

**BY ORDER OF THE
SECRETARY OF THE AIR FORCE**

AIR FORCE POLICY DIRECTIVE 10-21

1 MAY 1998



Operations

AIR MOBILITY LEAD COMMAND ROLES AND RESPONSIBILITIES

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Air mobility supports the national security strategy and the national military strategy across the spectrum of conflict. Rapid global mobility provides speed and flexibility in deploying, employing, and sustaining the nation's combat forces, and is a core competency of the United States Air Force.

It is important that critical processes and systems associated with any particular mission area are congruent and compatible. The lead command for a mission area will manage and take the lead in coordinating the processes that develop and maintain concepts, processes, and force structure. The Air Force designated Air Mobility Command as the lead command for the air mobility mission area, including airlift and air refueling. As such, AMC will manage and coordinate with the other commands involved in air mobility operations those processes designated below to enable the interoperability of air mobility forces regardless of command. AMC, in concert with other Mobility Air Forces (MAF) commands, will maintain clear, detailed, and accountable standards in this mission area to ensure efficient employment and interoperability of forces. This AFPD is a capstone directive that strengthens and clarifies lead and other MAF command responsibilities within the air mobility mission area.

1. This directive establishes the following authorities and responsibilities which are applicable to the air mobility mission area, to include: aeromedical evacuation, combat delivery, air refueling, cargo airlift, passenger airlift, Single Integrated Operational Plan (SIOP), Operational Support Airlift (OSA), special operations, and the associated support mission/functions. The **lead command**, will:

1.1. Take the lead in coordinating the technical review for all Service and joint air mobility doctrine. The lead command will, in coordination with other MAF commands, also develop tactics, techniques, and procedures necessary to effect air mobility force integration, to include complimentary and interoperable command and control procedures.

1.2. Establish a MAF commanders' conference to periodically discuss air mobility issues, and to resolve issues of mutual concern.

1.3. Formulate organizational templates for operational and support forces to serve as the standard for air mobility organization.

1.4. Enable all commands to fully participate in leadership development programs and commander selections.

1.5. Establish and maintain programs and curricula at the Air Mobility Warfare Center (AMWC) to meet all commands' training and educational needs. Additionally, all other MAF commands can use the capabilities of the AMWC to test advanced capabilities or operational concepts.

1.6. Manage the process to identify future requirements and modernization needs and incorporate them into the AF and joint modernization planning processes. The lead command modernization process includes modifications for fleet-wide interoperability and commonality on airlift type airframes currently employed in mission areas other than air mobility.

1.7. Act as the air mobility advocate and respond to issues addressing its status and use. Advocacy includes planning, programming, and budgeting for designated system-wide unique equipment and modifications, as well as personnel issues.

1.8. Establish and maintain logistics program standards to ensure support of the Air Force's effort to maintain fleet-wide configuration control, and to maintain programs to ensure worldwide supportability. If necessary, the other MAF commands may supplement due to operational requirements.

1.9. Establish, in coordination with the other MAF commands, the command and control process for airlift/air refueling forces and in-transit visibility for aircraft, cargo, and passengers to include the interface at the new theater level for Air Mobility Division processes in the COMAFFOR/JFACC Air Operations Center..

1.10. Manage the process to formulate baseline inspection and evaluation standards, regardless of command.

1.11. Manage the process to formulate baseline training events and employment tactics, regardless of command. The other MAF commands may further restrict these standards for theater-unique missions.

2. All other MAF commands will fully participate in the above processes to ensure needs are identified and policies are thoroughly formulated. Issues may be discussed and resolved at MAF conferences. **MAF commands** will:

2.1. Retain responsibility for accomplishing the above duties for command- or mission-unique equipment, modifications, and missions.

2.2. Coordinate with AMC to set up peacetime and wartime theater airlift command and control.

3. The lead command will develop, with the other MAF commands' full participation and coordination, related publications supporting this directive. Other MAF commands may publish command supplements as needed to address mission-unique requirements, but supplements may not be less restrictive.

4. This policy directive specifies the roles and responsibilities of the lead command for air mobility and those other MAF commands who have assigned air mobility forces. By designating those shared processes, AMC will ensure that the other MAF commands' requirements are considered. Likewise, other MAF commands are obligated to participate in those shared processes to ensure the resulting air mobility

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standards are applicable across all commands with air mobility forces. The overall goal of these actions are to ensure the seamless integration and interoperability of all air mobility forces.

F. WHITTEN PETERS
Acting Secretary of the Air Force

Attachment 1

MEASURING AND DISPLAYING COMPLIANCE WITH POLICY

A1.1. Compliance with Air Force Air Mobility Lead Command Roles and Responsibilities will be assessed by measuring how well AMC and the Mobility Air Forces (MAF) comply with the established policies of this directive. AMC/XPX will assess each sub area in paragraphs 1 and 2 at the end of the fiscal year and determine AMC and MAF compliance based on previous year's command initiatives, AFI revisions, doctrine reviews, Air Mobility Warfare Center programs and curricula, and commander's conferences. The desired goal is to reach and maintain 100% compliance with the tasks specified in this overarching policy.

Figure A1.1. Sample Metric of Compliance to Air Force Policy.

