FEB 2 5 2019

Michael Martelle
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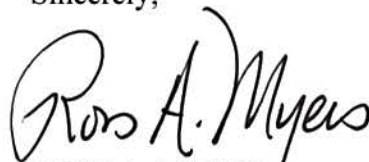
Dear Mr. Martelle,

Thank you for your September 21, 2018 Freedom of Information Act (FOIA) request for
TASKORD 14-0061, "U.S. Cyber Command Operational Processes".

As the initial denial authority, I am partially denying portions of the document under 5 U.S.C. §
552 (b)(3). The denied portions include defense critical infrastructure security information
exempt from disclosure under 10 U.S.C. § 130e, and personally identifying information
regarding personnel assigned to a sensitive unit exempt from disclosure under 10 U.S.C. § 130b.
U.S. Cyber Command is a sensitive unit.

If you are not satisfied with our action on this request, you may file an administrative appeal
within 90 calendar days from the date of this letter by U.S. mail or email. If you submit your
appeal in writing, please address it to ODCMO, Director of Oversight and Compliance, 4800
Mark Center Drive, ATTN: DPCLTD, FOIA Appeals, Mailbox #24, Alexandria VA 22350-
1700. If you submit your appeal by email please send it to OSD.FOIA-APPEAL@mail.mil.
All correspondence should reference U.S. Cyber Command case tracking number 19-R018.

Additionally, you may contact the Office of Government Information Services (OGIS), which
provides mediation services to help resolve disputes between FOIA requesters and Federal
agencies. Contact information is 8601 Adelphi Road – OGIS, College Park, MD 20740-6001.
OGIS may also be reached at ogis@nara.gov, 202-741-5770, and 1-877-684-6448.

Sincerely,

ROSS A. MYERS
Rear Admiral, U.S. Navy
Chief of Staff

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R 131033Z MAR 14
FM USCYBERCOM FT GEORGE G MEADE MD
TO MARFORCYBERCOM FT MEADE MD
CDRUSACYBER G3 FT BELVOIR VA
COMFLTCYBERCOM FT GEORGE G MEADE MD
24AF LACKLAND AFB TX
CDRUSACYBER FT BELVOIR VA
CDRUSACYBER G33 FT BELVOIR VA
DISA FT GEORGE G MEADE MD
INFO USCYBERCOM FT GEORGE G MEADE MD
COMDT COGARD WASHINGTON DC
COGARD CYBERCOM WASHINGTON DC
CDR USSTRATCOM OFFUTT AFB NE
USSTRATCOM COMMAND CENTER OFFUTT AFB NE
CDR USAFRICOM STUTTGART GE
CDR USCENTCOM MACDILL AFB FL
CDR USEUCOM VAIHINGEN GE
CDR USNORTHCOM PETERSON AFB CO
CDR USPACOM HONOLULU HI
CDR USSOCOM MACDILL AFB FL
CDR USSOUTHCOM MIAMI FL
CDR USTRANSCOM SCOTT AFB IL
DARPA ARLINGTON VA
DECA FT LEE VA
DCMA HQ ALEXANDRIA VA
DFAS CLEVELAND OH
DISA WASHINGTON DC
DIA WASHINGTON DC
DLA FT BELVOIR VA
DSS WASHINGTON DC
DTRA OPSCENTER WASHINGTON DC
NGA WASHINGTON DC
NRO WASHINGTON DC
NSACSS FT GEORGE G MEADE MD
DIRNSA FT GEORGE G MEADE MD
DODDS WASHINGTON DC
WASH HQS SVCS WASHINGTON DC
UNCLAS
QQQQ
SUBJECT: UNITED STATES CYBER COMMAND (USCYBERCOM) TASKING ORDER
        (TASKORD) 14-0061  USCYBERCOM OPERATIONAL PROCESSES
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OPER/GLADIATOR SHIELD//

MSGID/ORDER/USCYBERCOM/14-0061/USCYBERCOM OPERATIONAL
PROCESSES/TASKORD/(U//FOUO)//

REF/A/EXORD/CYBERSPACE OPERATIONS COMMAND AND CONTROL (C2) FRAMEWORK
/CJCS/212105ZJUN13/-//

REF/B/DOC/CDR USCYBERCOM E-MAIL JOINT FORCE HEADQUARTERS CYBER
(JFHQ-C) IOC FOC CRITERIA/USCYBERCOM/28 AUG 13/-//

REF/C/DOC/DEPUTY COMMANDER USCYBERCOM MEMO IOC DESIGNATION OF
JFHQ-C/USCYBERCOM/03 OCT 13//

REF/D/DOC/DCOM USCYBERCOM MEMO IOC DESIGNATION OF JFHQ-C ATTACHMENT 1

- JFHQ-C CERTIFICATION/USCYBERCOM/03 OCT 13///

REF/E/OPORD/OPERATION GLADIATOR SHIELD/USCYBERCOM/231800MAY 11/11-002//

REF/F/DOC/DRAFT CYBER FORCE CONCEPT OF OPERATIONS AND EMPLOYMENT (CFCOE) VERSION 3.3/USCYBERCOM/20 NOV 13/-//

REF/G/DOC/JOINT INFORMATION ENVIRONMENT (JIE) OPERATIONS CONCEPT OF OPERATIONS/USCYBERCOM/24 JAN 13/-//

REF/H/DOC/CURRENT OPERATIONS STANDARD OPERATING PROCEDURE (SOP)-ATTACHMENT 2/USCYBERCOM/14 FEB 14/-//

REF/I/DOC/DRAFT JOINT FORCE HEADQUARTERS DOD INFORMATION NETWORK (JFHQ-DODIN) CONCEPT OF OPERATIONS (CONOPS) VERSION 48(S//REL TO USA, FVEY)/ USCYBERCOM/3 JAN 14/-//

REF/J/PUB/CYBERSPACE OPERATIONS/JOINT PUBLICATION/5 FEB 13/3-12//
ORDTYP/TASKORD/USCYBERCOM//

TIMEZONE/Z//

NARR/(U//FOUO) THIS TASKORD DIRECTS THE CYBER MISSION FORCE (CMF), WHICH INCLUDES THE CYBER NATIONAL MISSION FORCE (CNMF), THE CYBER COMBAT MISSION FORCE (CCMF), CYBER PROTECTION FORCE (CPF), NATIONAL MISSION FORCE HEADQUARTERS (NMF-HQ), JOINT FORCE HEADQUARTERS CYBER (JFHQ-C), AND THE PROPOSED JOINT FORCE HEADQUARTERS DEPARTMENT OF DEFENSE INFORMATION NETWORKS (JFHQ-DODIN) TO FOLLOW THE PHASED APPROACH OUTLINED IN THIS ORDER TO INTEGRATE WITH THE SEVEN USCYBERCOM OPERATIONAL PROCESSES. THIS ORDER ALSO PROVIDES INSIGHT INTO USCYBERCOM OPERATIONAL PROCESSES FOR THE CC/S/A/FA.

GENTEXT/SITUATION/1.

1.A. (U//FOUO) IN ACCORDANCE WITH (IAW) REFS. C AND D, IN ORDER TO EFFECTIVELY SYNCHRONIZE AND DECONFLICT THE CMF, AND TO FACILITATE JFHQ-C AND THE PROPOSED JFHQ-DODIN COMMAND AND CONTROL (C2) OF THEIR ASSIGNED FORCES, CDR USCYBERCOM INSTITUTED SEVEN PROCESSES TO FACILITATE OPERATIONS. THESE PROCESSES ARE THE CYBERSPACE TASKING CYCLE, THE CYBERSPACE EFFECTS REQUEST FORM (CERF), [(b)(3) 10 U.S.C. § 130e] [(b)(3) 10 U.S.C. § 130e], PLANNING TEAMS, OPERATIONAL PRIORITIES AND INTELLIGENCE COLLECTION PRIORITIES, THE JOINT TARGETING CYCLE, AND OPERATIONS SYNCHRONIZATION.

1.B. (U//FOUO) THE PROCESSES IN THIS ORDER APPLY TO USCYBERCOM AND THE CMF.

GENTEXT/MISSION/2.

2.A. MISSION. (U//FOUO) UPON RECEIPT, USCYBERCOM AND THE CMF WILL PARTICIPATE IN, AND INTEGRATE WITH, THE SEVEN ESTABLISHED USCYBERCOM OPERATIONAL PROCESSES.

GENTEXT/ EXECUTION/3.

3.A.   (U)   CONCEPT OF OPERATIONS.

3.A.1. (U//FOUO) COMMANDER'S INTENT. TO REINFORCE THE USCYBERCOM
OPERATIONAL PROCESSES ESTABLISHED TO SYNCHRONIZE, DECONFLICT, AND
COORDINATE CMF ACTIONS IN CYBERSPACE. ADDITIONALLY, TO PROVIDE THE
CC/S/A/FA VISIBILITY INTO USCYBERCOM PLANNING AND OPERATIONAL
PROCESSES.

3.A.1.A. (U//FOUO) PURPOSE. TO ESTABLISH THE FRAMEWORK TO
OPERATIONALIZE THE CMF AND FAMILIARIZE THE CC/S/A/FA ABOUT USCYBERCOM
PROCESSES.

3.A.1.B. (U//FOUO) METHOD.   UPON DECLARATION OF IOC/FOC, USCYBERCOM
COMPONENTS AND ASSIGNED TEAMS WILL INTEGRATE WITH USCYBERCOM'S
OPERATIONAL PROCESSES. JFHQ-C AND THE PROPOSED JFHQ-DODIN WILL
COORDINATE OPERATIONAL SUPPORT THROUGH THEIR MISSION ALIGNED CCMD
JOINT CYBER CENTERS (JCC)/CYBER SUPPORT ELEMENTS(CSES).

3.A.1.C. (U//FOUO) END STATE. THE CMF INTEGRATES WITH THE SEVEN
USCYBERCOM OPERATIONAL PROCESSES IOT SYNCHRONIZE, DECONFLICT, AND
COORDINATE ACTIONS IN CYBERSPACE.

3.A.2. (U//FOUO) GENERAL. THE CMF INTEGRATION WITH USCYBERCOM
OPERATIONAL PROCESSES IS CONDUCTED IN THREE PHASES: FAMILIARIZATION,
TRANSITION, AND IMPLEMENTATION. IN PHASE I, FAMILIARIZATION, THE CMF
IS DIRECTED TO BECOME FAMILIAR WITH USCYBERCOMS SEVEN OPERATIONAL
PROCESSES. IN PHASE II, TRANSITION, THE CMF IS DIRECTED TO DEVELOP
AND REFINE THEIR OPERATIONAL PROCESSES TO INTEGRATE WITH USCYBERCOM
OPERATIONAL PROCESSES. THIS
INCLUDES THE ABILITY TO SYNCHRONIZE, DECONFLICT, AND COORDINATE
OPERATIONS AND MISSIONS VIA THE GLOBAL ITO (3) 10 U.S.C. § 13 IN PHASE III,
IMPLEMENTATION, CYBERSPACE OPERATIONS ARE SYNCHRONIZED, DECONFLICTED,
AND COORDINATED AT THE CMF-LEVEL, THEN GLOBALLY AT THE USCYBERCOM
LEVEL.   COMMAND AND CONTROL OCCURS PRIMARILY VIA THE INTEGRATED
TASKING ORDER (ITO).   THE CMF IS FULLY INTEGRATED WITH THE SEVEN
USCYBERCOM OPERATIONAL PROCESSES.

3.A.2.A. (U//FOUO) PHASE I, FAMILIARIZATION. THE INTENT OF PHASE 1
IS TO ENSURE THE CMF IS CAPABLE OF EXECUTING THE TASKS, FUNCTIONS,
AND PROCESSES DETAILED IN REF. F. THIS PHASE CONSISTS OF THREE
OBJECTIVES.

3.A.2.A.1. (U//FOUO) PHASE I, OBJECTIVE 1. THE CMF UNDERSTANDS THE
SEVEN USCYBERCOM OPERATIONAL PROCESSES AS IDENTIFIED IN REF. D.

3.A.2.A.2. (U//FOUO) PHASE I, OBJECTIVE 2. THE CMF ACQUIRES THE
ACCOUNTS AND ACCESSES REQUIRED TO PARTICIPATE IN, AND INTEGRATE WITH,
THE USCYBERCOM OPERATIONAL PROCESSES.

3.A.2.A.3. (U//FOUO) PHASE I, OBJECTIVE 3. THE CMF ATTENDS OR
DEVELOPS THE MINIMUM TRAINING REQUIRED TO PARTICIPATE IN, AND
INTEGRATE WITH, THE USCYBERCOM OPERATIONAL PROCESSES.

3.A.2.A.4. (U//FOUO) PHASE I, END STATE. THE CMF HAS THE ACCESSES,
ACCOUNTS, AND REQUIRED TRAINING TO PARTICIPATE IN, AND INTEGRATE
WITH, THE USCYBERCOM OPERATIONAL PROCESSES AS IDENTIFIED IN REF. D.

3.A.2.B. (U//FOUO) PHASE II, TRANSITION. THE INTENT OF PHASE II IS TO DIRECT THE CMF TO CONTINUE TO DEVELOP, REFINE, AND UTILIZE OPERATIONAL PROCESSES TO SYNCHRONIZE, DECONFLICT, AND COORDINATE CYBERSPACE ACTIONS IN THEIR DESIGNATED MISSION AREAS AND INTEGRATE WITH ESTABLISHED USCYBERCOM OPERATIONAL PROCESSES TO SYNCHRONIZE, DECONFLICT, AND COORDINATE CYBERSPACE ACTIONS GLOBALLY. THIS PHASE CONSISTS OF TWO OBJECTIVES.

3.A.2.B.1. (U//FOUO) PHASE II, OBJECTIVE 1. THE CMF DEVELOPS OR REFINES THEIR OPERATIONAL PROCEDURES TO SYNCHRONIZE, DECONFLICT, AND COORDINATE CYBERSPACE ACTIONS IN THEIR DESIGNATED MISSION AREAS.

3.A.2.B.2. (U//FOUO) PHASE II, OBJECTIVE 2. THE CMF PARTICIPATES IN, AND INTEGRATES WITH, ESTABLISHED USCYBERCOM OPERATIONAL PROCESSES TO SYNCHRONIZE, DECONFLICT, AND COORDINATE CYBERSPACE ACTIONS. THIS INCLUDES, BUT IS NOT LIMITED TO, UTILIZING (b)(3) 10 U.S.C. § 130e (b)(3) 10 U.S.C. § 130e .

3.A.2.B.3. (U//FOUO) PHASE II, END STATE. OPERATIONAL PROCESSES ARE DEVELOPED, REFINED, AND UTILIZED TO SYNCHRONIZE, DECONFLICT, AND COORDINATE CYBERSPACE ACTIONS BETWEEN USCYBERCOM AND THE CMF.

3.A.2.C. (U//FOUO) PHASE III, IMPLEMENTATION. INTENT OF PHASE III IS TO ENSURE CYBERSPACE ACTIONS ARE SYNCHRONIZED, DECONFLICTED, AND COORDINATED BETWEEN USCYBERCOM AND THE CMF THOUGH INTEGRATION WITH, AND UTILIZATION OF, USCYBERCOM OPERATIONAL PROCESSES IAW REF. C AND D, AND H. ADDITIONALLY, THE CC/S/A/FA UNDERSTAND THE USCYBERCOM OPERATIONAL PROCESSES. THIS PHASE CONSISTS OF THREE OBJECTIVES.

3.A.2.C.1. (U//FOUO) PHASE III, OBJECTIVE 1. THE CMF DEMONSTRATES THE ABILITY TO SYNCHRONIZE, DECONFLICT, AND COORDINATE CYBERSPACE ACTIONS WITHIN THEIR DESIGNATED MISSION AREAS.

3.A.2.C.2. (U//FOUO) PHASE III, OBJECTIVE 2. THE CMF AND USCYBERCOM DEMONSTRATE THE ABILITY TO DECONFLICT, SYNCHRONIZE, AND COORDINATE CYBERSPACE ACTIONS UTILIZING THE SEVEN USCYBERCOM OPERATIONAL PROCESSES AS LISTED IN REF. D.

3.A.2.C.3. (U//FOUO) PHASE III, OBJECTIVE 3. CC/S/A/FA HAS INSIGHT INTO THE SEVEN USCYBERCOM OPERATIONAL PROCESSES.

3.A.2.C.4. (U//FOUO) PHASE III, END STATE: OPERATIONAL PROCESSES ARE REAFFIRMED TO ENSURE USCYBERCOM AND CMF ACTIONS IN CYBERSPACE ARE SYNCHRONIZED, DECONFLICTED AND COORDINATED.

3.B. (U) TASKS.

3.B.1.(U) CMF HQS.

3.B.1.A.(U//FOUO) PER USCYBERCOM CURRENT OPS SOP, ANNEX G (REF. H), DESIGNATE PERSONNEL TO ESTABLISH ACCOUNTS FOR UTILIZATION 3) 10 U.S.C. § 1 BASED ON MISSION REQUIREMENTS.

3.B.1.A.1.(U//FOUO) DESIGNATE AND IDENTIFY PERSONNEL TO BE CERTIFIED AS b)(3) 10 U.S.C. § 130(. PROVIDE IDENTIFIED PERSONNEL TO POC IN PARAGRAPH 5.C.3.

3.B.1.A.2.(U//FOUO) DESIGNATE AND IDENTIFY PERSONNEL TO BE CERTIFIED AS [(b)(3) 10 U.S.C. § 130e]. THESE PERSONNEL WILL BE RESPONSIBLE FOR VETTING JFHQ PERSONNEL FOR THE APPROPRIATE SYSTEM ROLES AND PROVIDING THEM WITH THAT ACCESS. PROVIDE IDENTIFIED PERSONNEL TO POC IN PARAGRAPH 5.C.3.

3.B.1.A.3. (U//FOUO) ALL PERSONNEL IDENTIFIED IAW WITH PARA 3.B.1.A.1.AND 3.B.1.A.2.WILL BE REQUIRED TO ATTEND THE USCYBERCOM LED [(b)(3) 10 U.S.C. § 130e] COURSE PRIOR TO BEING PROVIDED ELEVATED LEVELS OF SYSTEM ACCESS.

3.B.1.B. (U//FOUO) IDENTIFY TRAINING REQUIREMENTS OR SHORTFALLS HINDERING COMPLIANCE WITH THIS ORDER TO USCYBERCOM J337, READINESS, EXERCISES AND TRAINING BRANCH. SIPR EMAIL: USCC_J37@CYBERCOM.SMIL.MIL. TS EMAIL: USCC_J37@NSA.IC.GOV.

3.B.1.C.(U//FOUO) NLT 17 MARCH 14, BEGIN INTEGRATION OF USCYBERCOM OPERATIONAL PROCESSES AND PARTICIPATE IN USCYBERCOM B2C2WG EVENTS (REF. H).

3.B.2.(U) USCYBERCOM.

3.B.2.A.(U//FOUO) DEFINE AND ESTABLISH A REQUEST FOR SUPPORT (RFS) AND REQUEST FOR FORCES (RFF) PROCESS TO BE EXECUTED INDEPENDENT OF THE CERF PROCESS.

3.B.2.B.(U//FOUO) COORDINATE WITH THE CMF TO IDENTIFY GAPS IN EXISTING TRAINING OPPORTUNITIES TO FACILITATE THIS ORDER. SCHEDULE, AT A MINIMUM, [(b)(3) 10 U.S.C. § 130e] PER MONTH.

3.C. (U) COORDINATING INSTRUCTIONS.

3.C.1. (U//FOUO) ALL PROSPECTIVE [(3) 10 U.S.C. § 13] MUST HAVE AN INTELINK SIPRNET AND JWICS PASSPORT ACCOUNT TO REQUEST ACCESS FROM [) 10 U.S.C. § (b)(3) 10 U.S.C. § 130e].

3.C.1.A. (U//FOUO) INTELINK SIPRNET PASSPORT ACCOUNT REQUESTS ARE AVAILABLE AT THIS LINK: HTTPS://PASSPORT.CSP.SGOV.GOV/PASSPORT/WELCOME .

3.C.1.B. (U//FOUO) INTELINK JWICS PASSPORT ACCOUNT REQUESTS ARE AVAILABLE AT THIS LINK: HTTPS://PASSPORT.CSP.IC.GOV/PASSPORT/WELCOME .

3.C.1.C. (U//FOUO) SIPRNET [)(3) 10 U.S.C. § 130] REQUESTS ARE AVAILABLE AT THIS LINK: HTTP://INTELSHARE.INTELINK.SGOV.GOV/SITES [(b)(3) 10 U.S.C. § 130e]/LOGIN.ASPX .

3.C.1.D. (U//FOUO) TS [)(3) 10 U.S.C. § 130] REQUESTS ARE AVAILABLE AT THIS LINK (WHEN PROMPTED REQUEST ACCESS): HTTPS://SECUREINTELSHARE.INTELINK.IC.GOV/SITES/CYBERWAR/DEFAULT.ASPX .

3.C.2. (U//FOUO) [(3) 10 U.S.C. § 13] GUIDE, TRAINING COURSE SCHEDULES AND TRAINING MATERIAL ARE AVAILABLE ON THE SIPNET [3) 10 U.S.C. § 1] UNDER THE TRAINING LINK (UNDER THE TRAINING MENU): HTTPS://SECUREINTELSHARE.INTELINK.IC.GOV/SITES/CYBERWAR/DEFAULT.ASPX.

3.C.3. (U//FOUO) ALL ADDRESSEES WILL ACKNOWLEDGE RECEIPT OF THIS
ORDER WITHIN 48 HOURS OF RECEIPT AND REPORT COMPLIANCE AND PROGRESS
WITH THE OBJECTIVES LISTED IN THIS ORDER EVERY FRIDAY BY 2000Z UNTIL
COMPLETION WITH PHASE III AT:
HTTP://INTELSHARE.INTELINK.SGOV.GOV/SITES/USCYBERCOM/JOC/ORDERS/SITEP
AGES/HOME.ASPX .//

GENTEXT/ADMINISTRATION AND LOGISTICS/4.

4.A.(U//FOUO) USCYBERCOM WILL NOT PROVIDE FUNDING FOR THE TASKS
OUTLINED WITHIN THIS ORDER.//

GENTEXT/COMMAND AND CONTROL/5.

5.A.(U//FOUO) USCYBERCOM IS THE SUPPORTED COMMAND FOR THIS ORDER, ALL
OTHERS ARE SUPPORTING.

5.B.(U//FOUO) CMF HQ WILL UTILIZE [(b)(3) 10 U.S.C. § 130e] CMF TEAMS.

5.C.(U//FOUO) POINTS OF CONTACT.

5.C.1.(U//FOUO) FOR ACKNOWLEDGEMENT, COMPLIANCE, AND ASSESSMENT
QUESTIONS/ISSUES CONTACT USCYBERCOM J331 CURRENT ACTIONS BRANCH. SIPR
EMAIL: USCC_J33_CAB@CYBERCOM.SMIL.MIL; TS EMAIL:
USCC_J33_CAB@NSA.IC.GOV.

5.C.2.(U//FOUO) FOR OPERATIONAL QUESTIONS/ISSUES CONTACT USCYBERCOM
J332 CURRENT OPERATIONS BRANCH. SIPR EMAIL:
USCC_J33_COB@CYBERCOM.SMIL.MIL; TS EMAIL: USCC_J33_COB@NSA.IC.GOV.

5.C.3.(U//FOUO) FOR TRAINING QUESTIONS/ISSUES CONTACT USCYBERCOM
J337, READINESS, EXERCISES AND TRAINING BRANCH. SIPR EMAIL:
USCC_J37@CYBERCOM.SMIL.MIL. TS EMAIL: USCC_J37@NSA.IC.GOV.

5.C.4.(U//FOUO) FOR AFTER HOURS OR 24/7 SUPPORT, QUESTIONS/ISSUES
CONTACT USCYBERCOM J333 JOC, JOINT DUTY OFFICER (JDO). SIPR EMAIL:
JOCOPS@CYBERCOM.SMIL.MIL. TS EMAIL: JOCOPS@NSA.IC.GOV. UNCLASS VOICE:
[(b)(3) 10 U.S.C. § 130]. SECURE VOICE: 969-1645.

GENTEXT/AUTHENTICATION/FOR THE CDR, [(b)(3) 10 U.S.C. § 130b]
[(b)(3) 10 U.S.C. § 130b] //

AKNLDG/YES//
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M/R: //UNCLAS   //
DRAFT: USCYBERCOM JOC Duty Officer, F1CD, 966-8730
REL: USCYBERCOM JOC Duty Officer, F1CD, 966-8730