARMY J.O. (LT. KHATAMI, SON OF DECEASED GEN KHATAMI) WAS
denied, and shah and shahbanou's pictures and prowouncements daily appeared in papers.

- early august 1978 bombing of khansolar restaurant in tehran, followed BY RIOTS IN ESFAHAN ON 11 aUGUST AND THE TRAGIC REX THEATRE fIRE IN abadan 17 aUGUST WHICH CLAImED 377 LIVES BEGAN THE ACTIVE - CONTINUOUS PERIOD OF REVOLT.
- ayatollah shariat madari, the senior holy man in country, began SPEAKING OUT ACTIVELY ON NEED FOR REFORM, AND HE WAS JOINED bY AYATOLLAH taleghani who was in the vanguard of political prisoners released by the SHAH. GOVERNMENT ALSO TRIED TO NEGOTIATE WITH KHOMEINI IN IRAQ AT THIS TIME, BUT NO SUCCESS.
- 27 aUGUST 1978. DRAMATIC INDICATION OF TROUBLE WAS PRIME MINISTER JAMISHID AMOUZEGOR'S RESIGLATION AFTER JUST OVER YEAR IN OFFICE.
- 28 AUGUST 1978. JAFAR SHARIF EMAMI, WHO HAD BEEN PM 1960-61 WAS APPOLNTED AS PM. FELT TO BE MODERATE WHO COULD COMMNNLCATE WITH CLERGY, NATIONAL FRONT, ETC.; UNFORTUNATELY EMAMI NOT DYNAMIC OR DECISIVE ENOUGH AND DEMONSTRATIONS AND DESTRUCTION CONTINUED.
- 8 SEPTEMBER AT 0600. MARTIAL LAW DECLARED IN TEHRAN (CURFEW 9PM 5AM) AND 9 OTHER MAJOR IRANIAN CITIES - SIGNIFICANTLY ENOUGH, NEITHER OF tHE Navy controlled cities were included. general oveisi, cinc IIgf was MARTLAL LAW ADMINISTRATOR OF TEHRAN. AT MID MORNING 8 SEPT, A LARGE YOB assembled in jalleh square to see if governaient was serious about martial LAW. PUSHED TO LIMIT, TROOPS FIRED ON MOB KILLING AN ESTIMATED 300 AND WOUNDING PERHAPS A 1000 MORE- (GOVERMENET FIGURES SAID 70 KILLED, 280 WOUNDED).
- 17 SEPTEMBER 1978. EARTHQUAKE IN NE IRANLAN CITY OF TABAS KILLED an estimated 25,000 TO ADD TO Shahanshah's woes.
- 6 OCTOBER 1978. KHOMEINI LEAVES NAJAF, IRAQ FOR PARIS; BEGINS FULL male propaganda campalgn against pahlavi "dynasty" and government. - EARLY OCTOBER SAW BEGINNING OF STRIRES -- POSTAL, HOSPITAL MORKERS, ITC. ON 11 OCTOBER, 4 DAY STRIKE OF NEWSPAPERS WHO PROTESTED CENSORSHIP. 26 OCTOBER - SHAH'S BIRTHDAY. A SUBDUED AFFAIR; RECEPTION AT GHILESTAN PALACE IN DOWNTOWN IRAN WITH BUSINESS, ACACEMIC, CLERGY AND GNIOR MILITARY INVITED TO PAY RESPECTS TO HIM, HIM LOOKED GOOD, PEOPLE vIRE IMPRESSED, SHAH RODE TO AND FROM RECEPTION IN MOTORCADE WITH NO unitival SECURITY.
- LATE OCTOBER SAVAK, STATE POLICE/INTELIIGENCE CAME UNDER FIRE, IINERAL NASSIRI, FORMER LEADER, CHARGED WITH MURDER.
- 1 NOVEMBER OIL STRIKE BEGAN.
- 4 NOVEMBER KARINS SANJABI, NATIONAL FRONT LEADER WAS INVITED TO (1IME BACK FROM PARIS WHERE HE WAS CONFERRING WITH XHOMEINI TO PORM COVERNmint; Khomeini squashed this opportunity for peaceful settlengent.
- 5 NOVEMBER $\$$ TRANSFER OUT OF COUNTRY RESTRICTED.

5 NOVEMBER ATTACK ON BANKS, CLNEMAS, LIQUOR STORES REACHED PROPORTIONS of ANARCHY. 300 BANKS DESTROYED, 11 STORY BMI BLDG RAZED, 7 STORZ BANK mi.ill hDQTRS GUTTED, COUNTLESS THEATRES AND LIQUOR STORES BURNED.

- SHARIF EMAMI GOVT RESIGNS.

6 NOVEMBER SHAH APPOINTED GENERAL GHOLAM REZA AZAHARI, CHIEF OF SCS, An PM. CALLS FOR ORDER AND CALM, ADMITTED CORRUPTION AND ERROR IN GOVT. IPEECH WELL RECEIVED EXCEPT BY THOSE WHO TOOK EXCEPTIOA TO HIS ADMETTING PRKSONAL ERROR; CONSTITUTION SAYS SHAH CAN DO NO WRONG - ONLY GOVERMMENT.

- SERVICE CHIEFS APPOINTED TO MINISTRIES; RABI-HOUSING, OVESI-LABOR, HAEIBOLLAHI-EUUCATION/TECHNOLOGY/CULTURE/HIGHER EDUCATION, QARABAHI-INTERIOK ETC., RESIGNE WEER LATER DUE CONSTITUTION RESTRICTIONS AGAINST HAVING TWO KEY GOVI PUSITIONS.
- MOHARKAY (1-10 DECEMBER DEEP MOURNING PERIOD FOR IMMAM HOSSEIN, 3RD IMMAL, SON OF ALI, MOHAMMED'S SUCCESSOR), MARKED BEGINNING OF WIDESPREAD :IOTES'T - CUKFEW VIOLATION THE NORM - ROOF TOP CHANTING OF "ALLAH AKbAR" BECAME NORM AS DID CONTERPT FOR MARTIAL LAW.
- 7-6 DECE YBER EVACUATION OF DEPENDENTS BEGAN, TO LESSEN DANGER FROM EXPECTED RIOTS ON 9 - 10 DECEMBER.
- TASHUA (9 DECEMBER) PARADE PERMITTED BY AZAHARI. $3 / 4$ MILLION TO million paraded to shahyad peacefully.
- ASHURA (10 DECEMBER) REPEAT OF TASHUA. CROWDS ABOUT SAME, "MOHAM NEISS"

DECEMBER NIGHTLY BLACKOUTS, BENZENE, NAFT, GAS-OIL SHORTAGE. BENZENE LINES 48 HOURS LONG - NAFT MINIMUM 8-10 HOURS. GAS OIL SHORTAGE PRODUCED COLD HOUSES ANI, SHOWERS!

30 DECEMBIR GEN AZAHAKI HAS SLIGHT HEART ATTACt AND ASKED FOK RELIEF AS PM.

3 JAN 79 SADIGHI ASKED TO FORM GOVT - COULD NOT GET CABINET. GENERAL OVEISI, CINC IIGF AND MARTIAL LAW ADMINISTRATOR FOR TEHRAN LEFT COUNTRY FOR USA. BAD OAIEN. S. BAKHTIAR GIVEN CHANCE TO FOKM GOVERNMENT. AGREES TO TRY UNDEK THREE CONDITIONS: SHAH LEAVE COUNTRY; HE BE GIVEN FREE REIN; HE CONTROL MILITARY. SHAH AGREES.

7 JAN 79 bakhtiar presents cabinet - all anti shah. must now be APPROVED BY MAJLIS AND SENATE. CURFEW EASED TO ll-5. COUP TALK.

15 JAN 79 APPROVAL OF BAKHTIAR CABINET GAINED.

THE DOWN TURN
16 JAN 79 SHAH LEAVES IRAN FOR REST. LEAVES REGENCY COUNCIL IN CHARGE. TEHRANI PRESIDENT OF COUNCIL, MUCH ELATION. SPENT DAY IN BANDAR ABBAS.

17 JAN 79 SPENT DAY IN BUSHEHR. SPIRITS DOWN BUT NOT OUT.
21 JAN 79 COMMUNIST CONDUCT BIG PARADE IN DOWN TOWN TEHRAN. MET SOME OPPOSITION.

23 JAN 79 KHOMEINI THREATENS TO COME TO TEHRAN; MEHARABAD CLOSED FOR 5 DAYS.

25 JAN 79 CONSTITUTIONISTS CONDUCT SUCCESSFUL PARADE FOR BARHTLAR TO BARHESTARAN SQUARE IN FRONT OF MAJLIS. 3 - 500,000.

27 JAN 79 BAKHTIAR OFFERS TO MEET KHOMEINL LN PARIS; KOMEINI SAYS, "COME WITH RESIGNATION IN HAND."

1 FEB 79 KHOMEINI RETURNS TO IRAN AFTER 15 YEARS ABSENCE - 750,000 TO 1 MILLION PEOPLE TURN OUT TO GREET "AGHA IMAD" (THE MASTER HAS COME)

6 FEB 79 KHOMEINI NAMES 70 YR OLD MEHEJI BAZARGAN AS PM OF REVOLUTIONARY GOVERNEENT. BAKHTIAR RESPONDS THAT REVOLUTIONARY GOVT IS "JOKE".

B FEB 797 OF BAKHTIAR'S MINISTERS SWING TO BAZARGAN. QARABAGHI TO CADETS AT OFFICERS SCHOOL SAYS "ARMY'S JOB NOT POLITLCS, BUT DEFENDING COUNTRY."

9 FEB 79 SERMON TITLE "WHEN NOTHING MAKES SENSE" AT TEHRAN COMMUNITY CHURCH. HOMOFAR DISTURBANCE AT DOSHAN TAPPEH, IMPERIAL GUARD CALLED OUT TO QUELL.

10 FEB 79 WORD OUT THAT ARMY FIGHTLNG AIR FORCE. SHOOTING AND BURNING TO SOUTH OF IIN HDQTRS. CURFEW LOWERED TO 1630. AF SECTION RESCUED FROM DOSHEN TAPPEH BY HELO; NAVY SECTION DRIVES HOME; ARMISH MAAG STAFF ELECTS TO STAY AT SCS HDQTRS. POLICE STATIONS METHODICALLY KNOCKED OVER.

GND OF A DYNASTY
11. FEb 79 ALL hands TOLD TO STAY home. SPORADIC SHOOTING. 1100 QARABAGHI NEUTRALIZES ARMi "POLITICS FOR POLITICIANS." IMPERIAL GUAKD RETURNS TO GARRISON. CROWDS GO WILD. RUMOR THAT WATER SYSTEM POISONED. Gens badarie, jafarian and belargi all killed today.

12 FEB 79 IMPERIAL GUARD ARMORYS KNOCKED OVER. THOUSANDS OF WEAPONS and millíons of rounds of small arms ammo now in hands of revolutionaries. radio announces americans are joining imperial guards in counter revoit. IMPERIAL GUARD JOINS REVOLUTIONARY FORCES OR DESERTS. MUCH SHOOTING. 0430 gast and company rescued by ibrahim yazdi and taken to embassy.

13 FEB 79 ADMIRAL RABIBOLLAHI ON RADIO ASKS NAVY TO RETURN TO WORK.
14 FEB 791120 RECEIVE CALL FROM GAST, EMBASSY UNDER ATTACX. I CALL adm habibollahi and ask for help - also khomeini police station. 1145 GAST CALLS BACK, "pmbassy OVERRUN, WE'VE SURRENDERED." Yazdi AND KHOMEINI forces arrive and talk guerillas into surrendering prisoners who are TAKEN TO KHOMEINI HEADQUARTERS FOR QUESTIONING. GUERILLAS CLAIM TO bE MARXIST; FEDEYEN, CLAIM TO BE LOOKING FOR SAVAK MEMBERS AND RECORDS AT U.S. embassy. all embassy/milpers returned to embassy in iate afternoon. bob PRYOR COMES by and 1 INUITE hIM TO STAY. dESCRIBES dISECRATION OF CHURCH 11 FEM

15 FEB 1979 ARMED KEN COME TO MY GATE. GARDNER TELLS THEM NO ONE OF importance lives here.
16. FEB 1979 ACCOMPANY BOB PRYOR TO SERVICES HE IS HOLDING AT SAADI ROOM OF HILTON. KHOMEINI MILITIA GUARD ENTRANCE. 1230 WHILE FIXING LUNCH, abdol announces "committee" has come to call and would like my presence. 8 OF 25 COME INTO COMPOUND. QUERY ME AS TO WHY I AM STILL HERE, ADVISE ME to go. not safe. they cannot guarantee protection, :tc., courteously treated.

17 FEB 79 IRANIAN NAVY BACK TO WORK. COMMITTEE SCREENS FLAG OFFICERS; CAPT SULTAN IS SENIOR NAVY REP - MULLAH IS IN CHARGE. POURZAND brothers du not fare well. kayhan has first pictures of "ISLAmic justice'. REVOLUTIONARY' COURTS CONDEMNED AND HAD SHOT GENS NASSIRI (SAVAK), NAJI (ESFAHAN MARTIAL LAW ADMIN), RAHIMI (TEHRAN MARTIAL LAW ADMIN) AND KHROWSHODAD (OIC ARMY AVIATION) . GORY PICTURE. ALSO PICTURES OF FOUR OTHER GENERAL OFFICERS WITH HANDS TIED BEHIND BACKS. ALSO WILL LIKELY SUffer Same fate. plo leader arafat in town.

18 FEB 79 GIVE CLOTHES TO SERVANTS, PACK BAG. MOVE TO HILTON. BOMB SCARE WHEN WE ARRIVE.

19 FEB 79 SEARCHED THOROUGHLY AT MEHRABAD AND PASSPORT CHECKED 7 TIMES. 1502 WHEELS UP FOR FREEDOM.

## "KEYS TO DOWNFALL OF PHALAVI DYNASTY"

"KHOMEINI'S HATRED OF SHAHANSHAH"
"CORRUPTION IN GOVERNMENT"
"FAILURE OF SHAH TO 'MIND THE STORE'"
"AUTHORITARIAN RULE OF SHAHANSHAH"
"LACK OF VALID/TIMELX INTELLIGENCE BY USG/GOI AGENCIES"
"SHAH'S WITHDRAWAL FROM PUBLIC LIFE IN SEPTEMBER"
"FRENCH SUPPORT OF KHOMELNI"
"FARSI LANGUAGE NEWS FROM BBC"
"Faillure to enforce martial lab"
"FAILURE TO DEAL WITH KHOMEINI OR OPPOSITION"
"FAILURE TO DEAL EFFECTIVELY WITH STRIKES"
"LACK OF 'GUSTY' MILITARY"
"OVER ESTIMATION OF ABSORPTIVE CAPABILITIES OF IRAN'S PERSONNEL RESOURCES" "HLMAN RIGHTS POLICY"
"LACK OF UNDERSTANDING OF MIDEASTERN CULTURE BY WESTERNERS"

## KEY UNANSWERED QUESTIONS

"WHY DID SHAH WITHDRAW FROM ACTIVE LEADERSHIP?"
"WHY DID GENERAL QARABAGHI NEUTRALIZE ARAY?"
"WHY DIDN'T GOVERNMENT EITTER TRY TO SELL ITSELF TO PEOPLE, OR DISCREDIT AYATOLLAH KHONEINI?"
"WHY DIDi'T Mllitary move to take over strike-bound industries or SERVICES SUCH AS REFINERIES AND CUSTOMS?"

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SUBJ\& CEARGE'S CALL ON AGRICULTURE MINISTER DR. MOHAMMAD IZADI

RET: STATE 110124

1. (C - ENTIRF TBXT)
2. SUMMARI: THE CHARGE, IN HIS MAY 2 CALL ON AGRICULTURE MINISTER IZADI, CONVEYED THE SAME POLITICAL MESSAGE DELIVERED IN HIS PREVIOUS CALLS AND IZADI RESPONDED WITH 1 POLITE IF SOMEWHAT -COOL EXPRESSION OF DESIRE TO OVERCOME THE DEFICIENCIES OF US FOREIGN POLICY AND BUILD BILATERAL AGRICULTURAL RELATIONSHIPS ON OUR HISTORIC EDUCATIONAL, TECHNICAL AND COMMODITY TIES. LITTLE NEW OR SPECIFIC WAS LEARNED CONCERNING AGRICULTURAL POLICIES BUT THE MINISTER DID INVITE US AGRICULTURAL EQUIPMENT MANXTACTURERS TO SUBMIT PROPOSALS FOR LONG-TRRM PRODUCTION arRange mints in iran. End summat
3. THE CHARGE, ACCOMPANIED BI THE ACPING ECONOMIC CONS ELOR, GALLED MAY 2 ON DR. MOHAMMAD IZACI, MINISTER FOR AGRICULTURE AND RURAL DEVELOPMENT (MARD). MR.


MAGHSOOB-POJZ OF THE INTERNATIONAL RELATIONS OFFICE SAT IN. THE CHARGE DESCRIBED THE USG'S BASIC POLICY OBJECTIVES VIS-A-VIS IRAN-IRAN'S TERRITORIAL INTEGRITY AND ECONOMIC
STRENGTH AND US NON-INTERYERENCE-AND EXPRESSED ROPE THATON TEE BASIS OF MUTUAL RESPECT, HISTORIC TIES AND MUTUALLY
DENRFIGIAL TRADE WE COULD COOPERARATE IN THIS NEW
ENVIRONMENT. TEE CHARGE RECOUNTED VARIOUS BILATERAL TECHNICAL PROGRAMS, PARTICULARLY THOSE INVOLVING OUR DEPARTMENT OF AGRICULTURE AND, WHILE ACKNOWLEDGING THE REMATURITY OF SUCH CONSIDERATIONS, INVITED THE MINISTER TO KEEP IN MIND THE PUBLIC AND PRIVATE ASSETS WITHIN THE US WEEN RE DEVELOPS HIS AGRICULTURAL PROGRAMS.
4. DR. IZADI, IN RESPONSE, REPERRED TO THE INCORRECT ECONOMIC STRATEGY OP TER PREVIOUS REGIME WHICH EMPHASIZED SHOU-OFT PROJECTS" $\angle N D$ PURSUED UNREALISTIC INDUSTRIAL GOALS. IRAN, FE SAID, SHOULD RETURN TO ITS TRADITIONAL AGRICULTURAL EMPHASIS, THOUGH WITH USE OF ALL APPROPRIATE TECHNIQUES. "WE WANT KELP PROM ANT FRIEND. AS CONCERNS FOREIGN RELATIONS IN AGRICULTURE, HE SAID TEAT THE US IS IRAN'S NUMBER ONE LOGICAL SOURCE FOR KNOWLEDGE AND TECHNICAL ASSISTANCE OWING TO TEE US CLIMATE AND THE PRIMACY OI US EDUCATIONAL INSTITUTIONS IN TRAINING IRANIANS. WHETHER OR NOT THIS RELATIONSHIP CONTINUES DEPENDS, HE SAID, ON OS POLICT-W日ETEER THE OS ENCOURAGES PIES.
5. TURING TO TEE POLITICAI, DR. IZADI EXPOUNDED ON THE DIFFRABNGE BETWEEN AMERICANS (IND, HELPFUL, ETC.) AND US

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POLICY. the Latter, iE SAId, is basid on dS hãdets reports
AND THE US MEDIA, WEICH WITE THE EXCEPTION OF PBS IS CONTROLLED BT THE SAME MONOPLI WEICH CONTROLS US MOVIES, etc. If ter us freis unloted, it is because foreigners ARE REACTING TO TEE DISTORTED VITH OF THEM CRBATED BT OUR mEDIA. GE EMPRASIZED HIS BELIEF THAT IF WE WISH, AS TEE Cbarge rapzessed, to improve relations peen tie usg must Improve the os media. the pgoi, ge said, is open and WANTS TO DEAE HONESTLT. SINCE WE ARE ALL "CHILDREN OF ADAM AND EVE VE SHOULD BE ABLE TO COOPERATE ON TEE BASIS OF KNOWING EACH OTHER AND MOTUAL RESPECT. THE 30 MINOTES CALL ENDED WITH DR. IZADI RETURNING TO KIS CRITICISM OP THE US PRESS $A$ ADDING THAT EE CONCLODED DORING HIS MANT trabs as a student in the us that the us media was MANIPULATED BI" "A MONOPOLY." THE USG, RE SAID, NEEDS A LAW TO SOLVE TRIS PROBLEM; HE ADDED, AIMOST AS AN AFTERthouget, teat fe, of course, fayoas freedom of the press.
6. the charge, givbn ter minister's articulate and sincpre ESPOUSAL OP EIS ANTI-MEDIA CONVICTIONS, CONFINED HIS RESPONSE TO A BRIEF RECOUNTING OP TEB SHAH'S SIMILAR YOCUS on the evils of tre us press and tae observation that a MEDIA HATED BI SUCH DISPARATE PEOPLES CAN'T BE ALL THAT bad.
7. THE CHAPGE, IN AN ATTEMPT TO GET THE DISCUSSION BACK ON THE PABM, SOLICIATED TEE MINISTER'S VIRNS CONCERNING the direction of agriculyural polict and phograms. again allowing por the newness of tee governmbny, he ASzed pok ant indication of how the government planned to move on RURAL DEVELOPMENT (ROADS, RLECERIPICATION), STRUCTURAL POLICIES FOR AGRICULTURE (COOPERATIVES, CORPORATIONS, agroindustay) and commodity price policy. dr. izadi said LITTLE $A A D$ been decided, particolarli concegning teg Situation of the agricultural structure.admitting to some. fispute on tris, he said he personally favors phivate ENTERPRISE, WITH GOVERNMENT INVOLVEMENT ONLI TO THE EXTENT NEEDED TO STIMULATE PIGET DIRTCTIONS AND PROVIDE WHAT

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TIE PRIVATE SECTOR EANNOT, F. $\mathcal{A}$. TAMS TOK TERIGATION.
PEEDER ROADS UILL BE PRIOEITY. TEE OFFICIAL FBICE POK WREAT पAS EEFN INCREASED AND PRICES POR BARLEY, SUGAP BRET AND BICE ARE UNDER REVIEW. HFMN FMBOPE DESCRIBED THE SUCCESSES OF THE TS NATIONAL RURAL ELECTRIC COOPERATIVT IN OTHER COUNTRIES AND ITS DESIRE TO ASSIT IRAN, LR. IZADI SAID RURAL RLECTRIEICATION PROGEAMS YERE IMPORTANT, BUT YOULD POLLOW THE FROVISION OF $\triangle D E Q U A T E$ DISTRIBUTION AND GAREHOUSING OF ALREADI EXISTING AGRICULTRUAL PRODUCTION. (DETAILED INPOFMATION SOUGHT PER REFTEL, RECEIVRD AFTER CUR CALL, IS NONETRELBS MORE APPROPRIATE TO THE EPPORTS OP TEE FAS ATTACHE, AN ORFICE ABANDONED OP YAS" STAPF OR CONTACT SINCE MID-PEBROARY.)
E. MINISTER IZADI INVITED US MANUFACTURERS OF AGRICULTURAL RQUIPMENT TO SUBMIT INPORMATION AND PROPOSALS TO TEE MARD If INTERESTED IN 1 LONG-TERM PRODUCTION POSITION IN IRAN. HI SAID TGAT IN KERPING GITH IRAN'S NEU AGRICULTURAL EMPHASIS IT WOULL SELICT THRTE (3) COMPANIES TO PRODUCE AND SELL HERE. THEIR ABIIITY TO PROVIDE SRRVICE AND SPARE PARTS WOULD EE TASEN INTO ACCOUNT. INTERESTED COMPANIES SHOULD PROVIDE CATALOGS OZ THEIR PRODUCTS WITE PRICES. EMBOFP ASEED dHAT TEIS POLICY INDICATED FOR THE TUTURE OY FOREIGN TIRMS ALEEADI EERE (SUCH AS ROMANIAN TRACTOAS WITH MASSEI PERGUSON AT TABRIZ AND JOHN DEERE AND INTERNATIONAL GAEVESTER AT ARAK) AND THE MINISTER SAID THAT THOSE PACILITIES COULD BE CRANGED. (NOTE: OUR COMMERCIAL STATF AND PAS FSNS WILL COORDINATE ETPORTS TO PLESE OUT TRIS INVITATION AND REPORT ACCORDINGLY.)
9. DURINJ THE 25 MINOTES WR WERE KEPT VAITING POR THE APPOINTMENT dE EXPLAINED TO MARD OPFICIAL MAGHSOOB-POUR THE OUTSTANDIN: $\$ 21,700$ DEBT TO OUR DEPARTMENT OF AGRICOLTURF FOL GDVANCES TO IRANIAN PORESTRI TRAINEES. EE OPFEEED HIS ASSISTANCS IN RESOLYING TEE ISSUE AND OUR PAS FSNS WILL CONTACT HIM. MASHSOOR-POUR, A 25 YEAR VETERAN WITH THE MARD, SAID THAT THE MINISTRI WAS BEGINNING TO RESUME WORX. ITS EIERARCHY IS REDUCED FROM NINE TO FOUR GNDERSECRETARIES, ONE OF WHICE IS A CARRYOVER.
12. BIOGRAPEIC: DR. MOBAMMAD IZADI, REPOPTEDLY 53. IS LEAN, ALMOST BALD AND ©ITH BEARD. HIS ENGLISR IS LLMOST FLAULESS, BIS SPELCH CAREPUL, ARTICULATE, AND CONSISTENT WITE A CONPIDENT BEARINS. 日E ATTENDEL TEB UNITERSITY OF PENNSILIANIA AND OBTAINED GIS PRD (BELIEVE IN GGRICULTURAL SCIENCES) FKOM TEE UNIVERSIIT OF OREGON. ETV VAS MOST RECENTLY A FROFESSOR OF AGRICULTURAL SCIENCES AT TEE PAHLAVI UNIVERSITI AT SEIRAZ. HE IS ALSO A FABMER AND SAID 日E GRONS CRIERIY TOMATOES AND CABBAGE VITH SOME RICE. GIS MANNER TOWARDS EIS VISITORS WAS COOL AND BARELT CORRECT. YITHOUT REAIING TOO MUCH INTO THIS ONE CAIL, THERE WAS LITTLE WARMTH IN EIS RECEPTION (WHICE APHER A LATE ADMISSION HE READILI, AND WITHOUT APOLOGY, INTERRUPTED WITE A LONG TELEPHONE CALL). HE APPEARED PRIMED TO DELIVER. AS WE WERE TO TAKE, HIS LICES ON OS FOREIGN POLICY. BIS SIMCERE AND BY ALL APPEARANCES IMMUTABLI TIEHS CONCERNING THE US PRESS, NOT SURPRISINS RVEN AMONG SUGE EIGELI AND os ppocated iranians. IS mareizd vith 4 blindness concrrn-
Ing the fabrications and distortions bring ped the iranian PUBLIC BI E日OMEINI AND BIS "TRUYH SQUAD." IZADI SEOUID BE AS UELL QUALITIBD FOR EIS PORTYOLIO AS ANI MINISTER IN tae bazagen cabinet and his private enterprise leanings bODE WBLL POR A PRAGMATIC APPROACH TO A SECTOR CORRENTLI devoid or investors confidence. tals, our first start AT DIALOGUE WITE BIM, SHOOLD IDEALLI BE FOLIOUBD BI SECOND LEVEL CONTACT'IT STAFP RESODRGES PREMIT. IZADI'S clear recognition of iran's natural inclination to the oS in agricoltural matrers neids carepul pilling. ESPECIALLY BI OUR PRIVATE SECTOR, PO OTBRCOME EIS'SUSPICION, If NOt gostility, to USG postoris. nais
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 بثا بآتا ى وزهرا مورخا ربه





 ا فكا رعمو مى ملـت دردوا بـط خودبا دولـتا مريـكا درجهت معدودنـــودن آن تجدهدنظر نــا بـد .

بشـا ا طمينا ن ميدمركهد دلـت متـبوع من نهيز ما بـل ا ست بـا ا ا با لات
 هعلكت و منا فع ملى وا مترا ممتقا بـل برقرا رنـها هـ ولـى ا هـن روا بــط



(r)

احسا سا ت وخوا سته ها ي هرد ما ههرا ن وتـهول وا تـعها ت ملـهما زا نــــــــلابـ


بشـا I طمهنا ن ميدهمكه جنـا نـهه روا بط بعهـددوكشور ما بير ا ســــا س
 خودتا ن بـدا ن ا شا ره فر مودها هـد مسا عدغوا هدشد .



- بنا بآنا

وزهرا مورخا رجها با لات متمدها مريكا

## OFFICE OF T:IE MLNISTER OF FOREIGH AFFAL. 3

May 20, 197!

Mrable Mr . Secretary of State:
vnr Excellency's letter dated May 13, 1979, was received with pleasure.
1 :tpreciate the congratulations and good wishes that you have expressel " the occasion of my appointment as Minister of Foreizn Affairs of the: Irivisional Government of the Islamic Republic of Iran, and wish to assura Yur Excellowcy mutually that the Islamic Republic of Iran is also roady 1. co-operate in the joint issues and matters of common interest to the 1. countries.

Wonk you for informing me of the appointment of Mr. Cutler as the Ambasa dor of thie United States of America to Iran, and I hope that as som as 1., atrosphere of diplomatic relations between the two countries becumes A.virable hc can proceed to Iran and commence his duties.
; welcome your views on the necessity of full and frank exchange of viuw, u) "ther direstly or through representatives of the two countries, and in . uryuit of that idea may I set forth the following point and invite jour rincial attertion to it:
*. Secretary of State,
r.u stete in your letter that your government has no intention to intervent .. 'ny way in Iran's internal affairs. I appreciate this explicitness.
wise, I lisve to state that in the viey of the provisional covemment the Iul: : He: ublic of Iran the resolution dated May 17, 1979 of you"
"utry': sute concerning the penalization of the former recime'.
minals dues not at all comply with the above principle, but is a eles H., tance of intervention in our country's internal affairs and, tiereby "pelled, the Iranian Government stronely protests ajainst that line o? - tion ruce :esolution of the United States Senate.
:' is a source of surprise for the Iranian people who wonder how it was " it when the past regime was ruthlessly felling dow our youne people
$\cdots$ Pinted sitates Senate remained silent and did not seem to foel that
'. Un richtes were being violated in Iran, whereas now that the revolutin. triumphed and the criminals - regardless of their religious affilia-- As - are meted the penalty of their deeds, it has raised the cry of $\because$ risctits violation in Iran and supports those who have comnitted the t. showef.l] crimes for more than half a century.
: onfidert that Your Breellency is quite familiar with the fact that ?" the wrincipal and continuous ofjectives of the Irain: forl: ': lation to hring to eral any sort of intervention her forinem in
the intermal arraxs of their country. Under those conitione ? ans: atate with conoem thet not only does the action tiakn hy yor couviry': Sena'o not help to create mutual understandia, and a busis sur fruitfil so-oporation as cited in your letter, but it compell. tio Iranial soverment, under strong pressure from the nation's rublic opinion, to mace revisions in its ties with the United States rovoryment in ti. direction of limiting them.

I assure Your Excellency that my government is also desirons of establisianc close ties of friendship and co-operation with the United States o. America on the basie of preserving the country's independence and national interests and based on mutual respect. But these relations, as also pointed out by Your Brcellency, must be based on a new foundation In the view of my govemment this foundation is consideration and respec for the feelings and aspirations of the Iranian people and acceptance of the realities derived from their heroic revolution.

I assure you that in the event the new relations between our two countris are founded on the above bases, they will constitute a favorable sround for the kinds of comoperation mentioned in Your Excellency's letter.

I mutually wish for an opportunity to meet you in the future.

With regards,
/s/ Ebrahim Yazdi
H. Inxe. Oyrus Varice

The Serretary of State of the United States of Anerica
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## IRANIAN ECONOMIC TRENDS

## A REPORT PREPARED BY THE AMERICAN EMBASSY IN TEHRAN

## JUNE 1979

## SUMMARY

By mid-1979 Iran's economy was $\operatorname{still}$ in the main paralyzed as a result of the revolutionary turmoil which ushered in the Islamic Republic last February. Despite deceiving elements of normalcy, such as basic infrastructural arvices, the level of productive economic activity is still less than half that of a year ago. Agriculture has been least affected and within the industrial sector, food and pharmaceutical industries are near normal operation. It is estimated, in the absence of any official economic data or estimates, that the real GNP declined some 20 percent in 1357 , the year ending March 20. Economic recovery is geen as a medium term prospect and one determined more by political than economic factors. Iran's revolutionary leaders inherited an almost moribund economy, but also the fortunate factors of high foreign reserves, low public debt, the revenue oil base and long-term potentialities which justify moderately ambitious social and economic aspirations. The impact of the revolution on foreign commarcial interesta in Iran has been adverse and substantial. The status of mont prosrevolutionary contracts is still uncertain and bueinessman are advised to obtain the latest information before visiting Iran or navigating its still revolutionary waters.

## CURRENT ECONOMIC SITUATION AND TRENDS

MARCO ECONOMIC SITUATION: Iran's post revolution economy remains In serious disrepair as of late June. This reflecte in great part the continuing nature of the revolution, which saw the Monarchial Government overthrown Fobruary 11. Iran is governed by a Provisional Government and awaits the seemingly illusive procese of adopting a new constitution and olecting a permanent government. The impermanence of govermment and wide-spread negative expectations foster the continuing economic malaise. The Revolutionary Government and authorities inherited in Pebruary an economy, already suffering from disequilibria, shattered by pre-revolution strikes and concessions to workers. Industry, apart from the generaliy strike-exempt food and pharmaceutical sectors, was virtually moribund. The construction mector was shut down. Commerce was suffering from consumption slackness, cuatoms ombargoes, and an almost bankrupt bank system. The oil sector wan barely meeting domestic requirements. Agriculture, alone, appeared little affectel by the traumatic events. But, unilke mont revolutionary benchmarke, Iran'a new leaders inherited a good foreign axchange reserve, low public debt and the hard currency revenue earning power of the easily resumed oil sector.

Non economic taiturs have been pre-eminent since the change of gove ment. Typical of most revolutions, priority is given tc the "purif tion process," and economic consequences thereof are subordinated te revolutionary goals. This "backward looking" phase of the revolutic seems not yet complete. Contracts, financial movements and personal wealth accumulation are all scrutinized and revolutionary justice m, out to those considered guilty. This process has not enhanced the tors requisite to economic recovery $\rightarrow-$ the fabric of authority, eff; tive decision making, worker discipline and positive expectations. the contrary, a majority of Iran's senior governmental and business leadership has been removed -- imprisoned, executed, voluntarily exil or just told tu vacate-- and with the continuing substantial loss 0 middle level managers, professionals and technicians through emigrat Iran's economy is suffering from lack of adequate leadership and exp tise, with the concurrent erosion of authority with all its conseque ces. Officials, public and business, are reluctant to make decision and their subordinates, likewise fearing the uncertain consequences from action in this continuing revolution, impede the execution of programs.

Many aspects of 1 ran's post-revolution economy are almost disconcertingly normal. The infrastructural fabric of water, electricity, telecommunications, pust, petroleum supplies (and record traffic) if essentially sound and supports ones expectations that all else shoul likewise be normal. Offices are staffed and banks and most stores open, but the functional level of the economy is still well below ne mal, a factor understandable in a revolution, but nonetheless often hard to appreciate in the midst of "normal" trappings. In June, a senior government official said that Iran's industries were working at 40 percent of capacity; 40 percent of "noxmal" may have been what he meant. He recognized as impedinents to economic recovery the shos tage of credit and uncertainties.

Few economic data are available since September 1978, the beginning of revolutionary Lurmoil. The Central Bank's Annual Report, which presents the year's economic data, will not be available before september, at least three months late. Our best, educated-guess estime of economic performance in 1357 , the year which ended March 20,1979 is a GNP in cirrent value of some $\$ 70$ billion, down 8 percent, versus a 17 percent increase in 1356. At this level, per capita GNP would be $\$ 1,988$, off 10 percent. We estimate that in constant 1353 prices the GNP tell about 20 percent to $\$ 44$ billion, which compares with a 2.8 percent growth in 1356. The fall in GNP was a consequenc of the political turmoil which led the country to near economic para lysis. Oil production, erratic during the fall, fell to a bare subsistence level December 26 , with exports curtailed until March 5 and valued at but $\$ 14.8$ billion for the year. Value added in the group of industrial sectors declined by at least 20 percent, with construo tion the most depressed sector. Government expenditures contracted to just about the paycoll minimum by February.

Most observers do not anticipate full economic recovery for at least several years, so drastic have been the shock waves of the revolutic

The oil sector, nuw more essential to the economy, is producing at an average 4 milion $B / D$, almost 40 pexcent below the level a year ago. But if this level is sustained, production in 1358 will be roughly equal to last year's. In 1978, oil production at 1.9 Billion 8 Bl s was duwn 8.3 percent. Revenue, however, will be at least 40 percent greater, $x$ unning now at an annual rate around $\$ 24$ billion. Industry, little revovered, and construction considered but 20 percent of normal, will depress the GNP. Agriculture will probably post a negative tigure since, apart from even to favorable prospects for wheat ( 5.4 million MT), suya and dairy, meat, rice and other production prospects are down. Fiscal policy is reportedly to be expansionary, but by the time the yet embryoric 1358 budget is adopted, obligated and disbursed, little economic impact will be felt this year. Foreign non-oil trade will be but half previous levels, with imports not exceeding $\$ 9$ Billion. Major projects are either cancelled or inoperative, awaiting reconfirmation and remobilization. Unemployment continues as the country's primary economic and political issue, and Government leaders have complained concerning the "Workers' Dictatorship." Inflationary factors have built up and are expected to be unleashed by economic recovery, an unfortunate price but hard to avoid. Private investment, down slightly in real terms in 1356 , is absent and will unlikely occur in the private sector given prospects of increasing nationalization and other uncertainties. In summary, Iran's economic performance in the near-term will be conditioned principally by its political enviroment. Continued uncertainty will impede recovery; restoration of stability and achievement of a reasonable level of economic activity will require substantial government initiative. Fortunately, if oil production is maintained at or near a $4 \mathrm{MMB} / \mathrm{D}$ level, feasible even without foreign technicians in the short term, Iran will not face financial resource problems.

Economic policy is still in a state of flux. All that was past is suspect. Shia islam apparently is sufficiently flexible in much of the economic afea that, apart from an oft-declared tenent of private property rights and an equalitarian thrust, policy determination would seem more a product of Iran's third world position and perceived socio-economic needs. The eventual mix of private and public sectors in the economy may be quite different from the currently increasing public intervention in the economy, which is justified as necessary due to the chaotic post-revolution conditions. Numerous changes in policy have been noted, witness the nationalization of banks June 7 and insurance June 25. Nationalization authority is currently pending for the industrial and agricultural sectors. Minimum tax liability has been raised and the range of government salaries narrowed. Trade policy seems to favor autasky, the relaxation of price controls, reliance on market forces and greater attention to the priorities of the rural/agrarian sector. "Show-case" projects and sophisticated military systems are out.

Iran, as we have aaid previously, has better than average long-term prospects. With oil reserves of around 60 billion barrels, the world's second largest known gas reserves and a not insignificant
minerals sector, its foreign exchange earning potential is capable of supporting a moderately ambitious long-term development program: Easily overlooked in revolutionary rhetoric is the fact that from the overly ambitious, oil-boom spending spree, Iran emerged with much improved infrastructure, higher level of literacy and manpower skills and per capita consumption capable of supporting a darger indigenous industry. Revolutions are seldom efficient, and Iran's has cost it dearly in human and physical terms. Its challenges include a population growth of some three percent, stillhigh adult illiteracy, a badiy skewed income distribution and social factionalism. The country now must find or develop new political and even social fabrics and a self-identity that can be directed constructively to attain its individual, social welfare and economic aspirations.

FISCAL DEVELOPMENT: Iran's fiscal performance has been abnormal sinca late 1978. Diabursements for major capital projects generally ceased and arrearages from 1357 persist. Current expenditures have continued to be restrained, hardly exceeding payrollinge Foreign lending and investment have been negligible for over a year and will continue so. Tax collections ceased last fall and an amnesty on payments was granted until June 2l. Debt financing through bonds and foreign credits ceased by October and neither are considered short-term revenue prospects. Expenditure restraine is credited with minimizing the govermment's 1357 deficit to below \$3 billion. Govermment external debt is virtualiy current, but early resolution of payments owed foreign companies is problematic.

A temporary budget for the first quarter of 1358 has expired and a permanent budget is, at this writing, pending approval. The budget is reportedly rials 2240 Billion ( $\$ 31.8 \mathrm{BN}$ ), with R1s. 800 BN ( $\$ 11.3 \mathrm{BN}$ ) allocated for capital expenditures and the balance for current and miscellaneous activities. These levels are substantially below those authorized for 1357, but probably close to actual levels of spending in the last two years. Govermment compensation features have been trimmed to offset somewhat the substantial basic pay increases granted last fall. The chief announced tilts in the budget favor agriculture, rural development and housing. Decisions are atill awaited on the continuation of most major projects, but the overall capital allotment appears adequate, especially in light of the lag between decision and disbursement. The chief issue will be the political capacity to allocate and disburse. The learning curve of the new leadership, lengthened by the weakened second level manpower support which has been depleted by; emigration or revolutionary fevor must be taken into account in expectations. Another issue will be the ability or will to clear up the sizeable arrearages from 1357. A projected $\$ 5$ bn deficit is to be resolved by higher oil revenues and personal (not institutional) government bond purchases. Receipts from Iran's \$7 billion external, non-monetary protfolio, should be around $\$ 1$ bilion.

The net of revenues from a major tax amnent program and the resulte from a large increase in personal tax exempt income is hard to calculate, but non-oil revenues seem deatined to be a smaller share of the resource pie.

MONETARY AND PRICE DEVELORMENT: Iran's banking system was reasonably operational at this writing. The health of banks was uneven prior to the June 7 nationalization with about 15 banks highly liquid and about six deposit banks in substantial foreign arrearages. Banks reopened after the revolution on a regular basis but with erratic service; the foreign exchange market has bean particularly chaotic, with Central Bank regulations changed almost completely May 5 and revised often since. Bank management, as elsowhere in the economy, was shattered, with about two-thirds changed. Revolutionary Committees often controlled even the most routine transactions. An amnesty on payment of commercial instruments was granted through June 21, at which time all except penalty fees and interest would be due. With bank nationalization, there came an almost complete change of management in the private and mixed capital banke. It in anticipated that with the government now liable for all claims on the banking system, the problem of weak banks as well as the relucfance of most banks to extend credit will be resolved. Continuing postponement of domestic and private dabt repayment to banks is oxpected; most banks, on the other hand, are current on their domentic and foreign debt. U.S. banks, with direct outstandinge in Iran of about \$3 billion early 1979, are slowly reducing their exposure. As in the case of other foreign banks, they are booking littl new debt. The issue of compensation of foreign as well as Iranian private bank shareholders has yet to be determined, but the Provisional Government has espoused the compensation principle.

Official monetary data are not available since october 1978, but liquidity (M2) is thought to have increased by five percent from September 21 to February 19, with notes in circulation up 103 percent and savings and term deposits down 20 percent. Thus, the decline in velocity of money offset almost entirely the large note issue activity which was required to sustain banks during the pertod of heavy withdrawals. Notes in circulation of March 20, were Rials 912 billion, compared with Rla. 450 billion September 22. The Central Bank has not yet reinstated the reserve requirements reduced last October and banks are not required to purchase government bonds. Liquid banks have been enrolled in the Government's program of credits for economic recovery, which were made availabla in May to industry, agriculture, housing and various atate-owned companies. interest rates or "fees" are six percent or less. The Central Bank is concentrating on bank recovery and has not yet: adopted a monetary budget. It does seek, however, a negative nate issue for 1358, which would be aided by Rial repatriation. Iran appears to face no short-term difficulties on ita external accounts, Preliminary eleven month balance of payments data suggest a 1357 basic foreign exchange account balance in balance to siight ourplus. official foreign exchange in mid-June, after some three months with virtually
no oil receipts, were a little over $\$ 10$ billion. Assuming paymenta in 1358 at $\$ 13$ billion, off overwit percent, and oll exports (crude and product) averaging $3.4 \mathrm{MMB} / \mathrm{D}$, Iran's current surplus could reach $\$ 10$ billion, with end-year reserves of over $\$ 20$ billion. Such a prospect may tempt Iran to repay high cost foreign debt, enjoy a cushion until the level of economic nead is remtored, reduce the earnings ' rate or escalate expenditures. There is debate concerning the exchange rate policy, with arguments pro and con on devaluation and ravaluation. The Central Bank has a two tier rate, with officially sanctioned exchange needs sold at Rials 70.60 to the Dollar with other exchange purchases sanctioned at rials 79.00. Non-oil export earnings benefit from the higher Rials 77.50 aelling rate.

TRADE DEVELOPMENTS: Iran' ${ }^{\text {F }}$ trade fell substantially in 1978 and is expected to be off some 40 percent from that level in 1979. The most recent Iranian trade data are through December 1977. Preliminary data for the first seven months of 1357 (through October 22) reveal non-military imports of $\$ 9157$ million, or an annual rate of $\$ 14$ billion. We doubt, due to the customs and other strikes, that such imports exceeded $\$ 11-12$ bn in 1357, with total merchandise payments around $\$ 14.5-15.0$ billion, versug $\$ 18$ billion in 1356 . Non-oil/gas exports probably did not exceed $\$ 350$ million in 1357. Receipts from oil exports should reach $\$ 21$ billion in 1358 if production continues at the 4 million B/D rate. Non-oil/gas exports, dependent largely upon the presently crippled induetrial and mining aector, should be off half. The 1358 import regulation reflect not only Islamic prohibitions but a more autarkic philosophy. For example, vahicle imports are prohibited.

Conditions at the ports after the revolution were chaotic due to the prolonged strikes. Despite subsequent preoccupations with politicai and management issues, operations slowly resumed and Irandestined goods off-loaded in the Gulf during the strikes were delivered. Then ethnic/political problems in Xhorramshahr resulted in the closing of that port in May. Fortunately, almost all of Iran's food imports, which in turn account for most current import activity, enter through other, calm ports. Imports in customs holding areas, abandoned or benefitting from a warehouse-cost annesty, are sizeable and becoming a problem. Lack of liquidy, again, is a major impediment to resolving this problem. Financial terms for trade are new. Most exporters to Iran desire a confirmed Letter of Credit and most Iranian banks have in turn asked for a 100 percent prior deposit. It is too early to see whether thia obstacle will lessen due to bank'm nationalization. Iranian exporters must agree in advance to sell foreign exchange proceads to the banking systam.

INFLATION ISSUE: It appears that Iran will have to pay the price of high inflation as a cost of conomic recovery. Its rate of inflation was braked in 1978 due principally to a slowing of the economy and policies which affected real estate prices. The wholesale and consumer price indexas moved an average 9.4 and 9.7 parcent in 1357 , considerable declines from the double digit previous rates. Unfortunately, the coefficients of theise indoxes were virtually inapplicable during
the last half of 1357 due to the changed expenditure patterns caused by the economic paralysis and uncertainties. Thus, we consider more likely 1357 inflation rates of 15 and 11 percent CPI and WPI, with a GNP implicit deflator of 12. A recent examination of current price movements guggest an annual consumer price inflation rate of 15-17 percent. Real estate prices and rents have deciined. Utilities are down slightly while transport and clothing costs are up somewhat. Food costs, apart from the generally subsidized staples, push the index up. Fruit, meats and vegetables suffer periodic shortages and prices in some items will run two to etve times a year ago. Overall, lood costs are up some 30 percent in the last six to nine monthe. Spare vehicle and machinery parts, plastics and industrial chemicals are in short supply. The Government's price policy is not yet determined. Food subsidies apparently will generally continue. The wage increases of last fall, shortages, pent-up demand due mainly to political factors, decreased productivity and the prospect of increased Government spending and consequent lessening of unemployment together support a prospect of high, over 30 percent, inflation in the near future. Essentially, a moderate price movement in the near-term would be a congequence of economic inactivity, low demand; higher inflation rates will be an unavoidable price of near-term economic recovery or stagflation will develop over the longer term.

LABOR CONDITIONS: Unemployment is parhaps Iran's greatest economic and political problem. It's magnitude is disguised by the present policy of voluntary or involuntary employment at previous levels regardiess of need. Eew reportedly are participating in the Government's Unemployment Loan Program, financed at Rials 10 billion a month. Nonetheless, many wonder when the cushions of personal savings and societal relief will run out for the several million unemployed and millions more underemployed. These are found particularly in the depressed construction and transport sectors, with slackness in industry and private services also contributing tc the problem. The costs of compensation for little or no work will eventually have to be paid by the economy. A familiar situation is a factory with virtually the same complement of employees as a year ago, but producing 20-30 percent of normal and paying higher wages. In commerce, employers maintain staffs out of their pockets, awaiting an upturn in business. Govermment bureaucracy, like private, is still pre-occupied with political and organizational concerns. Ironically, Iran's new nascent labor movement, having successiully flexed its muscles during the politically motivated strikes last fall, faces a depressed economy and urgings from the revolutionary leadership to foresake material goods and sacrifice for the revolution. Indeed, even the off-frustrated formal Government recently established a special foroe to regulate labor and put down worker interference in operations. The Government's fiscal program is said to include employment creation in the rural areas which it hopes will induce migration. from the urban centers.

THE ENVIRONMENT: Iran's political and economic environment is still revolutionary at this June writing. The populace awaits certain spec:fic and other, nebulous developments essential to a perception of security and motivation to work and resume normal economic risks. Amnesty of political prisoners and others considered suspect is seen by many as a requisite to clear the atmosphere of fear and uncertainty. Likewise, adoption of a new constitution and election of a permanent government with general public acceptance is seen as necessary to reducing the political malaise and negative expectations. Establishment of an adequate and just security and judical system is also sought. The diffusion of authority among governmental and revolutionary fabrics persists. Westerners, as well as western trained Iranians, often feel the effects of the revolution's judgement against western influence and presence. While physical danger has lessened, the atmosphere can be inhospitable.

## IMPLICATIONS FOR THE UNITED STATES

The economic impact of Iran's prolonged paralysis and revolution on its foreign suppliers of goods and services has been significant and will be felt for some time. Foreign exports to Iran fell dramatically from late 1978 and orders in the pipeline are almost exclusively food, pharmaceuticals, paper products and spares. U.S non-military exports, which increased in 1978 by Sl billion to $\$ 3.7$ billion were but $\$ 245$ million the first quarter of 1979 , off 72 percent. U.S. export potential remains good in agricultural commodities and such shipments have resumed at normal levels. Investment prospects are, of course, uncertain and U.S. joint ventures in many cases are anxiously awaiting word on their future. Some, as is the case in the minimally affected food and drug industries, report a brighter situation.

Many Iranian Government contracts with foreign firms have been cancelled, few have been reconfirmed and a good number remain in suspense. One calculation of the value of cancelled civilian contracts with foreign firms is $\$ 38$ billion. The value of cancelled military-related contracts with the United States is at least $\$ 15$ billion, apart from many related services. To the extent that these sales are not redirected, the loss to the U.S. economy must include the multiplier effect and loss of U.S. employment. Among major civilian contracts declared or considered "dead" are the aromatics plant at Abadan, Kalingas LNG, the two French 900 MN nuclear power plants, the Tehran/Khorramshahr/Bandar Khomeini (ExShahpour) rallroad electrification and Tehran's Center City Development "Shahestan". Projects presently considered unlikely to be continued or, if so in a highly modified form or not with foreign contractors, include Tehran's International Airport, the gomBandar Khomeini Highway and Tehran-Tabriz railroad electrification. In the undecided but unlikely colum are the IGAT II gas pipeline, the two German 1200 MW nuclear power plants (over two-thirds completed), the Italian steel mill at Bandar Abbas, and Tehranis Metro subway. Projects to be continued include the Iran-Japan Petro Chemi-
cal complex, the Sarcheshmeh copper complex, gas recovery/reinjection in Khuzestan (though modified) and, also in modified form, the telecommunications projects. Businessmen are urged to contact the Departments of Commerce and State to obtain the most current information concerning spacific projects as well as general economic conditions in Iran.

Most foreign firms having outstanding contracts or joint ventures in Iran have resumed contact with their Iranian colleagues since the revolution. Many believed that had they not returned -and some did not interrupt their presence -- it would have indicated to the Iranian agency something between disinterest and culpability for past actions in Iran. The results of renewed contract have differed greatly, but on the whole the foreign businessmen see their visits justified even if all issues were not settled. In many instances the foreign businessman has found that the government was not yet able to obtain a decision on a given contact. Public agencies, in cases where renogotiation has occurred, appear in general to seek downward modifications in contracts, a decrease in unit labor costs, lower expatriate presence and a waiver by the foreign firm of demobilization/remobilization and other costs relating to the revolution. Thus, even when a contract receives a "Go-ahead", the foreign firm, in most cases reluctant to resume work until arrearages are cleared up, faces some difficult public policies. Iran's formerly large foreign population is reduced to a few thousand legally documented workers. The former U.S. population of at least 45,500 is down to several hundred, excluding permanent resident dual nationals. A new and highly restrictive foreign work permit policy seeks to maximize employment of Iranians, but will make difficult the resumption of old or execution of new contracts.

Ihe Embassy continues to provide current guidance on travel to Iran either in response to direct queries or through Washington agencies. While many U.S. businessmen have continued their work or returned permanently or periodically without incident, there have been numerous instances in which businessmen have been detained, restrained from leaving Iran or subjected to varying forms of employee harassment. The Embassy's Security Advisory late June continues to recognize its inability to afford normal protection to American lives and property. Business travel for specific objectives, other than general commercial promotion, may be warranted, but visitors are urged to obtain a current assessment before initiating travel and to maintain contact with the Embassy while in Iran.



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#1. (C) ENTIRTM TEXT.
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EONTIDENTIALTERBAN 05415
E2.0. 12063: 3ES $6 / 20 / 85$ (TAYLOR, CLYES D.) OR-E
ETAGS: TALA, ELIL, OPRA, EFIN, IS
SODBJCT: (D) IGAS'S FOREIGN ASSISTANCR, INVESTMENT,
2. ACTHE ECONCOUNS OSTAINEL JUN I I2 FAOM DR REZA
SALIMI, ACAING PRESIDENT OF TEE ORGANIZATION POR
INVLSTMENT AND RCONOMIC ANE TEGRNICAL ASSISTANCE OF IRAN
(OIS'TA) (LOCATFD IN ANE SUBORDINATE DO SEE MINISTAT OF
zCONOMIC AFFAIES ANE PINANOES, SUMMARY INTORMATION DON-
CEANENG FHS STATUS AND POLIOIBS OT TEE PGOI'S FOAEIEN
ASSISTANCE AHE INVESTMENTS, REVBNOES ANL EXTSANAL DERT
SERVICE. द LISTIEJ OF IRAN'S CUMOLATIVE (GPOSS)
FCAEIGS GRANTS, :RELITS ANT INURSAMENT BY MEE ORTA,
ACTIONS CEREPULLT OUAREED BY THE PREVIOUS JOVGANMENT,
WAS GARRIEL IN ITE TERRAN PRESS MARCH 29, HAVIH* 3E2N
RELEASED EI SOME NOREERS OF THZ OIETA. A SENIOR OIzTA
CRIICIDL MAIMTAINS TEAI IT GONTAINEL SOME ERZGA. WE HAVE




$\$ 7,960,523,445$ NND INVESTYENTS $\$ 354$ SIELIOA.
3. FOREIGN ASSISTAYES: TEZ YCREIGN ASSISTAVES BJDNET
 IET FORMLLETED, SCCORDI: 3 TO DR. SALIMI. ZEE ONJT DISBUESEMENE SIE:E SE TEB - 12 3ETOLOTION
 MET. EIS COMMENTS ON SPEEIFIC COUNTEI PROSRANS, THOUFS SxEm/4Y. FOLLOU:

ATGRAISTAN - NO LISBURSEMENTS SINGE IBAN'S BETOLDTION.

COMMLNT: GIVEN CURRENT BITATRRAL FEICTION, UE DO NOT - EXPECT MUCE IRANINA LARGESS.

TYYT - - DESPITE THE EARTY MARCA P\{OI ANNOUNGEMEMT OF - SUSPENSION OF FURTHER AID, SALIMI REFERMED JO DENDING - PROGRAMS THROUGE THE JOINT INVESTMENT COMPANIES IN A

- way to indicate that teei werfalive.

SENEGAL - THE PROGRAMS, TERMED "NEVER PROVEN VIABLF" ARE DEAD.

INDIA - DISEURSEYENTS GYAINST THE ZDDRTMUTZ IRON PROJFOT, - WHICE HAVE BEEN VIRTUALIY COMFLETED, ZEMAIN SUSPENER

- due to performance disfutes.

OPEC FUND - DR. SALIMI SAID THAT IRAN RECENTLI REFUSED

- TO RESPOND TO A FINANGIAL CALL ANL ZAISEE シIPR TZE FUND ITS CONTRNTION TRAT IRAN'S QUOTA DOES NOT PROPEPLY REPIECT ITS OII PROIUCTION RELATIVE TO OTYEP MEMBEPS. THE PAPTICULAR REFERENC UAS TO SADDI ARABIA. SALIMI SAID TFAT IRAN'S CONMIFMENT OF \$423 MILIICN (INCLUDED $\$ 120$ MILLION FOR IFAD) COMPARES UIH $\$ 415$ MILLION BY SAUEI ARASIA, A MUCG LAÃER OIL PROEUCER AND COUSIDERASLY BETTER OFF. BE SAID TKAT DISBURSEMENT EY IRAN TO THE FUND THUS FAR EXGEED \$2OO MILLION.

4. FOREIGN INVESTMENT: DR. SALIMI SEID TGAT THE

REVGLUTIONARY-GOVERNMENT'S POLICY OP FOREIGN INVESTYENT
\| IS STILL UNDER STUDY, BUT IN TRE MEANNHILE THDRE ABE NO

- PLANS TC EISINVFST. HE AO:NOTIEDGED COYEIDERASEE

CKITICISM CONCERNING THE PREVIOUS GOVARNMENT'S FOREISN INVESTMENT. TAR FACT TEAT IN SUPSEQJENT LAYS TET PRESS PLAYED PROMINENILY THE TRAVEL OF MINISTER OF INDUSTRT AND IINES TO ATTEND A BOARE MEETING TO RROPP RETGSR SUGOESRS AN UNDERSTANDABLE IRANIAN PRIDE IN SUCG FOREIGN IN VESTMENTS.
5. REVENUES FROM THE OIETA PORTEOLIO: DR. ASERAFI, SALIMI'S PREDECESSOR, ESTIMATED TEAT INTEREST END FRINCIPAL RECEIPTS BY IRAN FROM TEIS PORTFCLIO CF FOREIAN. ASSETS WOULD RTACH \$1.2 BILLION IN THE CORRENT IRANIAN YEAR. GEEN EMBOFF MENTIONEL TEIS ESTIMATE, WITBOUT ATTRIBUTION, TO SALIMI, JE SAIDIT SOUNDED EIGG, SUT RE THEN ADMITREE TKAT IN ZIS NEWNESS TO THE POSITION EE REALEY HAD NOT ASSESSED TEE ISSUE. TWO PRINCIPAL R PPAYMENTS, $\$ 40 \pi$ MILLION FROM TAE LONDON UATER BOARC AND AN BT

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ACCELERATED REPAYMENT OF $\$ 3$ ád MILLIO: EZOM TAE EANS OF FBANCE, AIONE BILL ERING IN §TZO MILLION; INTEREST AND OTAER PRINCIPAL SHOULD PUSE TRE RFVEAUES TO OR OVER ONE BILIICN ECLLARS. LTLINQUENEIES mO FAmp IN IRAN'S FOREIGN ASSISTANJE PROARAM ARE THOSE PEGVIOUSIT REPOPTED: EGYPT, SUDAN AND PARISTAN. EJYPT'S DEDI IAS RESC:IEDULED LONG ANO, TE EAVA NO DETAILS CONGRRNING SODAN ANI PAEISTAN'S DELINOUENCT BUBLES ALONG XITHOUT ANI FOBYAL RESCEELILING. REVFN:JE LATA FROM: THE INVESTGET PORFOLIO CONTINUE TO BE UNATAIIABLE.
6. LESI SERVICE BY IRAN: THE OIETA IS RXSPOVSIBLE FOR SERVICING OF IRA'S PUSLIC DEET (EIRECT AND. IF NPAD
 OF GOVERNMENT AGENCIRS. IN TAS AFYEMMAE OT TAE REVOLUTION, WIICA MES PRECEDED dY CEIPFLING BA:S ANI. PUELIC SFCTOR STRISES, TRE OISTA WAS UNDEP GEFET PRTSSJP?通 T TO EXPIAIN LATY FAYMEIS AET TO AA E GCOS CA CEZT the mfar ead juaranted. in some on the letreg cas:S, ETHE OI ETA EEFEREED ON PAYMENT AS GUARANTGZ UNTII A EREASONABLS EFFORT COULD 3E MADE TO כTT TL E DPIYSRY
 OSECTOR IS ALAOST CIRESNT OV EXTENAL IERE SERTICP.
 IS NCM GUAKANTEED zY THE MGAP, ANE IGAN TAAOTOR COMPANY, A SUPSIDIAEY OF IDRO, BOT NOT GUXRPNMED. DR. SALIMI COMPLAINED ABOUT TYE LITE PAYYZVE FENALTIES RT THE USG (EXIMBAU' ET AL) ANL ASEED IT, IN COUSIDEHATION BOF THE DIFEICULTIES IRAN HAD' JEEN THOUSH, WHICK VERE *NOT FINANCIAL, TAE USG COULD NOT PORSIVE THESE AMOUNTS. HE"SAID That Thi OIETA GAD ?aIf SEVBKAL PENATIES beEORE TRE MATTER WAS ROTICED AND THAT NOG THE MEAF IS DECLINING, CLAIMING FOKCE MAJEOKE. RGBORF SAID HE ONEERSTOCI TEE CONCERN, BLY OESERVED THAT TRF PFOI MAS TRYINS TO J:TE
 MAJEURE CIAI:AS GY FCKIIGN CONTRACTORS CONGERNIN3 YOEK NOT ACCONPLISAED DURIN THE PRVOLUTION. EHBOFE ASCIT the magitite of the pensleies ane if they vere mosiey PROM TGE US3. EE ESTIMATED THAT mEZY ASGETEATE TO OVER \$1 MILLION AND THAT ALMOST ALL IAS EROM TEE USU.. EMBOFF FXPLAINED TYAT TRE JSG HAS ILTTLE LATITJE IN THE MATPER OF DEBT COLLECTION, TO NHICH SALI:II SAID THAT If TEE USG presses, he will have to SEex tia necessany fonds from taz eccnomic council. naas BT \# 6415

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FM SECSTATE WASHDC
TO AMEMBASSY TEHRAN PRIORITY 3232
BT
S E C R E T STATE 168047
E.O. 18065 GDS $6 / 29 / 85$ (PRECHT, HENRY)

TAGS: RINR, IR
SUBJECT: REPORTING SUBJECTS
REF: TEHRAN 6605

1. (SECRET - ENTIRE TEXT)
2. FOLLOWING IS TEXT OF REF B REQUESTED IN REFTEL. REF CABLE POUCHED JUNE 28.
,AS YOU REQUESTED AND AS OPPORTUNITIES DEVELOP IN THE WEEKS AHEAD, HERE ARE SOME OF THE TOPICS ON WHICH WE COULD USE ADDITIONAL OR COUNTINUING INFORMATION:
3. POLITICAL RELATIONSHIPS WITHIN THE REVOLUTIONARY LEADERSHIP.
,A) WHO ARE POTENT FIGURES WITH AND WITHOUT OFFICIAL POSITIONS? WHOM SHOULD WE WATCH AS COMERS? NEED BIOS.
"B) WHAT ARE THE POLITICAL ALLIANCES AND STRENGTHS OF AMH ENTEZAM AND SABAGHIAN? WE KNOW RELATIVELY LITTLE OF EITHER.
C) WHERE DOES YAZDI STAND IN THE HIERARCHY AFTER HIS SHIFT TO MFA? DID HE GAIN OR LOSE POWER? HO; HAVE MFA PERSONNEL REACTED TO HIM AND ARE THERE ANY PREDICTABLE AFFECTS ON POLICY?
'2. WHAT IS THE PO'ULAR IMPRESSION OF BAZARGAN?. HON IS HE REGARDED BY VARIOUS KEY GROUPS? DOES HE HAVE ANY RIVALS?
'3. WE DO NOT HAVE A VERY GOOD FIX ON TALEGHANI, HIS ENTOURACE AND LINKS TO OTHERS IN THE RELIGIOUS AND SECULAR ESTABLISHMENTS.
/4. WE NEED SOME FAIRLY SYSTEMATIC APPROACH TO THE DEPICTIION OF TRENDS, INCLUDING A DESIGNATION OF SOEGIFIC POLITICAL AND ECONOMIC AREAS TO WATCH AND PESIODID REPORTING. SEVERAL CATEGORIES WERE MENTIONED IN OUR EARLIER CABLE.
'5. HOW IS THE US PERCEIVED? WHAT ACTIONS OR INACTIONS SINCE MID-FEBRUARY HAVE HELPED OR HURT US? NHAT COULD WE DO BETTER?
4. REPORTS OF MILITARY CONVERSATIONS ARE MOST HELPFUL. FROM TIME TO TIME IT WOULD BE USEFUL TO SUMMARIZE, DEPIC'TING TRENDS, FOR EACH OF THE SERVICES. POLICE AND (;ENDARMERIE INFO ALSO VALUABLE.
5. WE APPRECIATE EXTREMELY VALUABLE ECON REPORTING. E ( OULD USE (AS PART OF NO, 4 ABOVE) REGULAR COVERAGE OF MARKET BASKET PRICES AND SHORTAGES, EMPLOYMENT, GRIPES. HOW ARE THE UNEMPLOYED MAKING ENDS MEET?
6. WHAT ARE THE ACTIVITIES, STRENGTHS, PLANS OF LIBERAL DEMOCRATS (MATIN-DAFTARY), NATIONAL FRONT (SANJABI) LEFT (;UERRILLAS (FADEYEEN), VARIOUS MUJAHEDIN GROUPS, PROSHAH ELEMENTS?
'9. HOW FARE THE PROVINCES, PANTICULARY HARVEST, FOOD AVAILABILITY?
'l0.WHAT IS STATUS OF EFORTS TO CLOSE DOWN, SELL OFF OR SHIP OUT MILITARY FACILITARIES AND EQUIPMENT?
; ll. WHAT CAN YOU GATHER OF PERCEPTIONS OF KEY EMBASSIES? WHAT ARE THE SOVIETS UP TO?
'12. WHAT IS THE SITUATION WITH THE UNIVERSITIES, NIRT, OTHER MEDIA?
7. STATUS OF PLANNING FOR THE CONSTITUTION AND ELECTIONS.
'14. WHAT HAVE PGOI/KHOMEINI DONE ON AMNESTY FOR MILITARY POLICE, OTHERS?

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7M CARMISE/mACG TEERAN IRAM
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COMFIDENTIAL TEHRAM IRAN E6068/1

- CONFIEENTIAL/NO FOREIGN DISSBMIMAPION

TOR: ASB: ISA/DSAA; NEA: IAN/EM-SAS; DJCS-J-4/5;
DACS-IIN; 0R-63; PAI-LITT; ECDC/EGJ-1/7; J-g-J-2
SUBJ: IRANIAN CONSTITUTION (E)

1. (0) TEE TEERAN TIMES, RECENEI IM A SEIESS OF REPORTS. PURLISELD ITS TRANSLATION OF TEB DRAFT OF TEE ILANIAM

 THANSLATION AS SOUSPANTALIT COREBCI:" THE DAPE CONTAIMS 151 ALTICIES \#NCOMPASSING ALL JACETS EI VIIC: TRE NEU ISLAMIC PEPUBLIC VILL BE GOVBENBD, II ARPLOTED. TIIS MESSAGE CONTAINS A SIMOPIS OF ARITCIBS, YEICI DIRECLY OR INDIRECSIY, YOULD APYRCT THE IRANIAN ARME FORCBS AMD DEPENSI POLCIES.
-A. ARTICLE 6 - CENSORSEIP VILL ONLT BE IMPOSED IN TIME OF WAR.
--B. ARICLE 76 - TEE PESIDSNT HAS TO DE OF IRANIAN ORICIN AND HAS TO BE AN IRANIAN CITIZBN.
 REQUIRES PEE PRESIDEMT 90 USE ALL EIS POMES 20 OtARD THE PERITORIAL INTEGRITY OT TES COUNTET.
--D. ARTICLE 93 - TEI PAESIDENT IS TIE SUPREME COMMANDER OF TAE COUNTRI'S MLLI\&AEI FORCES. TEE CEIIET OF STAFF OF TEE ISLAMIC REPUDIC'S ABME FOLCES WILI BE SELECTED AP EEE SUGOESTION OF TEE CABENET MIMISTRES AND APPIOYED AT THE PRESIDENE.

 RESPONSIBILITI OF THE PRESIDBNT, FOLLOYIMO RANIAMEMTART APPIOTAL OT SUCE PACAS AND TeIETIES.

 APPROTAL IT THE PARLIAMENT. IM CASBS OF MERGEMCI;

COMFIDENPIAL
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TEE PRESIDENT CAN MAEE SJCE DECLARATIONS TOLLOWING CON－ SULTATION WITH the minders of the cabinsf．
－－G．ARTICLE 103 －CONDUCTING THR ATPAIRS OT THE COUNTRI AND GESPONSIIILITY FOR ALL CIUIL ANB MILITART ORGANIZA－ tions lats vite thi conncil of mimistirs．
－H．ARYICLE 121 －tEE ARMED FORGES OF gEL ISLAMIC REPUDLIC OF IRAN ARE RESPONSIBLE FOR TES COUNTRT＇S INDEPINDENCE AND TERIITORIAL IMTEGRITI．
－－I．ARTICLE 122 －NO POREIGN SOLIER OR OTFICER IS AL－ LOWED TO SEREI IN THE IRANIAN AlMED FORGES．THE STAY
 PHROUGE TIE COUNTRI YILL ONLI IE ALLOYRD WEEN IN TES INTEAEST OP THE COUNTAY，AND VITE TIE APPROVAL OT $3 / 4$ OF thE YROLE PARLIAMENT．
－－J．ARTICLE 123 －THE ANNOAL MILITART JUDGBT WILL EAVE TO IR APPROVED AY TER PLRLIAMENT．BXPINSES POR BUYIMG WEAPONS AND TEE REASONS TOR TAVING TO PURCIASE TEEM WILL EAVE gO DE MADE CLEAR IN TEE MILITARY 3UDGE．
－－K．ARTYICLE 123 －ESTABLISEMENT OY ANY LIND OF POREIGN basi in iran，ivin fon placiful purposis is strictit FORBIDDEN．
－－L．AETICLE 138 －MILITARY．TRIBUNALS ARE TO BE SET UP TO COMSIDEA VIOLATIONS OE SPBCIIIC MILITAIT JUTIES IND IYSPONSIEILITIES．TEE CONSIDERATION OP GBMERAL OTHENSE ALLREEDLY COMMITTES IT MILITARY POLICE PHE－ SONNEL IS क⿴囗十⺝丶 DUTI OR GENBRAL COURTS OP JUSTICE．
 IND TO INSURE TEE CONFORMITY OF OTEER LAUS VITI IT，A COUNCII to photect tie constitution will is sit op vipl taE POLLOVING COMPOSITION：
－－－1．FIYE RELIGIOUS LEABES VHO ATE AWARE OF THE REQUIAEMENTS OF CONTEMPORART TIMES．TEE FAREIAMENT VILL BT
． 6965
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CHOOSE T日ESE FITE PERSANS THOM A LIST OF VELL-INOWN RELIGIOUS LEADERS.
----2. SII EIPERTS IN JUEICIAL MATTERS; TERES OF VHOM WILL BE LAU PROPESSORS AT THE COUNPRY'S COLLEGES OF LAV. AND THE OTEER THRE JUDGES OF THE COUNTHY'S SUPREME COURT WEO UILL BE ELBCTED BI PARLIAMENT.

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2. (C/NF) COMMENT: 1% THE A\OVE COMSTITUTION IS
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FONCES AS THE SUPREME COMMANDER (ARTICIE - 93). IT
APPEARS THAT TEE CEIEP OP STAFF WILL DE EQUIVALENT TO
OUR CHMIAMAN OF THE JOINT GBIETS OF STAFF. IF THE
PRESIDENT IS ALSO ERAD OF %HE ISIAMIC RELIGION (THE
OPFICIAL PAITH, JAFPARI SHIAISM), AS vOULD ER IN THE
CASE OF RHOMEINI BSCOMING PRESIDENT, IE VOULD BE IM AM
ESPECIALLI POURGFUL POSITION VIS-A-VIS TAE MILITARI.
THIS ALMOST TOTALITARIAN SITUATION COULD BMERCE BECAUSE
IT CAN BE ASSUMED TEAT TEE LRADER (EEAD OR CEIEP
AYATOLLAR) OF THR TITE MELIGIOUS LPADERS ENTRUSTED TO
GUARD THE CONSTITUTION (AETICLE - 1&2) COUL; VELL BE
KBOMEINI. SHOULD A LATMAN BE ELICTED PIESIDENT, THE
RELIGIOUS LEADERSEIP UILL STILL EE A FROMIMENT FACTOR
IN DECISION MAEING. STMATRGICALLT, TEL PORDIDDING OF ANY
FOREIGN BASES ON IRMNIAN SOIL IYEN TOA FEACEPUL PURPOSES
(ARTICLS - 124). IF ENEOMCED (IMB VE ASSUME IT MOULD EE
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LISHMENT OF D.S. MIIITART PAE-AETOLOTIONART OPERATIONS,
OTHER THAN MAAG RELATED TUNGTIONS. IMPLEMENTATION OR
THOSE ARTICLES NOT SUMMAEI2RD IN IEIS MESBAGE, ARE NOT
CONSIDERED TO IMPACT ON TIB IRANIAN ARMED FORCES. IT
IS REITERATLD THAT TGE CONSTITUTION IS ONLI IH DRAPT
FORM, A POINT RECENTLI MADE ONCE ACAIN DT SAEABI TO EME
TEHRAN OPFICERS. NOMEMODS OSJECPIONS HLVE ALREADY
SURFACED BI DIPFERENT FACTIONS OF THE POPULAPION. GAST
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DE RUQMHR \#7648/01 203**
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FM AMEMBASSY TEHRAN
TO SECSTATE WASHDC PRIORITY 2748
BT
C ONFIDENTIALSECTION OI OF
F.C. 12065: GDS 7/22/85 (JOHNSON, MARK) OR-E

TAGS: EINV, BEXP, BDIS, IR
SUBJECT: U.S.-IRAN COMMERCIAL RELATIONS
REF: STATE 180957

1. (C - ENTIRE TEXT)
2. VISITING DEPTOFF CALLED ON BANK MELLI PRESIDENT JALIL SHORAKA JULY 22 FOR DISCUSSION OF U.S.-IRANIAN COMMERCIAL RELATIONSHIPS, DRAWING ON POINTS CONTAINED REFTEL. WE PARTICULARLY WANTED TO SEEK HIS VIEWS CONCERNING POSSIBILITY OF REACTIVATING CHAMBER OF COMMERCE OR BUSINESS COUNCIL SINCE SHORAKA had beEn Irantan Chairman of the ECONOMY AND FINANCE COMMITTEE UNDER THE U.S.-IRAN JOINT COMMISSION.
3. DEPTOFF OPENED CONVERSATION BY BREIFLY SKETCHING THE MOOD OF U.S. BUSINESS, BASED ON CONVERSATIONS WITH SOME 300 FIRMS SINCE THE REVOLUTION. BASIC MESSAGE WAS THAT THERE WAS STILL INTEREST IN MAINTAINING COMMERCIAL TIES WITH IRAN BUT ALSO SOME IGNORANCE OF AND CONSIDERABLE UNCERTAINTY OVER EVENTS IN IRAN. U.S. COMPANIES COULD ADAPT TO "BAD" SITUATIONS. BUT THEY HAD DIFFICULTY COPING WITH THE UNCERTAINTX. ALTHOUGH SOME FIRMS, LIKE GM AND DUPONT, HAD EXPERIENCED POSITIVE VISITS. OTHERS, LIKE GTE, WERE ENCOUNTERING SERIOUS DIFFICULTIES. (COMMENT: SHORAKA SHARES OUR PUZZLEMENT AS TO WHY GTE IS BEING SUBJECTED TO THIS TREATMENT. END COMMENT.) WE HOPED THAT THROUGH SOME INFORMAL CHANNEL WE COULD IMPROVE COMMUNICATIONS AND HELP MINIMIZE FURTHER COMMERCIAL DISPUTES.
4. SHORAKA SAID HE WAS "FRANKLY VERY WORRIED" ABOUT THE CURRENT SITUATION. THE REVOLUTION HAD CHANGED THINGS 180 DEGREES. THERE WAS VIRTUALLY NO ONE LEFT IN THE MINISTERIES WHO WAS FAMILIAR WITH THE PROBLEMS. NEARLY ONE LEFT, HE SAID. COMPANIES, TOO, HAD EXPERTENCED THIS RAPID TURNOVER IN SENIOR MANAGEMENT. SHORAKA OFFERED THIS AS A MAJOR REASON WHY THE ECONOMY WAS STILL IN A PERILOUS STATE AND WHY MANY FOREIGN FIRMS WERE EXPERIENCING DIFFICULTIES REESTABLISHING RELATIONSHIP.
5. Shoraka then revealed that he had recently made a TRIP TO NEW YORK AND LONDON AT THE BEHEST OF PRIME MINISTER BAZARGAN. PURPOSE WAS TO EXPLAIN BANK NATIONALIZATION AND ALLAY CONCERNS ON PART OF MAJOR FOREIGN BANKS. TWO WEEKS AGO HE HAD CONVENED MEETING OF BIGGEST AMERICAN BANKS IN NEW YORK AND OFFERED THEM FULL PGOI ASSURANCES CONCERNING RESPECT FOR THEIR ASSETS

AND OPERATIONS. SHORAKA STRESSED THAT IRANIANS HAD POSITIVE RECORD ON THIS SCORE, CITING CASES WHEN HE WAS IN MINISTRY OF FINANCE WHERE RIGHTS OF SHAREHOLDERS WERE FULLY PROTECTED.
6. WITH REGARD TO REJUVENATION OF BUSINESS COUNCIL, SHORAKA AGREED THAT IDEA HAD MERIT. PROBLEM WAS THAT IRANIAN SIDE WOULD HAVE TO BE RECONSTITUTED AND IN LIGHT OF THE LARGE-SCALE EXODUS OF SENIOR BUSINESSMEN, THIS WOULD TAKE TIME. SHORAKA FRANKLY FELT IT WOULD BE BETTTER TO WAIT ON THIS PROPOSAL UNTIL AFTER A NEW GOVERNMENT EMERGES. DEPTOFF REPLIED THAT WE WOULD, OF COURSE, BE GUIDED BY IRANIAN VIEWS AS TO TIMING, BUT THAT IT SEEMED DESIRABLE TO HAVE SOME MECHANISM FOR INFORMAL CONSULTATION. SHORAKA FELT THAT DURING THIS TIME IT WOULD BE BETTER FOR U.S. COMPANIES TO PURUSE THEIR INTERESTS ON INDIVIDUAL BASIS, WITH REGARD TO JOINT COMMISSION. SHORAKA SAID THERE HAD BEEN NO TALK ON THIS SUBJECT WITHIN PGOI. HE FELT THE COMMISSION COULD BE USEFUL VEHICLE AND SUGGESTED WE RAISE SUBJECT IN CALLS ON MINISTER OF FINANCE AND OTHERS.
7. POSSIBILITY OF ARRANGING SMALL DELEGATION OF LEADING AMERICAN FIRMS TO VISIT TEHRAN WAS ALSO DISCUSSED. AGAIN, HE FELT IT WAS PREMATURE FOR THIS TO OCCUR. IT WOULD EE BETTTER TO WAIT UNTIL IMPLEMENTING REGULATION COVERING INDUSTRIAL NATIONALIZATION WAS PROMULGATED. HE EXPECTED THIS TO HAPPEN SOMETIME NEXT WEEK. SHORAKA SUGGESTED THAT WE SEEK ADVICE OF OTHERS IN PGOI BEFORE PURSUING IDEA. (COMMENT: WITH RAMAZAN BEGINNING LATER THIS WEEK, ANY SUCH TRIP WOULD HAVE TO BE CONSIDERED FOR SOMETIME IN FALL, AT EARLIEST. END COMMENT) BANK MELLI (HE WAS APPOINTED IN FEBRUARY 1978 BY THE SHAH) WAS UNIQUE. HE ATTRIBUTED THIS TO HIS STRONG FAMILY TIES IN THE BAZAAR. THIS MADE HIM ACCEPTABLE TO THE "OTHER SIDE." FROM SHORAKA'S REMARKS, ONE HAS THE BT
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IMPRESSION THAT HE AND HIS SMALL BRAIN TRUST AT BANK MELLI SERVE AS A "BRIDGE" BETWEEN THE BAZARGAN GOVERNMENT AND THE REVOLUTIONARY PERSONALITIES ON MATTERS OF ECONOMIC POLICY. LAINGEN
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CONFIDENTIAL SECTION 02 OFO2 TEHRAN 07648

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CONFIDENTIAL
STATE 7/23/79
CHARGE:LBLAINGEN
POL:VLTOMSETH:GO
NONE
POL2 DCM RF
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AMEMBASSY TEHRAN
SECSTATE WASHDC, IMMEDIATE
INFO AMEMBASSY ABU DHABI
AMEMBASSY ANKARA
USINT BAGHDAD
AMEMBASSY DOHA
AMEMBASSY ISLAMABAD
AMEMBASSY JIDDA
AMEMBASSY KABUL
AMEMBASSY KUWAIT
AMEMBASSY LONDON
AMEMBASSY MANAMA
AMEMBASSY MOSCOW
AMEMBASSY MUSCAT
AMEMBASSY PARIS
E.0. 12065: GDS 7/23/85 (TOMSETH, VICTOR L.) OR-P
TAGS: PGOV, PINS, PINT, IR
SUBJECT: PGOI TRIES (ONCE AGAIN) TO CONTROL THE
REVOLUTIONARY MOVEMENT

REF: FBIS LONDON 201554 JULY 79

1. (C - ENTIRE TEXT)
2. SUMMARY: IN A TELEVISED SPEECH TO THE NATION JULY 20 PM BAZARGAN REVIEWED THE REASONS FOR IRAN'S ANOMALOUS PARALLEL SYSTEMS OF GOVERNMENT AND ANNOUNCED THE PGOI'S LATEST ANSWER TO THE PROBLEM. THE EFFECT OF THE LATTER, WE ARE INCLINED TO CONCLUDE, WILL BE MARGINAL. THE PROGNOSIS FOR THE FORESEEABLE FUTURE IS THAT THE REVOLUTIONARY COMMITTEES, THE REVOLUTIONARY COURTS AND VARIOUS ARMED MILITIAS WILL CONTINUE TO ACT INDEPENDENTLY OF BOTH THE PGOI AND THE ISLAMIC MOVEMENT'S LEADERSHIP. END SUMMARY.
3. BAZARGAN TOLD THE IRANIAN NATION JULY 20 (REFTEL) THAT THERE HAD BEEN THREE KINDS OF REVOLUTIONS THROUGHOUT HISTORY, I.E., MILITARY, PARTY AND NATIONAL. THE 1920 COUP LED BY REZA KHAN (LATER SHAH) WAS AN EXAMPLE OF THE FIRST TYPE, THE 1917 RUSSIAN REVOLUTION AN EXAMPLE OF THE SECOND, AND, OF COURSE, THE 1979 IRANIAN REVOLUTION WAS AN EXAMPLE "SCARCELY MATCHED IN THE HISTORY OF THE WORLD" OF THE LATTER. A CONSEQUENCE OF MASS PARTICIPATION IN THE IRANIAN REVOLUTION, HE SAID, HAD BEEN THE DECENTRALIZATION OF POWER WITH ALL MANNER OF INDIVIDUALS AND ORGANIZATIONS SEEKING TO EXERCISE IT.
4. THIS SITUATION, BAZARGAN SAID, COULD NOT PERSIST SINCE ALL TOO FREQUENTLY THOSE ATTEMPTING TO EXERCISE POWER, INTENTIONALLY OR OTHERWISE, WORKED AT CROSSPURPOSES. THE PGOI, THE REVOLUTIONARY COUNCIL AND KHOMEINI HAD MET TO DISCUSS RESOLUTION OF THIS PROBLEM. THEY SAW THREE ALTERNATIVES: DISSOLUTION OF THE REVOLUTIONARY COMMITTEES AND ALL THE OTHER ELEMENTS OF THE INFORMAL STRUCTURE OF GOVERNMENT, PUTTING THE GOVERNMENT DIRECTULY UNDER THE REVOLUTIONARY COUNCIL "IN THE SAME WAY THAT THE IMAM'S COMMITTEES ARE UNDER THE SUPERVISION OF' IT, AND MINGLING THE MEMBERSHIPS OF THE GOVERNMENT AND THE REVOLUTIONARY COUNCIL. THEY PICKED THE LATTER, AND BAZARGAN ANNOUNCED THAT FIVE MEMBERS OF THE REVOLUTIONARY COUNCIL WOULD BE ASSIGNED TO POSITIONS AS UNDER SECRETARIES IN THREE DIFFERENT MINISTRIES OF THE PGOI. THESE INCLUDED NATIONAL DEFENSE, ECONOMIC AND FINANCIAL AFFAIRS AND SCIENCE AND HIGHER EDUCATION.
5. THIS CHOICE PROBABLY HAS THE LEAST CHANCE OF THE THREE ALTERNATIVES TO BE EFFECTIVE IN RESOLVING THE ISSUE OF DUAL AUTHORITIES. IT IS HARD TO IMAGINE HOW THE THREE MULLAHS AND ONE CIVILIAN NAMED AS UNDER SECRETARIES (ECONOMIC THEORETICIAN ABOL HASSAN BANISADR DECLINED THE OFFER TO TAKE UP THE POSITION AT THE MINISTRY OF ECONOMIC AND FINANCIAL AFFAIRS, APPARENTLY MUCH TO THE RELIEF OF MINISTER ALI ARDALAN) WILL HELP THE PGOI WITH ITS REAL PROBLEM, WHICH IS ONE OF ASSERTING AUTHORITY OVER THE REVOLUTIONARY COMMITTEES AND COURTS AND THE VARIOUS PARAMILITARY FORCES. ALL OF THESE HAVE ACTED NOT ONLY IN INDEPENDENCE OF THE PGOI, BUT OF EVERYONE AND EVERYTHING ELSE AS WELL, AND THERE IS NO REASON WHY THEY WILL NOT STOP ACTING INDEPENDENTLY. LAINGEN\#\#


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FISPRKSSIVE MEASTRES EE ENJOYS TPE STEADEAST SUPROFT OK THE LOWER GUanfiASS. THE ISLAMIC FORCES REMAIN IN CEARGE AND NO POLITICAL GROUF PAS EMERGED TO CRALLENGE THEM.
[. (C/NOTORN) THE ISLAMIC FDNDAMENTALISTS, HOWEVER, AAVE SFOWN GHEIR INABILIII TO ONITI IRAB'S PLORALISTIQ SOCIETY, WHICH CONTAINS

## 3 LAAGF MODFRAIZED, SECULAR COMPONENT DURLNG THEIR E MONELS

GIN POUFR, TDFY RAVE ALIENATED ONE GROUP APTER ANOTAE.? TEIS
GPROC: SE CANMGI GO ON INDEPINITEIY. UNMIL THE EANATICAL SUPPORT GOF THE MASSES BEGINS TO ERODF FOWEVER, KHOMEIGI IS EXPYCLED TO GEMAIN IN CONTROL AND IO CONTINU: TO CONSOLIDATE HIS. POWER.
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E.O. 12065: RDS-3 10/12/99 (LAINGEN, L.B.) TAGS: PINT, IR
SUBJEGT: YAZDI IN NEY IORE: WHERI NOW?
REF: STATE 263952

1. C-ENTIRE TEXT.
2. SUMMARI. IAZDI'S NEW TORE PERTORMANCR UAS AN ABRASIVE AND PUELIC REMINEER THAT UE HAVE YEI TO ACT IN WAYS TGAT DEMONS TRATB CONVINCIMGLI THAT UE HAVE AGCEPEED TRE
REVOLUTION. SOME OF THIS IS REYOLUTIONARY BEHORE BEX
MORE OF IT IS GENUINE REPLECTING AMONG OTHER THINGS A

- CONCERN POR CONSOLIDATION OP POYER BI AN INNBR PGOI CIRGLE.

WE RECOMMEND ACTION IN SEVERAL ARIAS TEAT YE CAN IMD SEOULD TAKE TO STRENGTHEN OUR ROLICI EAND IN TEIS ATMOSPBERE. END SUMMART.
 NEW YORE PERFORMANCE BY DE. TAZDI, 1 MAN INGREASINGLI INFIUENPIAL AS MEMBER OF A GROUP WITHIN TEE PGOI CLOSE TO KHOMEINI AND LIKELY TO PLAY A MAJOR ROLE IN TEE
EVCLUTION OF POST-REVOLUTIONARY IRAN. (VE INCLUDE IN
THAT INNER GROUP, IN ADDITION TO TAZDI, NEN DEFENSE
; MINISTER GHAMRAN, QOTBZADAR AT NIRT, PGOI SPOEESMAN TABATA-
\& BAI, AND MINISTER OF INTERIOR SABAGHIAN.)
4. WE SHARE DEPARTMENT'S ANALISIS OF TAZDI'S PORPOSES -TO CREATE, YOR HIS OWH PSICHIC AND PERSONAL POLITICAL PURFOS RS THE IMPHESS ION OF TEE ISLAMIC EETOLDTIONARY AS A NEN BREED OT MAN EEMANDING TO BE GEARD ON TEE YORLD STAGE. FAZDI FAD THAT OPPORTUNITT, BOTE AT ZAVAMA AND AT NEW YCRI, ANL EE CLEARLI WAS DETERMINED 20 USE IT TO MAXIMUM EFPECTIVENESS.
5. MORE SPECIPICALLI, AS TAR AS TEE USG IS CONCERNZD, HIS PURPOSE WAS TO TELL US, BOTH PRIVATELY AND POBLICLT, THAT GEVOLUTION. AND TO YARN US THAF ONTIL HE DO, THERE CAN BE NO PROGRESS IN BULDING 4 NEH RELAIIONSEIP. TAE TBEME WAS SOUNDED AGAIN, UITE SPECITICS, IN A PRESS GONPERENCE ON HIS RETURN HERE FROM NEY TORE (SEPTEL). THE ICE, SAYS TAZDI, HAS NOT TET BREN BROKEN.
6. TEAT MAY SOUND 4 BIT EXTREME IN LIGET OT USG ACTIONS TO DATE DESIGNED TO DEMONSTRATE THAT WE HAVE INDEED ACCEPRED THE REVOLUTION. EUT IT IS PEREAPS NOT ALL THAT SURPIISING, FOR A VARIEPT OF REASONS -- NOT ALL OY WHICH $\because F \mathrm{KH}$ © ACCEPT BUT URICH UE NEED TO TAEE INTO ACCOUNT IM

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GNIING WAYS TO IFAL WITH THIS EIFFICULT REGIME．
1．PAKILY，AS REFTEL POINTS OUT，IT IS THE REVOLUTIONARY ©OLI＇ICIAN，THE AMBITIOUS POLITICAN THAT TAZDI IS．THAT COMPULTION HFQUIRES HIM TO TALX AND LOOK LIEE A REVOLU－ IIONARY，ESPECIALLI IN THIS PIRST RETURN TO THE U．S．AFTER －IS 18 years In texas and OThER waypoints－－a part of IIS PAST THAT HE NOW FINDS SOMEWHAT BURDENSOME POLITICALLI． CNSEQUENTLI IT WAS IMPORTANT FOR IAZDI THAT THE HEADLINES ：ACK HOME SHOW HIM IN TRUEREVOLUTIONARI COLORS，PREPARED ＇IO STAND UP TO THE U．S．AND NOT SOMEONE STRICEEN WITR THE ＂MENTAL SLAVERY＂THAT BE DECRIED IN HIS HAVANA SPEEGR hS＂ThE MOST DISTRINGT CONSEQUENCE OF IMPERIALISM IN THE CONTEMPORARI YORLD．．．A CEEAP AND EPFEGTIVE TOOL OF ＇PRPETUATING IMPERIALIST DOMINATION＂．
＾．EUT THERE IS MORE THAN THAP IN HIS TOUGB STANCE WITE IS，BOTH IN HIS BILATERAL WITH THE SECRETARI AND HIS PUBLIC SPEECHBS．YAZDI IS POLITICALET AMBITIOUS BUT BE IS ALSO A BELIEVING REVOLUTIONARY．IT IS THEREFORE HORE TEAN THE REVOLUTIONARY REPURBISHING HIS CREDENTIALS． bis apfroach says thins tiat are fundamental about ter HTIRE REVOLUTIONARY APPARATUS HERE－－ONE THINS THAT IS ：ACJICAL AND REASONABLI SHORT－RANGE；TEE OTHER MORE fUNDAMENTAL AND LONG－RANGE．
$\therefore$ IN THE SHORT－TERM TAZDI AND OTHERS OP HIS CLOSE ASSCCIATES IN THE PGOI REFLECT，UE THINR，AN INCREASING CONCERN FOR CONSOLIDATION OF THEIR POLITICAL POWER AT
 GGACTION TO THE NEW OOTBREAK OF DIFFICULTIES IN KURDESTAN UL YHUZESTAN，A REACTION MARZED BY A BARRAGE OF INTERNAL I GOPAGANDA TO THE FFFECT TPAT THE D．S．，BEHIND THE FACADE AIEEL THAT IRAQ IS ALSO INPOLYEL IN SOME CONVOLUTEL
：COLIUSION WITE AYPRICAN AGENTS AND INFLUENCE．WAATEVER －TS RELATIONSHIP TO THE REAL SITUATION ON THE GROUND IN I HS TE TUO TROUELED FROVINCES，THE SPATE OF PROPAGANDA SPEMS $\therefore$ GIGNEL FUGTHER TO STRENGTHZN CLERICAL ANL RRVOLUTIONARY CCNQROL OVEF THE SECURITI FORCES AND THE EVOLYING GOVERN－ －HIT APPARATUS THAT IS TO BE PUT IN PLACE WHEN THE －UNSTITUTION IS COMPLETE．THE EFFORT AT CONSOLIDATION OF 1OAEF IS ALSO SEEN IN THE INCREASINA EMPHASIS ON THE NEED $\because O$＂FUKGE＂FROM THE STRUCTURE OF GOVERNMENT BOTH THE
－ENNANTS OP THE ANCIEN REGIME AND TEEIR POLITICAL OPPONENTS． HUS IAZDI IS QUOTED FROM NEW YORE AS SAYING THAT THE 1
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HUKGE OF THE FOHEIGN MINISTRI HAS TET TO BE COMPLETED. CFAMRAN TALES OF TEE PORGE RE INTENDS TO PURSUE IN THE AEMED FORCES THE NAZIH AFPAIRAT NIOC IS ACCOMPANIED BY. TALR OT A NECESSARY PURGING PROCESS THAT NAZIH GAD IGNORED OR SET ASIDE. AND KHOMEINI TALXS OF THE PURGE YECESSARY FOR THE ENTIRE SOCIAL AND BCONOMIC STRUCTURE IF TRE REVOLUTION IS TO BE CONSOLIDATED.
10. RELATED TO THIS BUT LONGER-IERM IN ITS NATURE IS AN FXPFESSED CONGERN OUER ANOTEER AND GREATRR DANGER TOR THE REVOLUTION, ITS GOALS AND PURPOSES. TEAT CONCERN RELATES TO THE NEED TOELIMINATE FOREIGN AND PARTICULARLT WRSTERN CULTORAL DOMINATION - AN ALIEGEE LEGACI OF TRE YREVIOUS REGIM THAT THB REYOLUTIONARIES SEB AS CORROSIVE FOR TRE RFPECTIVENESS OF ISLAM AS TRE DRIVING FORGR AND MOTIVATION FOR IRAN'S ENTIRE POLITICAL, SOCIAL AND ECONOMIC MAKE-UP: INDEED TREY SFE TRIS CORROSION AS THREATENING EVERTWHERE IN THR ISLAMIC WORLD, AN IDEOLOGICAL COMPULSION THAT COMBINES WITH LOOSE TALE OFIRGIDENTISM IN SHIA MESSIANIC TERMS TO MULEI THE WATERS POR THE ISLAMIC REPUBLIC'S RELATIONS WITH MOST OP ITS MOSLIM NEIGBBORS.
11. TAZDI EEVOTED A GOOD PART OF EIS REVEALING SPEECH AT
llavana to this particular concern op the Iranian revolu-
TIONARIES AS ER POT IT, THR STANDARDIZATION OF VALUFS, GOALS AND ASPIRATIONS AYONG THE ROLING BLITE OP THE WORLD HAS ADDED A NEW DIMENSION OP CULTURAL DOMINATION TO TRE EVOLVING CEARACTER OF IMPERIALISM IN THE CONREMPORARI YORLD. YAZDI CALLED FOR A RECOSNITION OP THE ALIENATING ANL HABITUAL CUTLURAL ALIGNMENT WITH THE SUPERPOWERS AND A SYSTEYATIC EFFORT TO PREE OURSELVES FROM THE MENTAL BONLASE OF CULMURAL DOMINATYON.
12. IT IS NOT AND IT WILL NOT BE EAST FOR US TO XORX HITH A LEADERSHIP THAT BELIEVES AND ACTS AS THIS ONE DOES; MHAT KNOW TATY NEED US BUT IET FEAR FOR THEIR KEVOLUTION F THPI GET TOO CLOSE TO US. TIME AND THE COMPELLING CIFCUMSTANCES OF AN ALREADI BUILT-IN MOMENTUM IN THE SECULARIZAIION AND MODERNIZATION OF IRAN'S BCONDMP AND ITS URBAN SOCIAL STRUCTURE UILL CHANGE SOME OF TRIS. "UT THAT WILL BE A SLOW EROCESS, BARRING SOME DRAMATIC YOLITICAL TURNAROUND FRAT SREMS UNLIEELY IN THE SHORT-TERM. WE WILL NEED TO ACT WITEA MAXIMUM OF PAPIENCE AND SENSISIVITI AS UE PURSUE OUR INTRERSTS IN THE ATMOSEEERE OF SUSPICION MANIFESTED BY IAZDI IN NEN YORE.

13 WITH TEIS AS BACKGROUND, UE COMMENT BELOU ON TBREE SPECIFIC AREAS OF POLICI: FIRST, MILITARY SUPPLI: SECOND, GLF PUBLIC POSTUFE ON THE REVOLUTION; AND THIRD, TEE SPECIAI SYMBOLISM OF CALLING ON EHOMEINI AND NOYINATING AN AMBLSSADOR.
14. TAZDI DID NOT FAIL IN NEW TORE TO MAEE CLEAR THAT OUR PERFORMANGE IN THE MILITARY SUPPLI FIELD WIIL CONTINOE TO BEAAN ACIDTEST OR OURATTITODES TOWARD TEE REVOLUTION. THE GOURSE WILL EE ROUGR, NOT SIMPLY BECAOSE OP WHAT SEEMS DESTAED TO BE A PRICELY RELATIONSHIP WITH CHAMRAN AS THE

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ANL MAKING SPARE PARTS AVAILABLE AS RAPIDLY AS THE PGOI CAN GET ITS OWN HOUSE IN ORDER. WE EELIEYE WE SHOULD, HOWEVER, ALSO BE PREPARED TO TAKE SOME KISKS IN THE CASE BY CASE POLICY UE ENVISAGE AS APEEGTNG CLASSIPIED AND SENSITIVE MATERIAL. AS A CASE IN POINT UE BELIEVE WE SHOULD MOVE AFFIRMATIVELI IN RESPONSE PO THE PGOI REQURST CONCERNING THE RFEE'S. TO DELAI OR TO DENI THESE AIRCRAFT WILL $\triangle R O U S E$ NEW SUSPICIONS OF AN INTENE TO PENALIZE TRE PGOI ON BOTR FINANCIAL AND POLITICAL COUNTS; APPROVAL OF THIS SMALL NUMBER OF AIRCRAFT ALREADY LARGELY PAID POR AND ADDIEIONAL TO AN ALREADI BXISTING IIAP INVENGORY IS CERTAINLY DEFENSIBLE (IH WHAT UE ASSUME WILL BE REQOIRED CONGRESSIONAL CONSULGATIONS) IN PERMS OF OUR INTERESES IN IRAN.
16. SECONDLI, AS THIS EMBASSI HAS RECOMMENDED EARLIER, WE beliry a we can and should rind ways to speas publicli and positifely more than we have to date about baving ACCEPTBD THE GEANGE IN IRAN. THERE ARE TVO REASONS FOR this; the one oiviousiy to help redoce pgoi suspicions about OUR PURPOSES ANL THE OTHER TO REMIND OUR OUN PUBLIC (ONLT SUPERFICIALLY INFORMED BY TEE U.S. PRESS) ABOUT OUR LONGtherm interests in iran. this is not to sat that we need PUBLICLI TO EMBRACE AND ENDORSE KHOMRINI, OR TO APPLAUD such figures as yazi and chamran and all that they say AND DO, OR TO COMMEND PGOI POLICI IN KURDESTAN. WHAT WE do need to say, in vays that withaye not yet done, is that We have long-q erm interests in iran that continue and whict we believe can be preserved in an islamic iran.
17. SPECIFICALLI, VE ORGE TEE DEPARTMENT TO FIND WAIS pUbLICLY to say that we wise iram veli in putaing its revolutionary objectives into forms and insilyotions that WIIL COMMAND THE SUPPORT OF ALI ITS PEOPLE; THAT THE U.S. fas no interest in or intention of imposing any regime, MONARCHI OR OTHERWISE, ON IRAN; TEAT WE EATE AN ABIDING INTEREST IN IRAN'S INTEGRITY AND INLEPENDENCE; THAT AMERICAN int zrests in access to iranian oil are sinontmods witg IfANIAN INTERESTS IN SUSTAINING ANE FINANGING ITS FUTURE INDUSTRIAL AND AGRICULTURAL DEVEIOPMENT. WE SHOULD FIND OPPORTUNITIES AS UELK TO WRLCOME RETOLUTIONARI IRAN'S EYpFASIS ON ISLAM AND ITS SPIRITUAL CONFRIBUTION TO SOCIETY as SOMETBING that americans dnderstand and hespect, given the war in which amgilcans also ses things of ter SFIRIT AS Important to goman indeavor.
18. ASSISTANT SECRETARI SAUNDERS' TESTIMONT OF SOME MONTES BACK before the hirc on the middle east is a WHOLE HAS THE ESSENCE OY MUCE OF THIS AND IS TEE IIND OF THING VE SHOULD be beard saying more friquently aboot IRAN.
19. PHIRDLY, AND BRIEFLY, thire IS' the very large IMPORTANCS OF THE SIMBOLIC ACTS OF SEBING xROMEINI AND NAMING $\triangle N$ AMBASSADOR. TEESE ACPIONS ARE LONG OVRRDUE; TEEY are chntral to the uay in wich yazdi and inderd most iran ffins see oúr attitodes toward the bevolution. if a new frbassador is to be furteer delated, we recommend peat
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as ror designatine an ambassador. the timing will nevir
be totalli right; the action should no longer be delayed. laingen
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1. (C-ENTIRE TETT)
2. INTRODUCIION AND SUMMAEY. VEILE IEAM EAZMS TWO BILLION DOLLARS 1 MONTI IN OIL EETENOBS A ABOGT 2.4 MILLION OT IRAM'S WORIFORCE (OR 2s PERCEMR) ARE UWHPMLOYED. MANY PLANTS ARE IDLED. AVEAGES PRODUCTION IS ESTIMATED AT


 COVERI CJRVE IS MOT EISINO FASTBR.
3. TEIS TELEGAM EXPLORES A BASIC PLOBLEM, TEE FAIIURE TO TRANSLAFE EXCESS LIQUIDITY IN IMMES INYO BIDLY MEDDED INVESTMEM OR CREDIT POR LIMPIMO IMDOSTEIAI SECTOR.
 AND CONTRIBUTES TO TII INSTABILITT AMD LACE OD CONPIDENCE
 EISCDSSED BELOU ARE THE LACE OI IHTESFOAS AND INTESTMENT. CAPITAL FLIGEP, GOVENMENT INCAPACIET AE ALL LEVELS, PER-

 MENT'S SUCCESS IM TME COMING MOMSNS IM IESOLTIMG SUCE PROBLEMS AND IN LADNCIIME PROGRAMS YEICI IMEPIRE CONJIDENCE, MAY DEPEND EIE FIOR OI IEI8 ESGME. END IMTROLUCTION AND SUMAATY.
4. LACK OF CONFIDENGE, ZERO IWTEEPMENF, LIQUIDITI PREFERENCE AND CAPITAL FLICET. ELCESS LIQUIDITY CAN BE MADE PRODUCTIVE THROUGL INYESMENE, IN NET OR EXISTIAG PIANT, OA THROUGH TES LOAN OF VOLEIMO CAPIRAL. INVESTRENT
 ENTEEPRENEURIAL CLASS IAS TLE TIE CONHIT. SADEGE SAMII, DEPOET MANAGING DIRETO2 OF ITE IRAN-ARAS BAME, AND


 ¢IEY WILL NOT MAER A MPE.
5. THE BAZARI (COMSERATITE MECRAMT) CLABS ARE TRADERS. NOT RISI-TAKING INVESTOIS. ACcOLDIM TO DIABCTOR ABPABI OI TEE FOREIGN DPPARTAENT OR BANI MRLLI IRAM'S LARGET COMMERCIAL BANK, TMESE BAZARIS ABE EXTECNELI WELL EBELED.
 PE TO PILE OP THEIR WBALTE IM BANE, OR BETEB STILL, TO

EXPORT IT. OTERINYOICING OE IMPORTS IS REPORTRDLI A COMMON DEVICE, EXPLAINING WHY THE VOLUME (I.R. TOTAL DOLLAR VALUE) OF LETtEES OF CREDIT HAYE SYOLER SO MUCH OVER TRE PAST TVO MONTHS. "IT DORS NOT NECESSARILI MEAN INCREASED IMPORTS, ON IMCAEASED BCONOMIC ACTIVIFT. UHY, I KEEP ASKING PEOPLE VILL TERT MOT FACE TES FACT THAT UE ARE IN A VRY BAD SIPOAPION?," ASES ABtAEI.
6. ALTERNATIYELI, AETAHI YENT OM, DAZAEIS (AND OTHEAS) ARE CONVERTING THEIR UEALTE INTO GOODS LIEELY TO TIND MAREETS ABROAD. DESIDES OBTIOUS ITEMS SUCE AS GOLD OR ORIENTAL CABPETS, SATMON NOU IS MUCE IM DEMAMD. UNLIES THE ENPREPAENEURIAL CLASS VAO EAD EREN ONCOMPORTABLY CLOSE TO TEE OLD REGME, MUCI OJ TEE BAZAII CLASS AIE IDEOLOGICALII CLOSE TO THIS ONE. GENERALIT, TIET ARE DOING VELL, AS ATTESTED BT LIVELY METAIL ACTIVIGTIM PLE BAZAS, AND BY TEEIM SWELLING BANE ACCOUNFS. ETIDBNCE OF EHCBRTAINTY ON TEIIR FART, TBEREFORE, SEOULD NOT EL DISMISSED LIGRTLY.
7. PART OF TAIS MISTRUST IS OP THE POLICIES (OR TME LACK
 POLICIES, BOSINESSMEN BNCOUNTER BETEAIC TIEOIIES, SUCA AS
 WAT OF SPLCITICS TO VIICE TETY CAN BELATE, AND ON TEI BASIS OF WHICE TEEI CAN MAEE PLANS. ABPABI OMLI HALE-
 EEENA "PALSE SIGNAL," IM ORDE TO SCAES EICESS LIOUIDITY OUT OE INTEREST-BEARING TIME DIPOSITS AND INTO TBE STOCR MARKEF OR MORE DIRECT PORMS OF IMTESTMENY. 30T TEIS, EE SAID SADLT, WAS JUST NOT BAPPININE.
E. EQUALLY DISTURBING FON THI BAZAIIS MUST EE THE PRICE MUCH LID THEY PAT FOR TEIS OR THAT IMPORT? HON MOCH ARE THEY CHABGING THE CONSUMERS? VIIEE TAIS MAS DEEN A ET
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TRADITIONAL CLERICAL FUNCTION IN TRADITIONAL ISLAM, ITS SIMPLISTIC APPROACH, AND THE DISOUIET THAT THEIR BIAS AGAIMST PROFIT MUST GENERATE, SHOULD BE AN ADDITIONAL DETERENT TO 1 NUESTMENT OR LENDIMG.
9. CONFIDENCE MAYBE ERODED BY THE RUALITY OF MANAGERS APPOINTED TO RUN THE WATIONALIZED IMDUSTRIES. EVEN THE WORKERS, APPAREWTLY, MAY COMPLAIM. BAWKERS IFLL OF MANAGFRS WHO HAVE TO BE INTRODHCED TO THE DIFFERENCE RETWEEN THE DEBIT SIDE OF THE BALANCE SMFET, AND THE CRFDIT. COMPOUNDIMG THE RELUCTANCE OF BANKERS TÓ LEND TO FIRMS WITH INEXPERIEHCED MAHAGEMENT IS UHCERTAINTY AS TO WHO OWNS AND CONTROLS THE FIRMS. IN SOME CASFS WHERE all the shares have not been taren over; but where the gOVERAMENT OR A CHARITARLE FOUNDATION APPOINTS CERTAIN NIRFCTORS TO THE ROARD, LINES OF AUTYORITY AND ULTIMATE FI NANCIAL RESPONSIBILITY. REMAIM UNCLEAR.
15. THE APPOINTMENT OF I MEXPERIEMCED ADMIMISTRATORS RE-凡ECTS THF FLIGHT OF THE EXPERIENCED. YET, A NUMBER OF THE LATTER REMAIN, AND ARE FUNCTIONIMG UITHIN THE SYSTEM. THEIR ARILITY, HONEVER, TO BRIDGE THE EXPERIEHCR GAP AND EFFFCTIUENESS IN MAKIMG THE ECOMOMY TICX, IS RFDUCED BY PSYCHOLOGICAL DISCOMFORTII THEIP ROLES. DO YOU REALIZE* ASKED ARTAMI, "THAT MY TENURE KFRE MAY DRPENO OM WHETHER OR NOT I PRAYY" OTHERS MAVE SAID THE SAME, WHO, LIKE abTAHI are InNILLIMG TO PLAY THE HYPOCPITE. ALL ARE VUL NERABLE TO SOME EXTENT, A LESSON DAIVEM HOME BY THE FIRING OF THE NIDC CHIEF, WAZIH. THERE ARISES A TENDENCY TO AVOID DECISIONS LIKELY TO GIVE OFFENSE OR TO DRAW attention to themselves.' IT EVF:N AFFECTS THEIR DESIRE TO WORK OUFRTIMF (ESPECIALLY AFTER THE RECERT MAJOR CUTS IN PAY IN NIOC AND THF RANKS.)
11. ANOTHFR, AND RELATED PRESSURT, IS THE FEAR MOT THAT this regime, gut that its successon may call managers to ACCOINT FOR HAVING CARRIED OUT THE INSTRIICTIONS OF THE PRESFRT ONF. WMAT HAPPENED TO MAMY WHO CARPIED OUT THE ORDERS OF THE SHAH, THE PATEMT INSTABILITY OF THIS REGIME, AND THE FFLT POSSIRILITY OF COUNTER-REVOLUTION. ALL COMgInf. TO DISCOURAGE ImITIATIVE. DW THE MOSITIVE SIDE, OF COURSE, THE EXAMPLE OF WHAT HAPPENED TO THOSE WHO REWT THE RILFS TO TAFF. CARF OF THE SHAH'S CRONIES HAS STREM THENED THE RACYS OF GAMKPRS TO RESIST GRUDF IMTERFFRENCES GY CLFRGY AND KOMITEHS ANXIOUS TO HAUE THEIR PET PROJECTS FI NANCED, HOWEUFR UNTCONOMIC. "MOBODY'S GOIME TO STAND ME IJP AGAINST THE WALL LIKE THEY DID TO SOMF OF THOSE gUYS," SAYS MANAGIM DIRECTOR AGHILI OF THE GANK OF IRAN AND THE MIDDLE EAST.
12. ON BALANCE, HONEVER, THE EFFECT OF ThtSE PRESSURES, PARTICULARLY ON BANKERS WHO ARE NOW CIVIL SERVANTS, HAS REEN TO DISCOURAGE I NNOVATION, BOLDNFSS AND FLEXIBILITY. these aualities are particuliarly needed as many insolvent IRANIAN INDIISTRITS CALL OUT IN VAIN FOR CRFDIT.
13. TO UNDERSTAND THE IMPORTANCE OF CREDIT FOR IRAMIAN INDUSTRIES, ONE SHOULD RECALL THAT MUCH OF IT CONSISTS OF THE ASSEMBLY OF FOREIGN COMPONENTS, OR, AT LEAST, DEPENDS heavily on imported raw materials. industrialists were at pains to maintain their credit ratimes.as managimg director saghettlian of the foreig trade bank of iran (fibi) COMMENTED, THEY TOOX CARE OF THEIR SUPPLIERS WELL REFORE their iranian bankers. in return, many enjoyf. the PRIUILEGE OF BUYIMG ON OPEM ACCOUNT. OTHERS TOOK OUT TERM LETTERS OF CREDIT OF 189 days OR BETTER. AT 180 day terms having allowed a month for transport of the imported inPIJTS, a month for processimg and a months grace to the PIJRCHASER OF THE FINISHED PRODUCT bEFORE HE hAD TO PAY, THE INDUSTRIALIST ENJOYED A 3-MOMTH MOLIDAY REFORE HE MAD to pepay his suppliers. the float was an important factor in his profit margin.
14. WITH THE REVOLUTION, FOREION SUPPLIERS REGAN TO INSIST ON CONFIRMED LETTERS OF CREDIT, WHICH EFFECTIVELY meant cash. firms in turn began to demand cash payment from their customers. the float was lost, and, in many cases, production is down (and earnimes), while. full PAYROLLS MUST STILL bE MAIMTAINED WITH A 29 PERCENT PAY bOOST. CUSTOMERS have withheld payment. effectively INSOLVENT, WITH THEIR AVAILABLE COLLATERAL (LAND) RENDERED VALUELESS, MANY I NDUSTRIES, ALREADY LENT UP, WERE TRYING to borrow fuen to meet their payrolls, and usually withoitr success.
15. THE CRY FOR EMERGENCY CREDIT, FIRST HEARD FIVE MONTHS ago, was responded to ry the "business committer" of the revolutionary committee in aum. in league with rightTHINKING PAZARIS, THEIR WELL-PUBLICIZED 8 G BILLION RIAL EmERGENCY CREDIT (REF A) BUILT UP GREAT HOPES. AT SIX PERCENT INTFREST, AND WITH COLLATERAL RENUIREMENTS effectively waived, the cbi was to channel 89 billion rials in 10 tranches through in banks (recfently become il) of the stronger commercial banks. fifiy percent of the BT -1223

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APPLICANTS' REQUIREMENTS WERE TO BE DRAWN FROM THIS FACILITY, WHILE THE BALANCE WOULD COME FROM THE BANKS OWN FINDS. HFNCE 1 RO RILLION RIALS WOULD BE INJECTED INTO THF ECONOMY, WITH 1.6 BILLION.RIALS EXPECTED FROM EACH DESIGNATED RANK IN THE FIRST TRANCHE. THE CREDITS COULD BF USED EITHER TO MEET PAYROLLS, OR TO PURCHASE RAW MATERIALSE
15. WITH ONE POSSIBLE EXCEPTION, ALL OUR RANKING CONTACTS mgREE THAT THE SCHEME HAS PROVEM TO BE A TOTAL FAILIRE THE BANK SANAYE, THE ONLY ONE OF THE DESIGNATED RANKS TO GIVE US FIGIIRES, NOTED THAT OF ITS 1.6 BILLION, ONLY 369 MILLION, OR 2a PERCENT OF TARGET HAS EEEN ADVANCED. THE PRINCIPAL ROADRLOCK, ALL, ADMIT, WAS THE HOPELESSLY COMPLFX REDTAPE ENCOUNTERED RY THE APPLICANT. SAGHETELIAN OF FTBI TELLS OF ONE APPLICANT WHO APPLIED FOR A CREDIT TO GUY RAW Materials, only to ge requested by the loan committee of THE MINISTRY OF INDUSTRIES AND MINES TO SHPPLY THE NAMES OF ALL HIS EMPLOYEES. INADVERTENTLY, HE HAD APPLIED FOR THE WRONG KIND OF CRFDIT: (THE RUESTION REMAINS WHETHER IN ORDER TO MAKE AN EMERGENCY PAYROLL LOAN, ONF REALLY NEEDS ALL THOSE NAMES.) THE IRANIAN BUREAUCRACY IN THE MINISTRY HAD A FIELD DAY AS DID THE CLERICAL REPRESENTATTVES, IN SOLICITING NIGGLIMG AND IRRELEVANT DETAILS. MONTHS WOULD GO BY, WITHOUT ACTION ON THE PART OF THE MINISTRY OF CENTRAL RANK.
17. ALONE AMONG THE BANKERS, SAGHATELIAN APPEARED UNTROIRLED PY THESE DIFFICULTIES. WHEN THE CENTRAL BANK WAS SLOW IN COMING THROUGH, HE WOILD ADVANCE THE ENTIRE AMOUNT FPOM FTRI'S OWN FUNDS, AND CORRECT THE ACCOUNT LATER. IN CONCEDING THAT THE DRAW-DOWN RATE IN OTHER GANKS WAS LOW, HF. ALIOWFD THAT HIS BANK HAD TRADITIONALLY ENJOYED THE. CUSTOM OF THE "CREAM" OF IRANIAN I NDUSTRY. IN OTHER WORTS, HE WAS LENDING TO THE FEW WHO DIDNT REALLY NFED EMERGFNCY CREDITS. AS NOTED ABOVE, THE CONSFNSIIS WAS THAT THOSE WHO DID NEFD THEM WEREN'T GETTING THEM.
18. THE OUFRRIDING DUESTION, THEREFORE, REMAINS THE CRFDITWORTHINESS OF THE INDIVIDUAL INDUSTRIALIST. BANK MELLI, SAID ABTAHI; HAD DONE ALL IT COULD TO MAKE CREDIT AVAILARLF. BUIT WHEN A COMPANY IS PATENTLY INSOLUFNT, WHEN IT HAS TO BORROW EVEN TO MEET ITS PAYROLL, THEN A LINE HAS TO RE DRAWN. ABTAHI MADE IT CLEAR THAT HE HAD NO MORE DESIRE THAN AGHILI, SOMEDAY TO BE STOOD UP ACAINST A WALL.
19. CONCLUSIONS. FACED WITH THE INEPTITUDE OF THE RFSPONSIRLE MINISTRY, NO COLLATERAL REAUIREMFNTS, AND ASYED TO PUT THEIR OWN MONEY INTO I NSOLVENT OPERATIONS, THE COMMERCIAL BAKS ARE UNDERSTANDABLY NOT RESPONDING TO THIS NATIONAL PRIORITY. THE CONSEQUENCES ARE FELT IN a NUMBFR OF WAYS.
20. FOR FXAMPLF, THF TRUCKING INDUSTRY'FACES A SERIOUS SHORTAGE OF SPARE PARTS. ONE OF THE LARGEST SPARE PARTS IMPORTFRS CAN MFET ONLY 65 PFRCENT OF ORDERS. ADDITIONAL STOCK IS AVAILABLF. RUT UNPAID FOR, IN CUSTOMS WAREMOUSES. THE FIRM IS INSOLVENT, AND NO BANK WILL LEND IT FUNDS TO PAY OFF THE LFTTERS OO CREDIT AND CLEAR CUSTOMS. MFANWHILF, GOUFRNMFNT MINISTERS ARE JAWBONING MANIFFACTURERS AND IMPORTERS TO "DO SOMETHING" ABOUT THE PRORLEM.
21. THIS MAY RE AN EXTREMS CASF. INDUSTRIES OWNFD BY THF GOVERNMENT, AT LEAST ACCORDING TO PRO-GOVERNMENT MANAGING DIRECTOR AFGHANI OF THE BANK SADERAT IRAN, ARE ARLE TO FIND ENOUGH CREDIT TO IMPORT AND TO KFEP PRODUCTION GOING A NUMRER OF PROBLEMS WERE INHFRITFD FROM THE DAYS OF THE SHAH. AGRICULTURAL MACHINERY, WE ARF IOLD, IS DOING BETTER.
22. THEPE IS, NFVERTHELESS, CAUSE FOR CONCERN IN THE PRECEDING ANALYSIS. AS REVOLIITIONARY EUFNTS RECEDE INTO THF PAST, PFOPLE WILL EXPECT MORE OF GOVFRNMENT THAN GOVER NMENT IS PRESENTLY DELIVERING. THE NEXT FFW MONTHS SHOILD GIVE US A BETTER IDEA OF WHETKER THF STARILITY AND CONFIDFNCE CUPVE WILL GO UP, OR DOWN. LAIMGEN ET
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SUBJICT：POST－REVOLUTIONARI INDUSTRT IN TABRIZ：MERCEDES BENZ

1．（C－INTIRE TEXG）
2．SBMARI：DURENG A RECENT VISIF TO TABRIZ，TDI COMMOTY VISIFID MERCEDES－BENZ JOINT V ENTUTE DIESEI BNGINE PLANT COMMOFF FROM EARLIER TOUR IN TABRIZ（1972－74）WAS VELK－ ACQUAINTBD VITG PIANE，ITS PR BVIOOS IRANTAN MANAGING DIRECTOR AND ITS NEV IRANIAN MANAGEMO DIRECYOR，CGRIST AGEADEGIAN UHO EAPPENS TO EF AN ARMENIAN．BT POST－ EEYOLUPIONART IRANIAN INDUSTRIAL STANDARDS PRODUCTION AT 56 PERCENT OF PAST PRODUCTION GAN BE COUNTED AS SUCCESS． STORT OF BOW PLANT IS WEATHERING CRISIS PROVIDES INTEREST－ ING YIGNETTES ON REFOJUTIONART IRAN AS WELL AS BXAMPLE OF HON TALENTSD ARMENIAN MANAGER CAN JUGGLS OTTEN CONFLICT－
 REVOLOTLONART COMMIT要EES MULLAES AND VOREERS．BND SUMMARI．

3．THE IRANIAN DIESEL ENOIN MANUFACTURIMG COMPANY（IDEM） WAS FSTABLISEED IN 1970 AS A MERCBDES－BENZ JOINT VINTURE TO MANUFACTURE TRUCK AND BUS DIESEF SNGINBS APPROXIMATE－ LY RQUAL SRARES ARE EELD IN THIS PAIVATE JOINT－STOCX DEVILOPHENT BANE OF IRAN（IMDBI），E胃ATAR COMPANI AND IRAN NATIONAL．KBAYAR AND IRAN NATIONAL ARE MEBCTDES－BENZ MANUPACPURERS IN TEHRAN OF M－B TRUCES AND BUSES RESPRCTI－ VELI．IDEM HAS BEEN A SUCGESS STORY；BY 1977 PRODUCAION HAD RISEN TO 18， 00 O ENGINES A IEAR（APPROXIMATSII EALT EACE TOR GHAVAR AND IRAN NATIONAI）AND A FIGOROOS EXPAN－ SION PROGRAM WAS ENSURING STBADT INGREASE IN IRAMIAN VALUE ADDED．PRODUCTION TOR THI CORERNT IRANIAN TEAR（MARCH TO SEPTEMBER）HAS DROPPED 10750 BNGINES A MONTR OR ABOUT 9．BGE PER TEAR．

4．IEEM HAS BESN BOTH FORTUNATE AND UNPORTUNATE IN ITS CAPTIVE MAREET．KGAYAR COMPANY GAS HAD FERI SERIOUS CREDIT AND PRODUCTION PROBLEHS SINCE TEE ERVOLUTION．VEILE ITS GHIEF STOCKHOLDER（THE SOUDEFAR FMMIIY）BAS REMAIMED IN IRAN，YHE GOVERNMENT BAS IMSGAELED NEH MANAGEMENT AND A NEN BOARD OF DIRECTORS KBATA童 UAS OFER－BITENDED EVEN PRIOA TO 2HE REVOLUPION；TRUCES vBRE SOLD ON CREDIT IN IRAN AND KHAVAR AIVAIS HAD TO STRUGGIE TOR OPEATING CAPITAL．WITE THE REVOLDTION，THE SHUT－DONN OF LHRGS CONSTRUCTION PRO－ JECTS．SER RTPUSAL OR INABIGITI OF ITS CUSTOMERS TO PAT THEIR DBETS，COUPLED WITE CREDI＇SEORTAOES AND TES INBX－ PERI ENCE OP ITS NEW MANAGEMENT，THE COMPANI IS NBARIT BANKRUPT．WORKRES WAGES MAVE BEYN BAISED WRTEE PRODUCTION


#### Abstract

い UN「1DENTLAL  IS VIRTUALII NIL．IRAN NATIONAL，ON TEE OTERR GAND，WAS A MONET MACHINE FOR ITS OWNERS，THE KGATYAMIS，IN PRE－EE\＃－ OLUTIONARY IRAN．PAYKAN AUTOMOBILES MADE EY THE FIRM VERE IN SUCH DEMAND THAT CUSTOMERS FAID CASH 6 MONTHS IN AD－ VANCE AND ITS M－B EUS MAREET YAS GROUING STEADILT．TEE KHAIIAMIS GAVE FLED FROM IRAN，TEEIR PROPERTT HAS BEEN NATIONALIZED，BUT EYEN THE PGOI HAS NOT BEEN ABIE YET TO RUIN IRAN NATIONAL．THE COMPANT EAD SURPLOS CASH OPERAT－ ING CAPITAL OF OVER 1 DILLION TOMAN（ABOUT 135 MILLION DOLLARS）ON THE EVE OF THE RIYOLUTION．PHIS HAS PROVIDED A COMPORTABLE TEMPORARY COSHION TO ABSORB INCREASED YOREER WAGES AND TEE CONTINUING DEMANE POR M－I BOSES EAS PROVIDED a MARIET FOR IDEM．

5．By TABRI2 AND EYEN IMAMIAN STANDARDS，IDEM HAS BEEN A PROFITADLE COMPANY FOR ITS SEAREHOLDERS．TORNOVER YAS OVER 600 MIILION TOMAN P里R FEAR（NEARLI 100 MILIION DOL）． IMPORTS OF COMPONENSS TROM DAIMLER－BENZ WERE OVER 100 M ． DM PER TEAR，THE PLANT EAENED A PROFIT OF 80 MILIION TOMANS（OVER 10 MILLION DOLLAES）IN 1977 AND PROVIDED EMPLOTMENT FOR 1306 TABRIZIS．PLANT IS NOU AT BALT－PRO－ DUCTION，IS PAYING ITS SAME VORKYONCE（YHICH CANNOT BE RECUCED RIGHER WAGES AND IS LOSIMO ABOUT 5 MILLION TOMANS A MONTH（A1OUT Beg，Det DOLLAES）．LOSSES ARE TO A LARGE EXTENI BEING TINANCED TEROUGA EIPPIME INTO DEPRECIATION RESEEVES AND SOME DANE CREDITS．PAIOR TO THE REVOLUTION， D－M GIRMANY SOLD COMPOMENTS AT SE PIACENT DOWN AND 50 PER－ CENT IN 9．12．AND 15 MONTH TRENCRES AFPER TEE REVOLJ－ TION，D M EXTENDED TERMS TO A 20 PERCENT TO EA PERCENT BATIO，BUT WHEN GERMES LLIMINATED ITS EXPORT INSURANCE． ILEM WAS TORCED TO PORCHASE ON A CONEIMMED LETEEA OF CREDIT BASIS．

E．TEE REYOLUTION HAS DRAMATICALEY CRANGED MANAGEMENT－ LABOR RELATIONS AT IDEM，AT LEAST IN THE SHORT－RUN． aghasegian became acting managing director in eamit ig7e． AGHABLGIAN，A NATIVE TABRIZ ARMENIAM，EAD SPENT 13 EEARS IN GERMANI，BUT RETURNED TO TADRIZ IM 1976 AS AN ENGINERR AND EAS WORKED HIS WAT TO TEF TOP OF TRI COMPANY． AGEABIGIAN YAS APPOINTED MANAGING DIRECTOR BI PRE BOARD OP ET ＊1268


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LIRECTORS AFTER THE REVOLDTION AND RE-CONFIRMED IN THIS POSITION BY THE REVOLUTIONAAY PLANP COMMITYEE IN A NOISY MEETING OF LLL 1300 EMPLOTEES $3 H E$ YARLT PLANT COMMITTEE HAD 29 MEMBERS (SOME LETTISTS), BUT TEE MORKERS GAVESIMCE ELECTED A NEY 5-MAN COMMITTES COMPAISED OF YERY RELIOIOUS WOREGRS. AGBABEGIAN IS SOMEHAT CONCERNED THAY THIS COMMITTEE IS INCREASINGII BIING EY-ZASSED BY WOREERS WBO WANT TO BRING TGEIR PROBLEMS TO HIM DIRRCTIY. WHILE TEIS INDICATES TRUST IT PLACES AN IMPOSSIBLE DRMAND ON BIS TIME.
7. EUEN PRIOR TO TEE REVOLUTION, AGBABEGIAN GAD VERT
ASTUTELY REACTED TO VOREER FRUSTIATIONS AND JEALODSISS.
TO THE CHAGRIN OF STAFP, Hz ALLOURD WORERAS TO USE THE
IDEM CIUB, SUIMMING YOOL KND TENMIS COURTS. IE STOPPRD
CONSTRUCTION ON A 250 , $\operatorname{EES}$ DOL HOUSE ES HAD BERN CONSPRUC-
TING AND HAS CONTINOED TO LIVEIN A SMALLER HOOSE IN
tabziz. he noted phat religious woreeas had no where to
PRAY AND BEGAN TEE CONSTRUCTION OF S SMALL MOSQUE ON THE
PLANF SITE. HE REFUSED A CHEPIEUR. SOLD THE NEY MERCIDES
COMPANY CAR AND DRIYES A 5 TEAR OLD MERCEDES. ALL OF
THIS HAS PAID OTF IN EETTRE YORER RELATIONS, BUT PERHAPS
EVEN MORE IMPORTANTIT KAS PROMOTED GOHADEOIAN S RELAFIONS
U1TA THE CITY'S NEM REVOLOTIONARY ESTABLISHMENT. TEE
SINGING OF HIS PRAISES BY HIS PIOUS WORERR COMAITTEE HAS
EHODGRT VISITS AND COMMENDATIONS FIOM TEI CITI'S CEIEP
AYATOLLAES HIS RRLATIVELT SUCCESSYOL PLEAS FOR CREDIT
FROM THE CAUTIOUS BANERRS IN TADRIZ HAYE BEEN BACEED BY
REQUESTS PROM THE CEIET REYOLUTIONABE COMMITYEİ TO PEZ
GOVERNOR GENERAL TO TEE CITI'S CEIET ATATOLLABS.
E. AGFABEGIAN REALI2ES THAT SUCCESS IN REYOLUTIONART IFAN IS TEMFORARY. TBE VORKERS WHO TLECTED HIM CAN TURN AGAINST HIM ENBIOC FOR LITTLI OR NO CADSE. HIS KOARD OF DIEECTORS, MANT OF YHOM APE NOY GOVEANMENT APFOINTEES, ARE AN ADDITIONAL TRIAL, GE HAS POUGET TEPM, HOUEVER, RETUSING TO HATE MINOTES OF DOARD MEETINGS CEINGED FROM ENGLISH TO FARSI AND GAS CBALLENGED PREIR BRAND OF "BANNER" GEVOLUTION (ALL REETORIC. NO NORE). HOTITES ARE NOTORIOUSLY DIPRICULT TO ANALTZE. BUY IT APPEARS TBAT AGHABEGIAN, WHO GAS BEEN FROSTRATED TO TAE POINT OT BRSIGNATION ON THREE SEPARATR OCCASIONS, BELIEVS TRAT TRE PLANT MIGHT UELI FAIL VITROUT HIM' SINCR BIS OARD AND THE VOREER COMMITRE REFUSED TO LCCEPY EIS RESIGNATION THEY MAY AGREL. AGEABEGIAN IS A MANAGER WHO SERES TO CONQUER THS IMMENSE CHALIENGES TACING
HIM. EIS LINES OP SSCAPE SHOOLD THE CEALLENGE PROVE TOO LAREE ARE OPEN, HOUETER: M-8 HAS A JOS WAITING FON HIM IN GERMANI AND HIS ARMEMIAN RELATITES IN LOS ANGELES VOULD MAEE EIM A BOSINESS PARTNER. GOHABEBIAN IS AM EXAMPL ONE OF ONLT A PEU EUNDRED MODERN MANAGEAS TEAT IRAN CANNOT
 THE COUNTRT. THE MAJORITY OF THOSE REMAINING GATE FRUSTRATIONS SIMIIAR TO AGEABEGIAN'S AND IN MOST CASHS SIMILAR OPPORTUNITIES BLSEMEERE. LAINGEN ET
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[^0]:    B. LABCR - NO DEFINITE 'LANS KAVE BEEN FORIGLATED TO DFAL UIHA IHE QUESTION OF HOW TO HANDLE THE LABOR OUESTION BEYOHD I-AIITUDES CONCERNING INCREAGED BENEFITS AND SOCIAL SERVICES rUR I:LE WORKJ:G FORCE.
    C. INDUSTRY - KHOMEINI AND HIS ADVISCRS ARS SFREM: : Y WOOTEMPLATINGI IHE NATIONALIZATION OF ALL MAJOR PRODHCTIVE U. TS IN TIE IRANIAN ECONOMY. BUSINESSES BELONGINO TO BAHAI'S PARTIUALARLY THE MAJOR APPLIANCE MANUFACTURER "ARJ"; IS PROMINENTLY CITEL IN THIS FESPECT, WILL BE TME SUBJECT OF SPECIAL ATIENTION. NO REAL. PLANS fUR ION THE NAT IOAALIZATION WILL BE CARRIED OUT OR HOW DLAEASIUG $\therefore D$
     me Yet availíable.
    D. BANKING - IN ACCORDANCE WITH ISLAMIC PRIHCIPLES, AA::SS LILL NO L JHGER OPERATE IN ACCORDANCE WITH ACCEPTED UESTEGN FRACIICES atD iife TOO WILL BE NATIONALIZED. BANKS WILL STILL LGAN MONEY, JUT UILI O CHARGE INTEREST, SHARING INSTEAD IN THE PROFITS OF THE : SiEAifise that the loan finances and absorbing aily losses. policies
    
    3. (SOURCE COMMENT: THE ECOHOMIC THINKING OF KHOUEINI AWD HIS : JUISGRS REIAAIUS VERY IMPRECISE AND WHEN PRESSED FCif DE IAILS, SIjCA I O: THE ISSUE OF HOW A MATIONALIZATION PROGRAA WOID DE CARRIFA - THE ADVISORS MESPORD THAT THE DETAILS WILI NE OR:SD OUT MUOM
     ifse men have to make hard decisions t 30 OT TIE ECC oiy find irb i: iovuctivily.)
    4. ACO. E IRAN, TEHRAN (4 FEBRUARY 1979). FILID RLPGT iD. : 1, T-10,438.
    5. FIELD DISSEM: EMBASSY AND ECOHOMIC COHASELC. AT TEMisit. SEAT TO PARIS, NINAIT, JIDDA, ABIJ DHABI, AMNAN, CAI O, TEL GUIV, FAMAMA, MUSCAT, NEW DELMI, KABUL, ISLAMABAD, KARACH: (PRINCIPAL (FFICERS ONLY).

[^1]:    Stan Escudero served two tours in Iran; the most recent a TDY assignment last November-January. He is curcentiy in IO/UNP.

[^2]:    '15. AND, IN BETWEEN, DON'T FORGET TO PLAN THE FOURTH OF JULY PAOTY. CHRISTOPHER
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    \#8047

[^3]:    'SEW HEAD CF THE DEFENSE ESTABLISEMENT, BUT MORE PUNDAMENTALLY HECAUSE OF THE FEAR OF AMERICAN INPLUENCE IN AND VIA THE MILTARI IN IRAN SOCIETY. (AS YAZDI NOTED IN HAVANA, FORE THAN 1200 IRANIAN MILITARY PERSONNEL WERE RRAINBD IN THE UNITED STATES -- A CONSERTATIVE FIGUREBI OUR ESTIMATE). THERE IS ALSO THE ABIDING SUSPICION ON TRE FART OF TAZDI AND OTHERS THAP IRAN HAS BEEN FINANCIALET FAD BI MEANS OI THE TRUST PUND.
    15. WI THUS PACE THE CHALLENGE OP SATISFIING BOTH THE FOLITICIANS SUCH AS TAZDI AND GHAMRAN BDT ALSO TEE MILITARY PROPESSIONALS, WBO ARE BEGINNING TO REPLECT A CONCERN THAT 中HKT WILL BE DENIED THE LOGISTICAL AND TECHNICAL SUPPORT THET FEEL THEY NEED FROM THE U.S. NONETHELESS UE SEE OUR CURRENE POLIGY STANCE ON MILITARY SUPPLY AS ESSENTIALLY SOUND -- AN OPZA AND STRAIGH安FORGARD POSTURE CONCERNING BILLINGS AND AGCOUNES, PRANE $\triangle N D$ PORCEFUL REMINDERS ABOUT OUZ OUN LAUS AND REGULATIONS IHAT APPLI, A DEMONSTRATRD WILLINGHESS TO GO ALL OUT IN RESPONLING TO PGOI QUESTIONS ABOUT PINANCIAL DETAIL, BT
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